COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

BOARD OF DIRECTORS MEETING
Wednesday, September 16, 2026, 5:00 PM to 7:30 PM

Zoom: https://us02web.zoom.us/j/84451250541?pwd=zpXbHB1ATq7AVEEp7PVeaUQSBMwokQ.1
Meeting ID: 844 5125 0541
Passcode: dX9k7q

REGULAR SESSION DRAFT AGENDA

5:00 1. CLOSED SESSION
6:00 2. Adjourn Closed Session
6:00 3. Call to Order/Establish Quorum
6:00 4. Agenda Review (5 min)
6:05 5. Announcements/Program Updates (10 min)
6:15 6. Measure E Discussion (20 min)
6:35 6. *CONSENT AGENDA – *Action Items* (5 min)

6.1 Draft Minutes of the June 17, 2026 Regular Session Board of Directors Meeting

6.1a **Motion to accept the 26/27 budget as presented and accepted by FC/GC. Motion moved by Andrew/jack, MSP.**

6.1b **Motion to approve the Development and Communication Plan as presented. Motion moved by Jack/Mary, MSP.**

6.1c **Motion to approve the Measure D 5-year Plan. Motion moved by Ryan/Jack, MSP.**

6.2 Draft Minutes of the March 18, 2206 Regular Session Board of Directors Meeting

6.2a **Motion to give the county a letter of support. Motion moved by Silvia/Steph, MSP. Ryan has a conflict of interest and therefore abstains.**

6.3 Draft Minutes of the August 12, 2026 Regular Session Governance Committee Meeting

6.4 Draft Minutes of the July 8, 2026 Regular Session Governance Committee Meeting

6.5 Draft Minutes of the June 3, 2026 Regular Session Governance Committee Meeting

6.6 Draft Minutes of the August 12, 2026 Finance Committee Meeting

6.7 Draft Minutes of the July 8, 2026 Finance Committee Meeting

6.7a **Motion to move unrestricted fund balances from development into various programs as the CFO and CEO deem necessary. Motion moved by Aloke/Steph, MSP.**

6.7b **Motion to ask for targets for ADA that are stretch target and see if they can be adopted by next month and supplement the number with reasoning. Motion moved by Aloke/Steph, MSP.**

6.7c **Motion to approve the amended budget for FY 26/27. Motion moved by Aloke/Steph, MSP.**

6.7d **Motion to approve the resolution to Change the Signers for Beach House Investments. Motion moved by Aloke/Steph, MSP.**

6.8 Draft Minutes of the June 3, 2026 Finance Committee Meeting

6.8a **Motion to move the recommended budget to the full board. Motion moved by Jack/Aloke, MSP.**

6.9 ***RESOLUTION: Beach House Resolution – 2026-07-01***

Be it resolved that the Board of Directors of Community Bridges hereby authorizes the CEO, Raymon Cancino and/or his designee to change the following signers on the account to include:

Raymon Cancino, CEO

Douglas Underhill, CFO

Ryan Friedrich, Chair of the Finance Committee, Community Bridges Board of Directors

6.10 ***EMAIL BOARD RESOLUTION: EED Leadership Resolution for CDE: 2026-07-02****– PASSED by unanimous consent and 100% participation.*

6:40 7. Receive comments from members of the public on "Items not on the Agenda" (10 min)

6:50 8. BOD Chair Report – Silvia Morales (5 min)

6:55 9. CEO Report – Ray Cancino (5 min)

7:00 10. Development Report–Tony Nunez/Jaime Cottini/ Anna Vaage (10 min)

7:10 11. Finance Committee Update – Doug Underhill (15 min)

7:25 12. Newspaper Articles

a. Community Bridges WIC 19th Annual Breastfeeding Walk and Health Fair – Monterey Bay Parent, August 2026
b. Redwood Mountain Faire awards record $75K to nonprofits – Press Banner, July 2026
c. Immigration advocates offer insight, impact of U.S. ruling on TPS – Lookout Santa Cruz, July 2026
d. FREE BREASTFEEDING WALK & HEALTH FAIR – Think Local First, July 2026
e. Letters to the Editor | July 18, 2026 – Santa Cruz Sentinel, July 2026
f. Brighten Up A love note to the Seabright neighborhood – July 2026
g. Elderday needs 60 more people: The need exists, but the healthcare system isn't connecting them – July 2026
h. This week in Santa Cruz County business: Diving into the 2026 county workforce report; downtown development signs first retail client – Lookout Santa Cruz, July 2026
i. Editorial | The road to November's election in Santa Cruz County – Santa Cruz Sentinel, June 2026
j. Nuñez wins Santa Cruz County supervisor race – The Pajaronian, June 2026
k. Community Bridges Names Steven Matzie Director of Elderday Program – Aptos Times, June 2026
l. Weekender: Summery parties and dinners – Lookout Santa Cruz, June 2026
m. QUICK 'N' TASTIES – Good Times Santa Cruz, June 2026
n. Farm to Fork returns as Community Bridges meets a defining moment for families and seniors – Lookout Santa Cruz, June 2026
o. Guest Commentary | California's budget must meet growing needs of older adults – Santa Cruz

Sentinel, June 2026

p. Nourishing Each Other in a Time of Insecurity – The Pajaronian, June 2026
q. Joint Cabrillo-UC Santa Cruz student housing project remains on schedule – Santa Cruz Sentinel, June 2026
r. Lookout in the Community: Where to gather, celebrate and connect this June – Lookout Santa Cruz, June 2026
s. Redwood Mountain Faire returns this weekend to unite community – Press Banner, May 2026
t. Community Foundation Santa Cruz County spreads $2.1 million across 103 local nonprofits – Santa Cruz Sentinel, May 2026

7:25 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

November 11, 2026, 5 pm - 7:30 pm.

https://us02web.zoom.us/j/84451250541?pwd=zpXbHB1ATq7AVEEp7PVeaUQSBMwokQ.1

Meeting ID: 844 5125 0541

Passcode: dX9k7q

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Advocacy Committee
Summary

Measure E

Support:
https://votescount.santacruzcountyca.gov/Portals/16/nov26/Measure%20E%20Argument%20For.pdf

Rebuttal:
https://votescount.santacruzcountyca.gov/Portals/16/nov26/Measure%20E%20Argument%20Against%20Rebuttal.pdf

Executive Summary:

Measure E would establish a temporary, countywide 0.5% sales tax from April 1, 2027, through April 1, 2032. This is the proposed increases across the County.

If approved by a majority of voters, Measure E will change the sales tax rates for local jurisdictions for a period of five years as reflected in the following chart:

Jurisdiction	Current Rate	Proposed Rate
County Unincorporated Area	9.5%	10%
City of Santa Cruz	9.75%	10.25%
City of Watsonville	9.75%	10.25%
City of Capitola	9.25%	9.75%
City of Scotts Valley	9.75%	10.25%

The funding is a general fund tax, meaning it will go into effect it will just be collected and used for general county purposes with the stated intent to support healthcare impacts due to HR 1. The County will go through a board of supervisors process for which these funds will be distributed if passed by more than 50+1%.

The revenue would be deposited into the County General Fund and could be used for any lawful county purpose. Although the Board of Supervisors has identified healthcare, emergency medical services, food security, behavioral health, housing stability, and other safety-net services as priorities, these uses are not legally guaranteed or specifically earmarked.

Benefits and reasons to support

Federal and related state funding reductions associated with H.R. 1 are expected to significantly affect Medi-Cal, nutrition assistance, healthcare, and other services used by Community Bridges participants. The County estimates that these changes could reduce funding for local healthcare and safety-net programs by more than $200 million annually. Measure E would not replace this full loss, but it could preserve essential services and reduce the likelihood that vulnerable residents experience simultaneous reductions across multiple systems.

Measure E also:

- Creates locally controlled funding that cannot be redirected by the state or federal government.
- It's time limited, with a 5 year time horizon
- Provides flexibility to respond as federal and state impacts become clearer.
- Exempts many necessities, including most groceries, prescription medications, certain medical devices, diapers, and hygiene products.
- Collects revenue from visitors as well as residents.
- Could help sustain the network of community-based providers that prevents more expensive hospitalization, institutionalization, homelessness, and emergency intervention.

Concerns and limitations

The principal concern is that a sales tax is regressive. Lower-income households and people on fixed incomes generally spend a greater proportion of their income on taxable consumption. In an already unaffordable county, even a modest increase adds pressure to families, older adults, students, and Community Bridges clients.

Additional concerns include:

- Revenue is not legally dedicated to safety-net or healthcare services.
- Future Boards of Supervisors may change funding priorities through the annual budget process.
- Several jurisdictions would exceed a 10% sales tax rate, potentially affecting consumer behavior and some local businesses.
- Community members may be reluctant to accept another tax without visible results, transparent reporting, and clear accountability.

CEO recommendation

I recommend that the Advocacy Committee approve a position of support and forward that recommendation to the Community Bridges Board of Directors. The scale of the anticipated Medi-Cal and safety-net reductions presents a greater risk to our clients and community than the measure's acknowledged drawbacks.

Our support should not be unconditional. Community Bridges should communicate its position to the Measure E campaign while urging the Board of Supervisors to pair the measure with transparent annual reporting and specific, visible community investments. Initial priorities should include:

- **Up to $1 million to eliminate the Meals on Wheels waitlist in Santa Cruz County**, ensuring older adults can receive nutrition and wellness support before their needs become crises.
- **$500,000 annually for Elderday**, helping sustain CBAS services for older adults with complex medical, behavioral, and social needs while preventing avoidable hospitalization and institutional placement.

Together, these investments would represent approximately 5.6% of projected annual Measure E revenue and would give residents clear, measurable evidence that the tax is protecting people most affected by federal funding reductions.

Recommendation: Community Bridges Support Measure E and invest $10k for campaign support and passage, while advocating for accountability and demonstrable investments in community-based services.

Argument for Measure E

Vote YES on Measure E to protect emergency medical care and essential services throughout Santa Cruz County.

Federal funding cuts enacted by President Trump and the Republican Congress put our local healthcare and safety-net system at risk. Without local action, hospitals and emergency rooms will face reduced services, ambulance response will worsen, and thousands of residents will lose access to healthcare, food assistance, housing support, and other services that keep people healthy and safe.

Measure E provides temporary, locally controlled emergency funding to:

- Keep local hospitals and emergency rooms open and protect 9-1-1 ambulance response;
- Maintain community health clinics and access to urgent healthcare, reproductive care, mental health care, and substance use treatment;
- Support local food banks and food assistance;
- Prevent homelessness and preserve housing stability; and
- Protect seniors, veterans, people with disabilities, foster youth, children, and working families.

These services benefit everyone in the county.

Strong hospitals, reliable ambulance response, community clinics, and an effective safety net reduce pressure on emergency rooms, help people get care sooner, and protect our entire community. When emergency rooms close, patients crowd the nearest hospital, leading to skyrocketing wait times, increased costs, and a decline in the quality of care.

Measure E is a half-cent sales tax that will generate approximately $27 million annually - helping partially replace more than $200 million in annual federal and related state funding losses affecting local healthcare and safety-net programs. Every dollar will stay in Santa Cruz County and be allocated through the County's public annual budget process.

Measure E is temporary. It automatically expires after five years.

We cannot allow decisions in Washington, DC to put emergency response, local healthcare, and other services at risk. Measure E gives Santa Cruz County a practical way to respond locally and protect the essential services our community depends on.

Vote YES on Measure E to protect emergency and essential services.

/s/ Dr. Joe Gallagher, Retired Physician/Pajaro Valley Health Care District Board Member
/s/ Anita Aguirre, Santa Cruz Community Health Chief Executive Officer
/s/ Chief Mark Correira, Scotts Valley Fire Protection District
/s/ Tricia Wynne, Second Harvest Food Bank Santa Cruz County Board Emeritus
/s/ Elaine Johnson, Housing Santa Cruz County Executive Director

Rebuttal to argument for Measure E

Please, don't be fooled by claims that this new countywide half-cent sales tax will be spent on emergency health needs. All of the money will go to the County General Fund, with no restrictions whatsoever on how it is spent.

Measure E will hurt those who need help the most, including students and people on fixed incomes.

Measure E will increase the cost of living here even more, with no accountability by the County.

Can you afford to pay 10% tax on your purchases? The tax will be *even higher* in Watsonville, Scotts Valley and the City of Santa Cruz.

Measure E is the third time the Board of Supervisors has grabbed for your money via a half-cent sales tax, offering empty promises about spending:

In 2018, Measure G increased sales tax, promising to fix roads and fund fire protection. The 2022 Civil Grand Jury deemed this misleading, with no money spent on fire services.

In 2024, Measure K increased sales tax, promising to fix roads, housing and homeless needs. The County lost a lawsuit because of false ballot claims, forcing restrictions on spending.

Now the County Executive Officer advised the Board of **Supervisors "This Resolution is a guidance, and the Board can always pivot to other needs."**

County Counsel advised *not* identifying specific funding recipients, as Santa Cruz City Mayor lobbied for allocations to serve the homeless.

Meanwhile, many County staff salaries are nearly $500,000/year. All received raises this year. The County Board of Supervisors voted to give themselves a raise, too.

Don't be fooled. Measure E will hurt people while County leadership spends freely on whatever they please.

Vote NO on Measure E.

/s/ Becky Steinbruner
/s/ Dave Michaels
/s/ Michael Lelieur
/s/ Patrice Edwards
/s/ Gail Harlamoff

Argument Against Measure E

We strongly urge a NO vote on Measure E.

Regressive sales taxes are the most punitive type of tax, impacting low-income workers, families, people on fixed incomes, and students. The County proposes this ½ cent sales tax to replenish the General Fund and will spend it without any restriction on purpose.

This is simply robbing Peter to pay Paul, harming the very people the County claims it would help. This is inefficient government at its finest, with no assurance that the anticipated $27Million/year will actually benefit health care, emergency medical and homeless services as claimed.

If voters pass this regressive sales tax, it would push sales taxes in Watsonville, Scotts Valley and Santa Cruz above 10% , with unincorporated areas paying 10%, when this County is already the most expensive in the country to live.

It required special legislation to be legal.

It would further encourage online shopping, hurting local small businesses.

Supervisors argue the tax hike will offset damages done by the Big Beautiful Bill, but there is no guarantee the tax would actually help mitigate those funding reductions.

Curiously, while the Supervisors declared a fiscal urgency, they also voted to make it easier to give themselves a raise. Shouldn't Supervisors lead by their own example in fiscal urgency?

We can be sure that the funds collected would go to ineffective ideas the County leadership wants, requiring consultants and surveys, not to mention an estimated $7-$19Million/year in unfunded CalPERS employee benefits in the next five years.

It is time that Santa Cruz County government is held accountable for mismanagement of funds, and stop asking the voters to bail them out while harming hard-working people struggling to make ends meet.

Santa Cruz County prides itself as being progressive, but it is foolish to support this regressive tax.

Vote NO on Measure E.

/s/ Becky Steinbruner
/s/ Gail Harlamoff
/s/ Linda Santos
/s/ Michael Lelieur
/s/ Dave Michaels

Rebuttal to Argument Against Measure E

Measure E is an urgent and necessary response to Trump administration cuts threatening local healthcare and safety-net services.

Our community cannot afford the consequences of losing vital federal funding that supports rapid ambulance response and helps keep our two local hospital emergency rooms open 24/7.

The Board of Supervisors adopted clear priorities for Measure E funding. These include protecting emergency medical services and community health clinics, food assistance for people in need, mental health and substance use treatment that are essential to addressing homelessness, and access to reproductive healthcare.

Every dollar from Measure E stays local and will be allocated through the County's public annual budget process. No funds can be taken by the federal or State government.

Measure E expires automatically after five years, when Trump will no longer be in office. State legislation did not impose this measure. It gave Santa Cruz County voters the authority to decide for themselves.

Measure E would not apply to key necessities like groceries or prescription medicines. It adds just 50 cents to a $100 eligible purchase. Visitors also contribute when they shop and dine in Santa Cruz County, sharing the cost of services they use and that protect us all.

Accountability matters. So does what happens when someone calls 9-1-1, needs an emergency room, or depends on local healthcare. Measure E asks residents and visitors to contribute toward protecting our community's safety net.

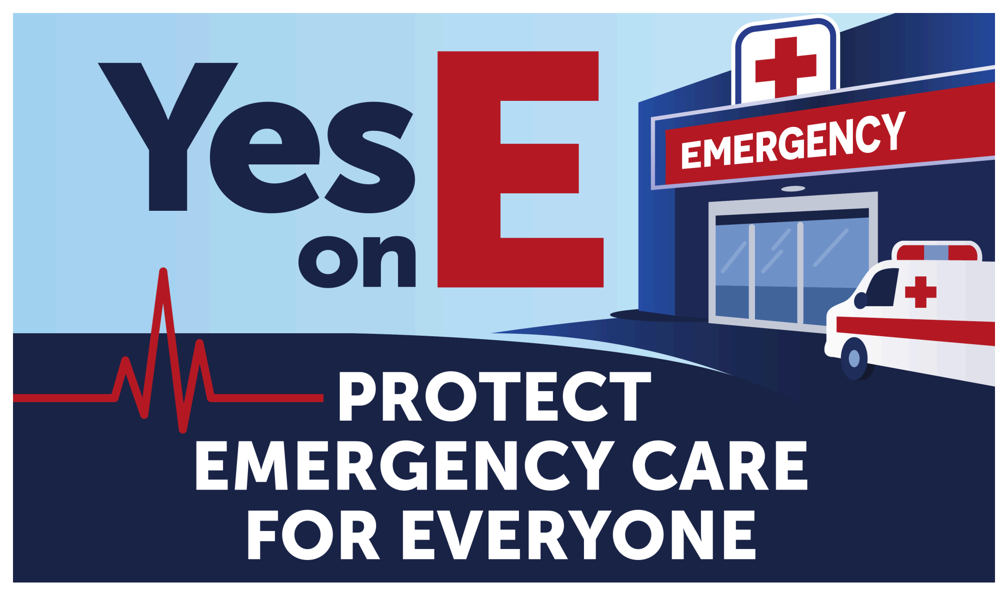
Protect emergency and essential local services. Vote YES on Measure E.

/s/ Dr. Faris Sabbah, Santa Cruz County Superintendent of Schools
/s/ Kristen Brown, Santa Cruz Area Chamber of Commerce Executive Director
/s/ Jennifer Merchant, Grey Bears Executive Director
/s/ Sam Altis, Association of Faith Communities Executive Director
/s/ Donna Young, Salud Para la Gente Health Clinics Chief Executive Officer

MEASURE E

Saving the Safety Net

An urgent response to federal and State safety-net funding reductions



WHY MEASURE E

Federal cuts become local responsibilities

Federal cuts → **State funding decisions** → **Local safety net**

Counties administer many federal and State safety-net programs but are not equipped to fund these systems.

COUNTYWIDE IMPACT

The whole local safety net is connected

$200M+

potential annual loss to the local provider network

- Hospitals + emergency rooms
- Ambulance + EMS
- Safety-net clinics
- Mental health
- Food security
- Housing stability

When coverage and funding decline, people still need care, food, housing, and support.

ALREADY PROTECTING THE SAFETY NET

The County is using $21 million in one-time reserves to maintain essential services

$21M

in one-time County resources for Health + Human Services

FY 2026–27

Eligibility workers

Primary care

Ambulance services

In-home support for older adults

Local resources are already being used to keep essential parts of the safety net functioning.

MEASURE E

A temporary, locally controlled response

½¢	**5**	**$27M**	**11/3**	**50%+1**
countywide transactions and use tax	year sunset	estimated annual revenue	November 3, 2026 vote	majority voter approval

🥕 **Groceries exempt**

💊 **Prescription medicines exempt**

50¢ per $100 eligible purchase

🧳 **Visitors contribute**

GET INVOLVED

Stand up for emergency care in Santa Cruz County

Vote YES on E to protect emergency care for everyone.

Add your name

Join the public list of Measure E supporters.

Volunteer

Help reach voters across Santa Cruz County.

Donate

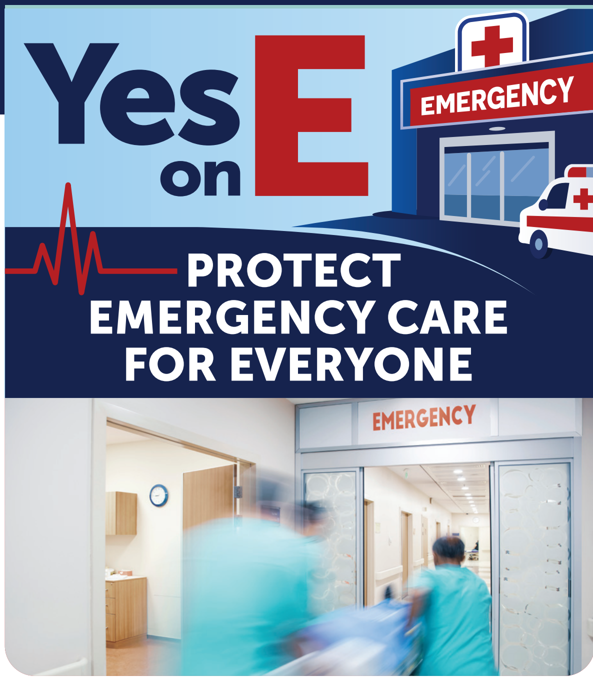
Help fund the campaign to protect essential services.

SIGN UP • VOLUNTEER • SUPPORT THE CAMPAIGN

tinyurl.com/GetInvolvedMeasureE

Yes! I support Measure E

Scan to join the campaign



Protect Emergency Care In Santa Cruz County

Donald Trump's funding cuts are a direct attack on public health in communities like Santa Cruz County. They impact our local hospitals, emergency rooms, 9-1-1 ambulance response, and the community health clinics that provide affordable health care.

- **Vote Yes on Measure E** to keep emergency rooms open and protect rapid ambulance response.
- **Vote Yes on Measure E** to protect local community health clinics, including access to reproductive health services threatened by Trump and his allies, food assistance for families in need, and the mental/behavioral health programs that are so essential in the fight against homelessness.
- **Vote Yes on Measure E** to protect local funding that Trump and his allies in Congress can't raid or cut.

This is our chance to stand up to Trump and resist the efforts of Trump and his allies to reshape our community for the worse.

Stand up to Trump

Vote YES on E to protect emergency care for everyone

Endorse | Donate | Get Involved | Volunteer | Lawn Sign

Scan QR code to get involved or visit tinyurl.com/GetInvolvedMeasureE

yesonesantacruzcounty.com

Yes on E

PROTECT EMERGENCY CARE FOR EVERYONE

JOIN US!

Yes on Measure E Campaign Kickoff

Date:
Thursday, September 17

Time:
5:00 – 7:00 PM

Location:
Live Oak Health Center Courtyard
1500 Capitola Rd.
Santa Cruz, CA

Support Measure E to:

- **Keep** emergency rooms open and protect rapid ambulance response.
- **Protect** local community health clinics, including access to reproductive health services threatened by Trump and his allies, food assistance for families in need, and the mental/behavioral health programs that are so essential in the fight against homelessness.
- **Protect** local funding that Trump and his allies in Congress can't raid or cut.

Election Day is November 3!

We need YOU! Join us in passing Measure E to protect emergency care for everyone and stand up to Trump and his allies.

YesOnESantaCruz.com

BOARD OF DIRECTORS MEETING
Wednesday, June 17, 2026, 5:00 PM to 7:30 PM
Zoom: https://us02web.zoom.us/j/84451250541?pwd=zpXbHB1ATq7AVEEp7PVeaUQSBMwokQ.1
Meeting ID: 844 5125 0541
Passcode: dX9k7q

Present: Erika Rodriguez, Anna Vaage, Dana Wagner, Liz Carrillo, Mayra Melendrez, Steven Matzie, Lisa Hindman Holbert, Laura Nova, Ray Cancino, Silvia Morales, Jack Jacobson, Michele Miller, Doug Underhill, Steph Ruhl, Tyler Smith, Sara Seigel, Tony Nunez, Mary McMillan, Ryan Friedrich, Holly Alexander, Andrew Goldenkranz
Minutes: Mary Mackenzie

REGULAR SESSION DRAFT MINUTES

5:00 1. CLOSED SESSION
6:00 2. Adjourn Closed Session
6:00 3. Call to Order/Establish Quorum
6:00 4. Agenda Review
6:05 5. Announcements/Program Updates
Welcome to the Sr. PM ECM and the new ELD PD.
6:15 6. *CONSENT AGENDA – *Action Items*
6.1 Draft Minutes of the February 16, 2026 Regular Session Governance Committee Meeting
6.2 Draft Minutes of the May 13, 2026 Regular Session Governance Committee Meeting
6.3 EMAIL BOARD RESOLUTION: Community Bridges TDA 26/27 Resolution – PASSED by unanimous consent and 100% participation.
Motion to accept the consent agenda. Motion moved by Mary/Jack, MSP.
6:20 7. Receive comments from members of the public on “Items not on the Agenda”
None
6:25 8. BOD Chair Report – Silvia Morales
6:30 9. CEO Report – Ray Cancino
*a. **ACTION ITEM:** FY 26/27 Budget Approval*
There are a couple of moving pieces including Prior Year Funds.
In the agency budget for FY 26/27 each column is our individual programs. The total budget

for each individual line item in comparison to FY 25/26 budget is also shown. There is an 1.59% decrease overall between FY 26/27 and FY 25/26. If you compare last year's budget to this year, it's a 3% decrease. There has been an exit of Monterey county funds. ELD and MOW are the primary usage of Prior year funds. ELD needs to increase ADA and the agency is working on that. MOW ran off a cliff, number of clients increased, and since that happened, MOW hasn't been able to maintain the number of meals.CB is working on getting the number down through attrition. Requiring $261k, which MOW tends to bring in additional funding in January. Development is using $62k of prior year funds, Admin is using $142k. 10% for health, $1/hr increase for all employees. The expenses in Admin are going up, but the agency is not seeing an increase of indirect, we have one person doing each job, so consequently there is no real way to cut. The agency is always actively pursuing grant opportunities. Key investments have been made including in outreach by way of the LT Outreach Coordinator which is being paid out of Development and Admin. It may be necessary for additional costs to mitigate some risk. CB projected an78 ADA for ELD. ADA has been 68 for the year, but last three months have been 65.

Motion to accept the 26/27 budget as presented and accepted by FC/GC. Motion moved by Andrew/jack, MSP.

b. ***ACTION ITEM:*** *FY 26/27 Development and Communication Plan Approval*

As a result of the agency's good work, the Development Plan went to the Development Committee in May, The month of May went extremely well. Development has had to pivot really quickly. The Marketing and Communications Director made some adjustments to the development goal by increasing the goal by about 10%, it was originally $1.4M, but are going to eclipse that this year. So Development has raised it by about 10% to $1.5M to be raised in total donations across of the programs.

Motion to approve the Development and Communication Plan as presented. Motion moved by Jack/Mary, MSP.

c. ***ACTION ITEM:*** *Measure D 5-Year Plan*

Each year part of our Measure D requirements are to update our 5-year Plan expenditures. Revenue estimates are provided from the RTC. There is a slow increase overtime. All of the funds the agency has spent prior to this next fiscal year are in the grey. The agency is projecting that it is going to carry over $184k from last fiscal year. There is very little change in the plan. CB is going to continue to invest in the agency's operations facility. The funding is already approved through 2030. CB purchased the property for $3M in 2018, now the agency currently owes $1.1M. There is a requirement that CB approves the plan each year. How have fuel prices impacted the LL program? They have increased by about $120k a year in vehicle operations. CB does have a growing fleet of EVs. CB is up to seven EVs, and is about to get eight and nine.

Motion to approve the Measure D 5-year Plan. Motion moved by Ryan/Jack, MSP.

d. *Green School Yard Project Update*

CB has broken ground to renovate the EED outdoor spaces. CB received a CalFire Grant of $3.5M. Neuvo Dia has trees in the play yard. The grant allows for the agency to integrate dirt, sand, wildlife habitats, and natural structures. Every eight weeks will be rolling until all six programs are completed. Is there a public face to this? Community outreach. There were some dollars allocated for that. Sites are located from Watsonville to SLV. There are four that are moving forward and two that are on DSA/CCA. One's on the fairgrounds and the others are on SLV USD.

e. *545 Ohlone Parkway Project Update*
CB is in the midst of breaking ground on that location, and is moving forward on the project. CB has secured some funding from Community Foundation, and is moving forward on that.

6:50 10. Development Report–Tony Nunez/ Anna Vaage

It was a very good month for fundraising. This is a great opportunity for new board members to get a better understanding of monthly goals, and ongoing reporting Development does for the board. Last year Development brought in $1,052,124.00. When making the report for the Board, Development excludes campaigns and programs that are for direct assistance. The numbers that Development sees come in are isolated to specific programs, campaigns, etc. Development raised over $1M the first year putting the goal at $1M. This year Development Raised $1.3M, and bringing in $121k in May. This forced Development to go back into the Development plan for this upcoming year. Trendline, has dipped in August. Development has done better than projected except for in August. We're at $297k more than was raised last year in the month of May. The goal this year was $1,000,094.00 and there is a net gain of 129% of the goal. F2F is happening on June 27th. Last year Development raised $132k in June. Plan to raise more than that this year. For campaign report Development presents total dollars raised, but there are dollars raised per program and dollars raised for activities as well. Development wants to erase the red on the report. Development will have exceeded all program goals by the end of the year. MOW fall mailer is not going to be erased. FFTH met 196% of their goal, brought in $117k and had thought to raise $60k. A couple of outside fundraisers didn't hit the vehicle donation $2k.

7:05 11. Finance Committee Update – Doug Underhill

Program Budget Summary is always a little delayed since finances close on the 15th of following month, and then takes another couple of weeks to get out the budget summary. There was a $30k increase, MOW, MCR and the program budgets were trimmed up, and some funding was pushed to next year. Prior year funds from last year were $280k, it's down to $121k right now. May dollars and expenses are barely closed out. There was a $1/hr raise this year and a $1/hr raise last year as well. Fiscal is still working on LL, their expenses and revenues are pretty tight.

7:20 12. Newspaper Articles

a. Guest Commentary | Meals and Wheels: The beauty of a community showing up for its seniors – Santa Cruz Sentinel, March 2026

b. Three years after the Pajaro River levee breached, rebuilding continues at a steady pace. – Monterey County Weekly, March 2026
c. Sanctuary and solidarity: When deportations surge on the Central Coast, we must be ready – Lookout Santa Cruz, March 2026
d. Santa Cruz County moves to bar federal immigration agencies from using its facilities – Santa Cruz Sentinel, March 2026
e. Letter to the editor: Community Bridges affirms our neutrality in District 4 supervisor race – Lookout Santa Cruz, March 2026
f. County Supervisors green-light SHIELD ordinance – The Pajaronian, March 2026
g. Letter to the Editor: Service Before Politics – Good Times, March 2026
h. Guest Commentary | Local nonprofit head discusses fairness and trust in election – Santa Cruz Sentinel, March 2026
i. Guest Viewpoint | Building a Resilient Future for the San Lorenzo Valley – Press Banner, March 2025
j. Manifestación en Watsonville: Comunidades se Unen para Defender la Democracia – Noticias San Diego, March 2026
k. PVUSD announces Sustainable Schools Advisory group – Press Banner, April 2026
l. PVUSD Announces Members of Sustainable Schools Advisory Committee – Aptos Times, April 2026
m. Community Bridges CEO appointed to state committee – Lookout Santa Cruz, April 2026
n. Monterey County officials delay report on Pajaro flood money, again – Santa Cruz Local, April 2026
o. Propuesta Federal de Vivienda Genera Alarma entre Comunidades Inmigrantes – Noticias El Paso, April 2026
p. Unmet transit needs focus of Thursday Santa Cruz County RTC meeting – Santa Cruz Sentinel, May 2026

6:55 13. Items for Next Agenda

7:30 14. Adjourn Regular Meeting

Next Meeting:

September 16, 2026, 5 pm - 7:30 pm.

https://us02web.zoom.us/j/84451250541?pwd=zpXbHB1ATq7AVEEp7PVeaUQSBMwokQ.1

Meeting ID: 844 5125 0541

Passcode: dX9k7q

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

BOARD OF DIRECTORS MEETING
Wednesday, March 18, 2026, 5:00 PM to 7:30 PM

Teams: https://teams.microsoft.com/meet/27325636161878?p=86u255b5tkosrxAOXN

Meeting ID: 273 256 361 618 78

Passcode: U9Gk3D9f

Present: Jack Jacobson, Brenda Griffin, Jesus Bojorquez, Steph Ruhl, Ray Cancino, Tyler Smith, Sara Seigel, Doug Underhill, Michele Miller, Silvia Morales, Ryan Friedrich Jesus, Bojorquez, Anna Vaage, Erika Rodriguez, Lisa Hindman Holbert, Lois Sones, Mayra Melendrez, Tony Nunez, Michael McMurtry
Minutes: Mary Mackenzie

REGULAR SESSION DRAFT MINUTES

5:00 **1. CLOSED SESSION**

6:00 **2. Adjourn Closed Session**

6:20 **3. Call to Order/Establish Quorum**

6:22 **4. Agenda Review** (5 min)

None

6:05 **5. Announcements/Program Updates** (10 min)

Might be the last time the board gets to congratulate ELD PD who has announced her retirement. Sad to see her go. It's going to be the ELD PD tour for the next three months.

6:15 **6. *CONSENT AGENDA – *Action Items*** (5 min)

6.1 Draft Minutes of the September 17, 2025 Regular Session Board Meeting
6.2 Draft Minutes of the November 19, 2025 Regular Session Board Meeting
6.3 Draft Minutes of the January 21, 2026 Regular Session Board Meeting
6.4 Draft Minutes of the December 10, 2025 Regular Session Governance Committee Meeting
6.5 Draft Minutes of the January 14, 2026 Regular Session Governance Committee Meeting
6.6 Draft Minutes of the February 11, 2026 Regular Session Governance Committee Meeting
6.7 Draft Minutes of the November 12, 2025 Regular Session Finance Committee Meeting

Motion to approve the consent agenda. Motion moved by Ryan/Brenda, MSP.

6:20 **7. Receive comments from members of the public on "Items not on the Agenda"** (10 min)

None

6:30 **8. BOD Chair Report – Jack Jacobson** (5 min)

None

6:35 **9. CEO Report – Ray Cancino** (15 min)

a. *SB 1078 Letter of Support Request*

CB is not taking a position on the support of a sales tax, it's so the county can go after it.

Motion to give the county a letter of support. Motion moved by Silvia/Steph, MSP. Ryan has a conflict of interest and therefore abstains.

6:40 10. Development Report–Tony Nunez/ Anna Vaage

This is the Development Report through Feb 28th: Development is $164k over where they were last year. On the bottom right corner, most of the growth $140k is gifts of $5000+. Development has been through this report and part of it is that for 6 or 7 months Development has had a full time donor relations person. The major gifts cultivation is what's driving growth. This quarter the team is doing some strategic planning for the upcoming fiscal year. Next month Development will see an adjustment to the depiction of the line items.

FFTH blew our event fundraising out of the water. FFTJ raised $116k and our normal event returns have been $60k-$65k, so just about doubled. This is in part thanks to MOW 50th anniversary.

Grants: Last FY, CB submitted 36 grants at about $11M, received 26, applied for 6 more grants next week. In FY 21/22, CB hired a grant writer, and the current Grants Writer came in and the grants went up higher. Majority of grants are government funded 64%, Foundations 30%, 5% are private. These percentages are about normal.

6:54 11. Finance Committee Update – Doug Underhill

In terms of January 31, 2026: some changes to the negatives, the GA made a mistake on the FRCs, so there were some downward revisions were made.

CB does have some vehicle purchase and net asset increases.

WIC is the big bright point $183k gain from ECM services.

EED is running flat on the year. Fiscal is doing this by design to make it break even.

The stress points are MOW and ELD and the FRCs. Even after the adjustments were made, they should be break even in FRCs. CB can't cut expenses for ELD. MOW is looking at ways to cut expenses, in order to do that it means either meals of staff.

Admin is ok

ELD did move an additional grant.

CB should show a net asset gain.

7:20 12. Newspaper Articles

a. Fifty years at the doorstep: Why Meals on Wheels matters more than ever—and how you can help – Lookout Santa Cruz, January 2025
b. Meals on Wheels to celebrate 50th anniversary – The Pajaronian, January 2025
c. Santa Cruz County supervisors form subcommittee to aid immigrant residents amid national ICE crackdown – Santa Cruz Sentinel, January 2025

We’re reducing homelessness in Santa Cruz County; now we must fight to keep the funding – Lookout Santa Cruz, January 2025

d. Supervisors greenlight SHIELD to protect immigrants – The Pajaronian, January 2026
e. Meals on Wheels of Santa Cruz County Marks 50 Years With Food From the Heart Gala – Times Publishing Group, January 2026
f. More Than a Meal: How Community Bridges Is Helping Seniors Age With Dignity – Very Local Brand, February 2026
g. Meals on Wheels for Santa Cruz County marks 50 years with Food From the Heart fundraiser – Press Banner, February 2026
h. The music still plays at Elderday: Lois Sones and the art of keeping people home – Lookout Santa Cruz, February 2026
i. Pajaro celebrates a new mural depicting the town’s rise from the 2023 flood. – Monterey County Weekly, February 2026
j. Pajaro unveils mural symbolizing resilience after devastating floods – KSBW, February 2026

7:20 13. Items for Next Agenda (10 min)

Board to consider if everyone wants to being in the same roles.

7:00 14. Adjourn Regular Meeting

Next Meeting:

June 17, 2026, 5 pm - 7:30 pm.

Teams: https://teams.microsoft.com/meet/27325636161878?p=86u255b5tkosrxAOXN

Meeting ID: 273 256 361 618 78

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Governance Committee Meeting
Wednesday, August 12, 6-7 pm
Zoom: https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1
Meeting ID: 821 2446 1254
Passcode: Knx4g0

Present: Michele Miller, Holly Alexander, Silvia Morales, Jack Jacobson, Steph Ruhl, Sara Seigel, Doug Underhill, Tyler Smith, Tony Nunez
Minutes: Mary Mackenzie

REGULAR SESSION
DRAFT MINUTES

6:00 1. Meeting to order/Establish Quorum

6:00 2. Closed Session

6:35 3. Consent Agenda

a. *June 3, 2026 Governance Committee Regular Session Draft Minutes*
b. *July 8, 2026 Governance Committee Regular Session Draft Minutes*

Motion to approve the minutes as written, motion moved by Jack/Aloke, MSP.

6:38 4. Agenda Review

None

6:40 5. Head Start Application Status Update – Letters of Support

This week has been an interesting week in regards to the head start application. The agency is working on headstart application with shine our subcontractor. CB has received many letters of support from a variety of agency, county, city, other nonprofits. The County Office of Education is not going to be going after the contract. CB is looking at the feasibility of the headstart program based on this weeks federal administration proposed changes. Before 15% of administration was able to be charged, now they are talking about 5%. That would not be feasible. Some of the requirements may be reverting to states requirements for ratio. Practical standpoint less impact but in California would allow us to still be feasible if we maintain the previous administrative rate. Sent out letters of inquiry, working on site and development plan. One team member has significant experience in working in headstart. There will be a decision point which will be dependent on final rules. If the headstart grant by itself could sustain itself, then CB could look at a subsidiary model potentially to maximize the contract potentially if needed to bypass some of the expenses to keep it under 5% and direct charge but this hasn't been explored yet.

6:50 **6. Items for next GC Agenda/BOD Agenda** (10 min)
Presenting update on intake and any decisions for ELD.

7:00 **7. Adjourn**

Next Meeting: Wednesday, September 9, 2026, 6-7 pm

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Governance Committee Meeting
Wednesday, July 8, 2026, 6-7 pm
Zoom: https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1
Meeting ID: 821 2446 1254
Passcode: Knx4g0

Present: Ray Cancino, Silvia Morales, Steph Ruhl, Aloke Mukherjee, Tony Nunez, Holly Alexander, Tyler Smith, Doug Underhill, Michele Miller, Ryan Friedrich
Minutes: Mary Mackenzie

REGULAR SESSION
DRAFT MINUTES

6:00 **1. Meeting to order/Establish Quorum**

6:00 **2. Closed Session**

6:35 **3. Consent Agenda**
Pushed to next meeting

6:40 **4. Agenda Review**
No Changes

6:45 **5. Vista Verde Purchase Completed**
Closed on Vista Verde property for $152k, the agency will save $3k in monthly rent which would cover servicing that debt. This was a no brainer as CB uses two classrooms and will have an additional two more classrooms that could accommodate transitions from Fairgrounds or expansion with headstart. The play area will be upgraded.

6:50 **6. Items for next GC Agenda/BOD Agenda**
Congratulations to the Marketing and Communications Director! He will be here through end of December.

7:00 **7. Adjourn**

Next Meeting: Wednesday, August 12, 2026, 6-7 pm

Zoom: https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1

Meeting ID: 821 2446 1254

Passcode: Knx4g0

Governance Committee Meeting

Wednesday, June 3, 2026, 6-7 pm

Zoom: https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1

Meeting ID: 821 2446 1254

Passcode: Knx4g0

Present: Nora + Closed Session

Minutes: Mary Mackenzie

REGULAR SESSION
DRAFT MINUTES

6:00 1. Meeting to order/Establish Quorum

6:00 2. Closed Session

6:40 3. Consent Agenda

a) *The May 13, 2026 Governance Committee Meeting Regular Session Minutes*

Motion to approve consent agenda. Motion moved by Silvia/Steph, MSP.

6:42 4. Agenda Review

none

6:45 5. Green Schoolyard Project

EED Project Manager gave a presentation on CalFire Grant.

The CalFire Grant was $3M dollar grant and runs from June 2024 until February 2027. Deliverables: Increase Tree canopy and natural landscapes, Foster wildlife habitat, Cultivate edible gardens, etc.

The process included site visits, talking with children, teachers, and stakeholders. EED also received funders feedback. The play structures came from Denmark. EED decided to start with Nueva Dia. Timeline was discussed.

6:53 6. 545 Ohlone Pkwy – Project Update

CFO submitted the final financing request with WCCB. CB started the conversation and discussion with Ausonio. The project will be starting in Mid-July for 545 Ohlone. Will.

6:58 6. Items for next GC Agenda/BOD Agenda

None

7:00 7. Adjourn

Next Meeting: Wednesday, July 8, 2026, 6-7 pm

Zoom: https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1

Meeting ID: 821 2446 1254

Passcode: Knx4g0

Finance Committee
Wednesday, August 12, 2026, 5:00-6:00 PM
Join Zoom Meeting
https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1
Meeting ID: 821 2446 1254
Passcode: Knx4g0

Present: Jack Jacobson, Ryan Friedrich, Steph Ruhl, Doug Underhill, Ray Cancino, Aloke Mukherjee
Minutes: Mary Mackenzie

DRAFT MINUTES

5:00 Agenda Review
5:05 CFO Report – Doug Underhill

1. *Department updates and announcements*
   CB is currently down two full-time staff in fiscal. Fiscal has been without a payroll specialist for a few months and two other Fiscal employees have been helping out. Fiscal is also down to one AP staff, one employee just went back to school. *June 30, 2026, Program Budget Summary*
   There have been a couple things that have hit: CCAH has disallowed some ECM claims that had already been paid to us. They're old cases that have been approved originally. It's $53k that must be paid back shared among WIC, ELD and FRC during the period of July 1-Dec 2025. This is only reflective of half the fiscal year, so it could be up to $100k if CCAH continues to pay us for the same clients after January 1, 2026. CB is going back and forth with CCAH. Some may end up being allowed in the end. In addition to that, there was a workers comp audit that recategorizing some employees in ECM, MOW, and the FRCs, which will cost the agency $80k.
2. *Investments and Funds – July 31st, 2026*

5:30 ELD ADA – Decreased in July from 67.29 to 65.41

Normally in July ELD would see an uptick, however, the program saw a downturn. CB is extremely concerned about it. There is new leadership and transition within the program. CEO and CFO are working on trying to figure out how to best approach the issue. There are too many unprocessed referrals. 60 people are waiting to get service. The CEO will need to go in and have conversations with social work team. People aren't being enrolled quickly enough, part is not us, but the primary care physicians not giving the documents we need in a timely manner. We also have a site audit with ELD. As far as staffing, one social work assistant provided notice, and another is going into an internship. The agency is going to hire two more people on the social work team. One silver lining is they did hit their goal of 9, but not stretch goal of 12. This years' fiscal budget was built around around an ADA of 76, now down to 65 ADA which would be a $550k loss, at 72 ADA it's a loss of $373k. What do we do at this point, if we don't meet the KPIs? The performance needs to be a lot better. If ELD is increasing ADA, CCAH will be more likely to work with us. The point of the capital grant was to increase ADA and capacity. Rates aren't the full problem, it's that ELD doesn't currently have the clients. ELD is receiving $190k of CORE dollars which is an unknown moving forward.

Is it possible to modify ELD kitchen for MOW? There would be some possibility to modify the ELD kitchen to MOW if the agency had to but it is too small in the current state. CB was doing the EED meal preparation at ELD (120 meals per day). It would hit Admin if something were to happen to ELD and the only way for Admin to handle a hit like that would be to reduce personnel. CEO wants to do everything possible to save ELD and make it work. The agency is doing all the outreach and bringing in prospective clients. CEO and CFO may need to be more hands-on with the staff. How many people have sat down and looked at the process? Are there too many steps? Is there a way to streamline the process? There are some steps in which ELD has to rely on other people, for example, a doctor is required and CCAH has to approve, then the client has to come in and do three days to see if it's a correct fit or not, and then CCAH has to do another approval. Some of the process must be a social worker or someone with credentials.

5:40 545 Ohlone Funding Update

1. *Closed 500k Community Foundation Loan*
2. *Should close the West Coast Community Bank Loan this week*

There was still a lien on 511 Ohlone, however it was already paid off in full. Title company needs the deed reconveyance. The client was asked to notarize the reconveyance and title company has been working on it.

5:45 EED Update / Head Start Funding Application Update

CalFire project has been going well – photos from Santa Cruz site are looking good. The Q4 claim $320k. The agency has the option of submitting monthly claims if CB needs to. CB is currently submitting quarterly claims.

Fiscal has been working on closing out the fiscal year including posting lagging expenses. Everything is going well, and all grants analysts are intact.

CB has hired an interim PD for EED. The interim EED PD has had 3x the number of headstart sites than EED have sites. The agency has been meeting with Shine, the agency that is helping with CB's head start grant. The RFQ grant is going to come out fairly soon. It is projected to be a $9.7M contract and within that there are two categories: early headstart or regular headstart. There's been a lot of head start in the news, the government wants to change ratios from 1:8 to 1:12. CB appears to be the only large local entity that is going after it. The agency has letters of recommendation from a lot of important entities.

6:00 Adjourn

Next Meeting September 9th, 2026

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Finance Committee
Wednesday, July 8, 2026, 5:00-6:00 PM
Join Zoom Meeting
https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1
Meeting ID: 821 2446 1254
Passcode: Knx4g0

Present: Ray Cancino, Doug Underhill, Steph Ruhl, Ryan Friedrich, Aloke Mukherjee
Minutes: Mary Mackenzie

DRAFT MINUTES

5:00 Agenda Review
5:05 CFO Report – Doug Underhill

1. *Department updates and announcements*
   Fiscal is working on an audit that they are close to finishing up with for AAA. The fiscal year has just finished and fiscal does a soft close on the 15th. The 4th quarter EED report is due on July 20th, and fiscal is in the process of hiring a payroll person, and is also hiring an AP person. One left about a month ago and one is going to school in August.
   May 31, 2026, Program Budget Summary
   CB saw a positive change of $63k. Overall, programs are down $58k. There is a grant that is $75k which is not yet allocated to a program. The goal is to show break even or above as an aggregate. Development is showing a sizable gain of $65k, a grant was moved out of Development in the amount of $60k and Development started the fiscal year down $56k.
   WIC is showing a gain due to ECM.
   ELD is continuing to be challenged, the ADA has been too low.
   MOW has come into the positive. MOW PD is doing great and attrition is also contributing. CB had no choice but to right size. Fiscal is going into next FY projecting a deficit for MOW. Fiscal doesn't want to guess at what potential funds will come in.
   LL showing negative $62k, but that might be where we move the $75k to.
   FRCs as an aggregate are showing positive due to multiyear funding and deferring revenue that is unspent. Their budget is balanced for next year.
   ECM $55k gain in WIC, ECM is moving forward as its own program.

CACFP is likely to break even. Which is where PD needs to be to cover current expenses, or another desired part-time or FTE, they have increased by 42 homes year over year.
Admin is showing a $60k loss.
Development is doing well $65k in the positive. CB is starting to run surpluses in Development and it is getting to the point where development can now pay for themselves with donations they're bringing in.
Motion to move unrestricted fund balances from development into various programs as the CFO and CEO deem necessary. Motion moved by Aloke/Steph, MSP.

2. *Investments and Funds – June 30th, 2026*
   LOCC is looking good, $42k was taken out at the beginning of the year. Endowments are continuing to climb.

5:30 ELD ADA – Increase in June from 63.35 to 67.29

ELD ADA has been a major focus, the Marketing and Communications Director is working on media outreach. ELD PD is trying to make a tracker, what are the steps, what's going on, where's the bottle neck? CB now has a full-time outreach person working, really optimistic that the agency will see an increase in numbers. CB needs to hit 88. Is it helpful for the Finance Committee to make a recommendation to the board to hold the program accountable? This is the goal CB is setting. At this current ADA ELD loses $50k/mo.
Motion to ask for targets for ADA that are stretch target and see if they can be adopted by next month and supplement the number with reasoning. Motion moved by Aloke/Steph, MSP.

5:35 545 Ohlone Funding Update

WCCB has been slow to complete. They are meeting with full committee on Monday. From our world this should have been approved a month ago. Maybe because it's a construction loan and not a straight purchase.

5:40 FY 26-27 Revised Agency Budget *Action Item

1. *Reduced Prior Year Funding from $736,685 to $608,730*
   Using less prior year funding is MOW.
2. *Reduced Prior Year Funding for MOW from $261,391 to $113,058*
3. *Increased Prior Year Funding for ELD from $269,607 to $294,607*
   This is a grant that we thought was awarded, but didn't get awarded.
4. *Updated with final 26-27 Development Plan*
   Motion to approve the amended budget for FY 26/27. Motion moved by Aloke/Steph, MSP.

5:55 Resolution 2026-07-01 Change in Signers for Beach House Investments

Motion to approve the resolution to Change the Signers for Beach House Investments. Motion moved by Aloke/Steph, MSP.

6:00 Adjourn

Next Meeting August 12th, 2026

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Finance Committee
Wednesday, June 3, 2026, 5:00-6:00 PM
Join Zoom Meeting
https://us02web.zoom.us/j/82124461254?pwd=mpqQ7nTv6BGaGlZvnOaWpU3lKc9ixg.1
Meeting ID: 821 2446 1254
Passcode: Knx4g0

Present: Doug Underhill, Jack Jacobson, Mary McMillan, Ray Cancino, Ryan Friedrich,
Minutes: Mary Mackenzie

DRAFT MINUTES

5:00 Agenda Review
5:05 CFO Report – Doug Underhill

a) *Department updates and announcements*
Fiscal lost one AP staff member to the county and brought in 2 people. Fiscal will also be losing 1 person to college during summer. Fiscal is close to the end of the fiscal year.

b) *April 30, 2026, Program Budget Summary*
The agency did see a bit of positive change in the programs showing -$121k for the year deficit in MOW and Fund Development, have seen some gains in the endowments, $75k grant that is in the fixed asset general agency line, A lot of expenses have been chopped out. Positive $54k positive change $59k. Grant funded fixed assets will add to the bottom line.

c) *Investments and Funds – May 31st, 2026*
Positive change in LOCC and endowments. LOCC 518 to 527, big drop due to Middle East, then returned back up. Market is rebounding for the endowments as well. We would like the endowments to work for us, and not be tapping into them. $50k gift that came in, could have been from one of our fund development people as a lead gift from F2F.

d) *Statement of Activities and Financial Position April 30, 2026*
WCCB required an updated Statement of Activities. The end result was pretty in line with the program budget summary is. Net loss of $55k. A few of the expenses could be capitalized. Income statement and balance sheet with two months remaining. Program budget summary is always going to be a bit off, because it's projecting through June 30.

5:25 ELD ADA

67.24 ADA – A horrible ADA, going down to 63 for this month. Client incentive – if they make 100% of their scheduled days, they get a gift card. Last month 15 people, this month 29. There have to be at least 200 people that qualify – we have 139, but we need another 61. Why are people dropping: Some are due to people passing, 1 or 2 don't want to come back again, some people meet their PT/OT requirements and graduate. People from SLV don't want to come, even if it's reverse commute. TWe did just add Kaiser as a provider. There is an unknown if they will refer 1 or 20 patients. New outreach coordinator is really hitting the pavement, we've ramped up the media as well.

5:30 545 Ohlone Funding Update

Approval of $500k from Community Foundation at 4%, which is a much better rate of community bank of Prime + ½. We don't start paying the money until we draw from it. Construction note be taken out at WCCB and we will refi LL property at completion. Community Foundation funding is helping the rate to be lower than it would have been overall. CB is asking for $1.5M from WCCB, to provide a high level of contingency. We have up to $513k from Measure D, and two grants: LCTOP and State of Good Repair. It should give us some padding and will only pay for what we use.

5:35 FY 26-27 Budget Summary – Usage of Prior Year Funds *Action item

Most programs are breaking even. ECM will be their own program. MOW, ELD, Amin and Development are all in a deficit. We have $650k of prior year funding requested. That is on a ADA of 76 for ELD. MOW started with a -$222k deficit, but then clawed their way back. Also looking at an Headstart Grant which is $9M. Also closing on VV property for $150k.

Motion to move the recommended budget to the full board. Motion moved by Jack/Aloke, MSP.

a) *Admin / Development*

Development can usually dig themselves out. Admin-not seeing an increase in program expenditures. Have inflationary pressures, have the $1/hr. increases in admin that are not being matched. Hard to scale down our services when we have one person doing most things. Our Indirect rate dropped from 17.058% to 15.331%.

b) *Elderday*

Proposing we continue to keep Outreach position for at least a year, and monitor ELD. For ELD there are so many ramifications of closing for the programs: $300k goes to LL, $100k-$130k goes to MOW, $410k goes to maintain Admin. There is a lot of equity from the building. CCAH grant requires we stay open a certain amount of time. Right now 40% we'd owe, and by 2027 it's 10%, we don't owe anything after 2029.

c) *Meals on Wheels*

MOW we can't attrition people faster, because we'd then have to remove people from the program. There has been a fiscal cliff since Covid, haven't provided the funding since Covid, and now it's a matter of attrition.

6:00 Adjourn

Next Meeting July 8th, 2026

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

519 Main Street
Watsonville, CA 95076

P | 831.688.8840
F | 831.688.8302

AGENCY BOARD RESOLUTION
RESOLUTION #2026-07-01

At the duly noticed meeting of the Finance Committee of Community Bridges Board of Directors held on the 8th day of July 2026, the following resolution was made:

In regard to the holdings of Community Bridges, a 501c corporation located at 519 Main St., Watsonville, CA, which is held at Beach House Wealth Management, financial account LB3-01519, be it resolved that the Board of Directors of Community Bridges hereby authorizes the CEO, Raymon Cancino and/or his designee to change the following signers on the account to include:

Raymon Cancino, CEO
Douglas Underhill, CFO
Ryan Friedrich, Chair of the Finance Committee, Community Bridges Board of Directors

And be it resolved that the Board of Directors authorizes the removal as signatories of the following individuals:

Karl Rice

Silvia Morales, Chair

Sara Siegel

Sara Siegal, Secretary

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

519 Main Street
Watsonville, CA 95076

P | 831.688.8840
F | 831.688.8302

AGENCY BOARD RESOLUTION
RESOLUTION # 2026-07-02

Per an unanimous email vote of Community Bridges Board of Directors held on July 31, 2026 the following resolution was made:

Whereas, the Board discussed and voted on the changes in persons who are representatives and/or administrators of Community Bridges Early Education Division.

Whereas, the Board authorizes Community Bridges to revise all previous authorized staff and to appoint Raymon Cancino and/or Lorena Gonzalez as Community Bridges Early Education Division representatives and/or administrators.

Whereas, the Board authorizes Raymon Cancino and/or Lorena Gonzalez to apply, submit, and receive all documents on behalf of the Board pertaining to all licensing of Early Education Division centers.

Therefore be it resolved that the Board Officers and the Chief Executive Office are authorized to sign any documents and take any steps necessary to fulfill the intent of this Resolution.

Silvia Morales

Silvia Morales, Chair

Sara Siegel

Sara Seigel, Secretary

Outlook

Board Email Vote

From Mary Mackenzie <marym@cbridges.org>
Date Tue 7/28/2026 1:54 PM
To CB Board of Directors <CBBOD@cbridges.org>
Cc Michele Miller <michelem@cbridges.org>; Melissa Serrano-Mejia <melissas@cbridges.org>; Ray Cancino <RaymonC@cbridges.org>

1 attachment (187 KB)
EED Leadership Resolution 2026-07-02.pdf;

Hi all,

We need to have an email vote to change the leadership for the Early Education Division to include Ray Cancino as well as the interim Program Director Lorena Gonzalez as signers and able to make decisions. Please see attached for the resolution. Since this is an email vote, per the Roberts Rules of Order, we need to have 100% participation and a unanimous vote. We will need to have this vote in by this Friday, July 31st.

If you have any questions, please feel free to ask!

Thank you,
Mary

COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Mary Mackenzie
Assistant to the CEO, Community Bridges
P | 831.688.8840 x207 C | 206.819.2478

CommunityBridges.org | Facebook | Instagram | LinkedIn | E-newsletter

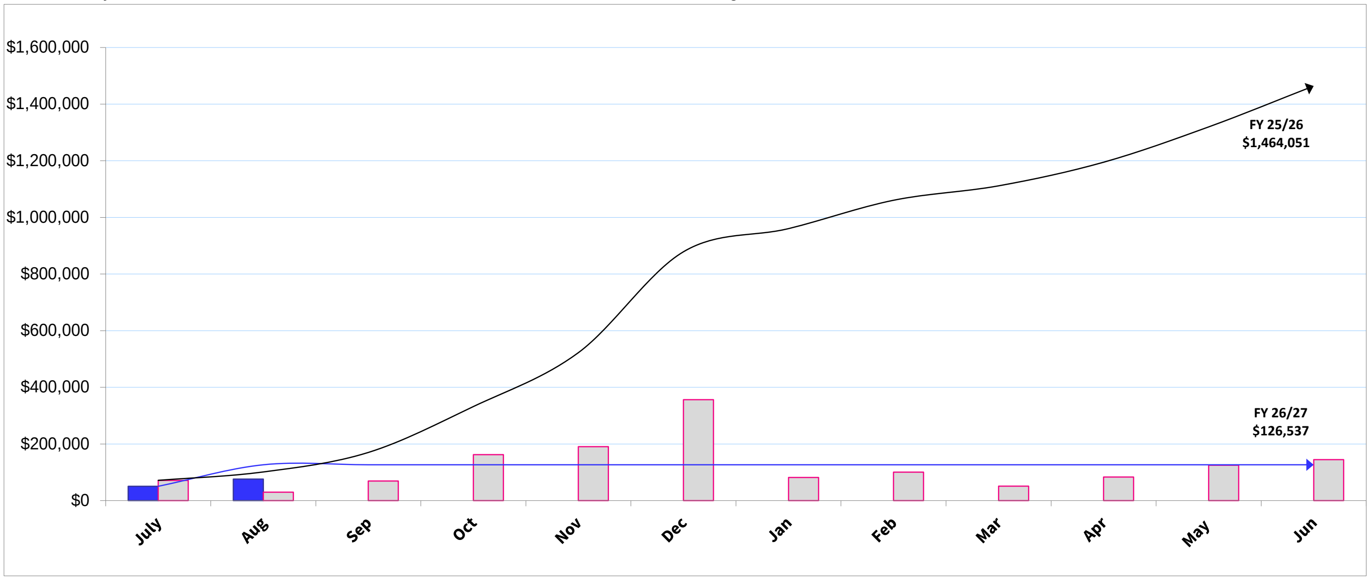
Since 1977, Community Bridges envisions a thriving community where every person has the opportunity to unleash their full potential. Our family of ten programs delivers essential services, provides equitable access to resources, and advocates for health and dignity across every stage of life.

Development Progress Report
Fiscal Year 2026-27
August 31, 2026

Donation Revenue (Excluding Grants & Disaster Funds)

Fiscal Year	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Current Year 26/27	$50,491	$76,047											$126,537
Prior Year 25/26	$71,484	$29,624	$68,979	$162,081	$190,342	$356,226	$81,649	$100,269	$50,876	$83,397	$124,699	$144,425	$1,464,051

Year over year difference YTD: 8/31/25 vs 8/31/26 $25,430 35.6% change



A. Cumulative YTD Donations

• 26/27 Donations YTD	$126,537	*17%*	Portion of year lapsed
• 25/26 Donations YTD	$101,108	*36%*	Change over prior year
• 25/26 Donations Final	$1,464,051	*125%*	Portion of prior YTD
• 26/27 Donation Goal	$1,521,851	*8%*	Portion of goal met

B. Summary Highlights

- Increases over prior year: $20,000 MOW major gift, $15,000 PG&E sponsorships
- Decreases to prior year: -$14,400 Lift Line contract ended, -$10,250 MOW bequest

Fundraising Campaign Report
August 31, 2026

Donations to Programs	26/27 Current YTD Actual	26/27 Budgeted Goal	% of Budgeted Goal Met	25/26 Prior YTD Actual	25/26 Prior Year Total Actual	$ chg to Prior Year	% chg to Prior Year	26/27 % of Current YTD Total
CB General Funds	$49,677	$611,219	8%	$42,126	$603,129	$7,551	18%	39%
Child and Adult Care Food Program	$612	$6,286	10%	$204	$5,008	$409	201%	0%
Early Education Division	$240	$4,448	5%	$0	$4,536	$240	tbd	0%
Women, Infants & Children	$51	$5,732	1%	$61	$6,728	($10)	-16%	0%
Elderday	$1,397	$33,428	4%	$50	$31,033	$1,347	2694%	1%
Lift Line	$7,850	$48,271	16%	$22,050	$39,224	($14,200)	-64%	6%
Meals on Wheels	$63,154	$720,836	9%	$35,067	$688,745	$28,087	80%	50%
La Manzana Community Resources	$0	$6,381	0%	$450	$4,002	($450)	-100%	0%
Live Oak Community Resources	$0	$8,109	0%	$500	$6,593	($500)	-100%	0%
Mountain Community Resources	$3,207	$66,416	5%	$450	$66,689	$2,757	613%	3%
Nueva Vista Community Resources	$350	$10,726	3%	$150	$8,365	$200	133%	0%
Total Program Revenue	$126,537	$1,521,852	8%	$101,108	$1,052,124	$25,430	35.6%	100%

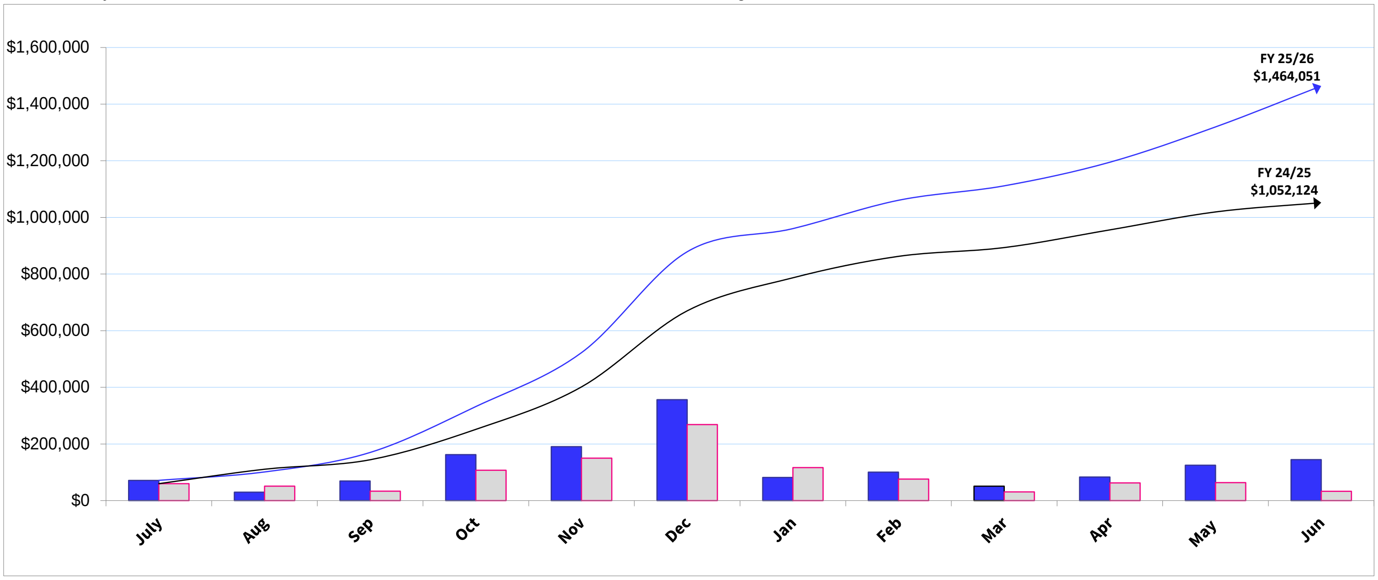
Fundraising Appeals & Campaigns		26/27 Current YTD Actual	26/27 Budgeted Goal	% of Budgeted Goal Met	25/26 Prior YTD Actual	25/26 Prior Year Total Actual	$ chg to Prior Year	% chg to Prior Year	26/27 % of Current YTD Total
CB Annual Report	July/Aug	$5,605	$58,630	10%	$0	$12,642	$5,605	tbd	tbd
CB Calendar	Nov/Dec	tbd	$20,000	tbd	$0	$10,707	tbd	tbd	tbd
CB Fall Mailer	Sept/Oct	tbd	$82,307	tbd	$25	$26,455	tbd	tbd	tbd
CB Farm to Fork Gala	May/June	tbd	$79,590	tbd	$0	$61,208	tbd	tbd	tbd
General Donations	Ongoing	$52,754	$307,497	17%	$29,887	$254,667	$22,867	77%	42%
Giving Tuesday	Nov/Dec	tbd	$48,641	tbd	$0	$27,316	tbd	tbd	tbd
LL Van Sponsorships	Ongoing	$7,800	$44,000	18%	$22,050	$29,600	($14,250)	-65%	6%
Major Gifts $5,000+	Ongoing	$35,000	$363,834	10%	$25,242	$240,000	$9,758	39%	28%
Monthly	Ongoing	$8,465	$67,708	13%	$8,287	$32,669	$178	2%	7%
MCR Mountain Affair	Oct/Nov	tbd	$34,449	tbd	$0	$19,437	tbd	tbd	tbd
MOW Client Contributions	Ongoing	$8,892	$62,024	14%	$11,362	$9,849	($2,470)	-22%	7%
MOW Fall Mailer	Nov/Dec	tbd	$96,546	tbd	$0	$131,664	tbd	tbd	tbd
MOW Spring Mailer	Apr/May	tbd	$81,433	tbd	$0	$62,893	tbd	tbd	tbd
MOW Food from the Heart	Jan/Feb	tbd	$114,694	tbd	$0	$49,693	tbd	tbd	tbd
Outside Fundraisers	Ongoing	$1,532	$19,375	8%	$2,830	$22,614	($1,298)	-46%	1%
Payroll Contributions	Ongoing	$6,490	$30,752	21%	$1,426	$44,124	$5,064	355%	5%
Santa Cruz Gives	Nov/Dec	tbd	none	tbd	$0	$11,510	tbd	tbd	tbd
Stock Donations	Ongoing	tbd	$5,186	tbd	$0	$2,643	tbd	tbd	tbd
Vehicle Donations	Ongoing	tbd	$5,186	tbd	$0	$2,433	tbd	tbd	tbd
Total Campaign Revenue		$126,537	$1,521,852	8%	$101,108	$1,052,124	$25,430	25.2%	96%

Development Progress Report
Fiscal Year 2025-26
June 30, 2026

Donation Revenue (Excluding Grants & Disaster Funds)

Fiscal Year	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Current Year 25/26	$71,484	$29,624	$68,979	$162,081	$190,342	$356,226	$81,649	$100,269	$50,876	$83,397	$124,699	$144,425	$1,464,051
Prior Year 24/25	$59,760	$50,976	$33,500	$107,340	$149,953	$268,561	$116,675	$75,812	$30,870	$62,561	$63,408	$32,708	$1,052,124

Year over year difference: 6/30/25 to 6/30/26 $411,927 39.2% change



A. Cumulative YTD Donations

• 25/26 Donations YTD	$1,464,051	*100%*	Portion of year lapsed
• 24/25 Donations YTD	$1,052,124	*39%*	Change over prior year
• 25/26 Donation Goal	$1,094,947	*134%*	Portion of goal met
• 24/25 Donations Final	$1,052,124	*139%*	Portion of prior year

B. Summary Highlights

- We've exceeded our prior year total donations by $411,927 or 39%.
- We've also exceeded our current year total budgeted goal by 34%.
- Increase attributed to acknowledgement, cultivation, solicitations.

- Farm to Fork proceeds of $20,000 distributed to programs per Dev Plan.
- MOW Fall Mailer down $39,035, but donors gave $36,862 to other appeals.
- Puentes funds raised $57,000, incl $22,000 Outside Fundraisers not shown.

Fundraising Campaign Report
Through June 30, 2026

Donations to Programs	25/26 Current YTD Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior YTD Actual	24/25 Prior Year Total Actual	$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB General Funds	$603,129	$446,896	135%	$450,848	$439,338	$152,281	34%	41%
Child and Adult Care Food Program	$5,008	$8,258	61%	$5,350	$5,350	($342)	-6%	0%
Early Education Division	$4,536	$5,623	81%	$3,683	$3,683	$853	23%	0%
Women, Infants & Children	$6,728	$5,265	128%	$2,802	$14,312	$3,926	140%	0%
Elderday	$31,033	$14,186	219%	$14,821	$14,821	$16,211	109%	2%
Lift Line	$39,224	$38,092	103%	$34,281	$34,281	$4,943	14%	3%
Meals on Wheels	$688,745	$515,001	134%	$492,943	$492,943	$195,803	40%	47%
La Manzana Community Resources	$4,002	$8,077	50%	$4,907	$4,907	($906)	-18%	0%
Live Oak Community Resources	$6,593	$7,367	89%	$3,964	$3,964	$2,629	66%	0%
Mountain Community Resources	$66,689	$40,089	166%	$33,974	$33,974	$32,715	96%	5%
Nueva Vista Community Resources	$8,365	$6,093	137%	$4,552	$4,552	$3,813	84%	1%
Total Program Revenue	$1,464,051	$1,094,948	134%	$1,052,124	$1,052,124	$411,927	39.2%	100%

Fundraising Appeals & Campaigns		25/26 Current YTD Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior YTD Actual	24/25 Prior Year Total Actual	$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB Annual Report	July/Aug	$55,839	$13,176	424%	$12,642	$12,642	$43,197	342%	4%
CB Calendar	Nov/Dec	$21,248	$9,840	216%	$10,707	$10,707	$10,541	98%	1%
CB Fall Mailer	Sept/Oct	$46,770	$18,634	251%	$26,455	$26,455	$20,315	77%	3%
CB Farm to Fork Gala	May/June	$69,418	$67,420	103%	$61,208	$61,208	$8,210	13%	5%
General Donations	Ongoing	$300,784	$277,679	108%	$254,666	$254,667	$46,117	18%	21%
Giving Tuesday	Nov/Dec	$46,768	$30,637	153%	$27,316	$27,316	$19,453	71%	3%
LL Van Sponsorships	Ongoing	$34,650	$32,000	108%	$29,600	$29,600	$5,050	17%	2%
Major Gifts $5,000+	Ongoing	$368,455	$242,402	152%	$240,000	$240,000	$128,455	54%	25%
Monthly	Ongoing	$51,535	$43,483	119%	$32,669	$32,669	$18,866	58%	4%
MCR Mountain Affair	Oct/Nov	$29,179	$20,000	146%	$19,437	$19,437	$9,741	50%	2%
MOW Client Contributions	Ongoing	$59,668	$9,100	656%	$9,849	$9,849	$49,819	506%	4%
MOW Fall Mailer	Nov/Dec	$92,629	$142,270	42%	$131,664	$131,664	($39,035)	-30%	6%
MOW Spring Mailer	Apr/May	$65,073	$63,382	tbd	$62,893	$62,893	$2,180	3%	4%
MOW Food from the Heart	Jan/Feb	$117,232	$60,000	195%	$49,693	$49,693	$67,539	136%	8%
Outside Fundraisers	Ongoing	$22,470	$19,811	113%	$22,614	$22,614	($144)	-1%	2%
Payroll Contributions	Ongoing	$57,117	$34,143	167%	$44,124	$44,124	$12,993	29%	4%
Santa Cruz Gives	Nov/Dec	$15,338	n/a	n/a	$11,510	$11,510	$3,828	33%	1%
Stock Donations	Ongoing	$9,877	$5,486	n/a	$2,643	$2,643	$7,234	274%	1%
Vehicle Donations	Ongoing	$0	$5,486	n/a	$2,433	$2,433	($2,433)	-100%	0%
Total Campaign Revenue		$1,464,051	$1,094,948	134%	$1,052,124	$1,052,124	$411,928	39.2%	100%

COMMUNITY BRIDGES
Program Budget Summary
July 31, 2026
Projections for Year Ending 6-30-2027

A	B	C	D	E	F	G	H	I	J	K
PROGRAM NAME:	6/30/26 Unaudited Balance	Annual 26/27 Approved Budget	Current Projected Expenses	Current Projected Revenues	(E-D) Net 2026-2027 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.53% Gen'l & Adm Exp
WIC (CB FY)	585,413	2,793,494	2,792,879	2,794,361	1,482	586,895	21.0%	1,482	0.1%	370,850
Early Education Division	77,537	4,299,275	4,463,991	4,463,991	-	(72,463)	-1.6%	-	0.0%	533,538
Elderday	(1,572,049)	3,136,951	3,212,365	2,732,899	(479,466)	(2,051,515)	-63.9%	(184,859)	-5.8%	420,981
Meals on Wheels	1,753,135	2,440,357	2,359,805	2,282,956	(76,849)	1,676,286	74.2%	36,209	1.5%	321,684
Lift Line	(283,250)	3,864,738	4,080,378	4,080,378	-	(283,250)	-7.6%	-	0.0%	414,322
La Manzana Commty Res	392,026	1,401,898	1,403,299	1,406,897	3,598	395,624	28.2%	3,598	0.3%	183,883
Mountain Commty Res	384,506	442,201	440,884	442,201	1,317	385,823	87.5%	1,317	0.3%	58,377
Nueva Vista Commty Res	427,551	607,799	607,971	607,799	(172)	427,379	70.3%	(172)	0.0%	80,818
Live Oak Commty Res	61,936	511,399	529,212	517,154	(12,058)	49,878	9.4%	(12,058)	-2.3%	70,256
ECM	-	1,586,059	1,454,107	1,408,138	(45,969)	(45,969)	-3.2%	(45,969)	-3.2%	117,791
CACFP	73,361	4,376,007	4,529,341	4,527,881	(1,460)	71,901	8.2%	(1,460)	0.0%	86,423
Administration	274,447	3,219,443	3,219,443	3,028,891	(190,552)	83,895	2.6%	(30,754)	-1.0%	33,233
Philanthropy	504,914	652,486	652,486	611,219	(41,267)	463,647	71.1%		0.0%	86,735
TOTAL PROGRAMS	**2,679,527**	**29,332,107**	**29,746,161**	**28,904,765**	**(841,396)**	**1,688,131**	**6.56%**	**(232,666)**	**-0.8%**	**2,778,891**
LOCR-Capital Campaign	532,492		22,500	7,611	(14,889)	517,603	NA			0
CBHQ FY 25/26 Activity		-	24,561	25,223	662	662	NA			0
Fixed Assets & Gen'l Agy	9,722,491	-	1,780	(8,893)	(10,673)	9,711,818	NA			0
TOTAL AGENCY	**12,940,246**	**29,332,107**	**29,795,002**	**28,928,706**	**(866,296)**	**11,918,214**	**6.56%**	**(232,666)**	**-0.8%**	**2,778,891**

Fixed Asset purchases and Pass-Thru expenses exempt from Indirect; Revenues and Expenses include all pass-through
***609K of Prior Year Funds were in approved BOD budget for programs: 160K Admin, 41K Philanthropy, 113K MOW, 295K ELD**

COMMUNITY BRIDGES
Program Budget Summary
June 30, 2026
Projections for Year Ending 6-30-2025

A	B	C	D	E	F	G	H	I	J	K	L
PROGRAM NAME:	6/30/25 Unaudited Balance	Annual 25/26 Approved Budget	Current Projected Expenses	Current Projected Revenues	As Yet Unsecured Revenues	(E-D) Net 2025-2026 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.53% Gen'l & Adm Exp
WIC (CB FY)	568,247	3,247,531	3,138,678	3,155,844	0	17,166	585,413	18.7%	(36,274)	-1.2%	432,374
Early Education Division	227,537	5,064,339	5,505,275	5,505,275	0	-	77,537	1.4%	-	0.0%	512,253
Elderday	(1,448,521)	3,421,578	3,185,063	3,061,535	0	(123,528)	(1,572,049)	-49.4%	(22,894)	-0.7%	424,527
Meals on Wheels	1,579,460	2,493,731	2,260,439	2,434,114	0	173,675	1,753,135	81.2%	137,949	6.1%	284,321
Lift Line	(157,364)	3,856,089	4,020,642	3,894,756	0	(125,886)	(283,250)	-7.7%	(62,933)	-1.6%	448,214
La Manzana Commty Res	265,364	1,782,792	2,054,038	2,125,493	0	71,455	336,819	16.5%	38,918	1.9%	182,966
Mountain Commty Res	337,260	522,070	405,790	453,036	0	47,246	384,506	97.3%	17,817	4.4%	53,547
Nueva Vista Commty Res	357,795	663,374	500,869	570,625	0	69,756	427,551	86.1%	10,232	2.0%	68,196
Live Oak Commty Res	50,111	519,717	550,481	562,306	0	11,825	61,936	11.3%	21,635	3.9%	74,952
FRC ECM	162,679	807,073	733,105	625,633	0	(107,472)	55,207	7.5%	(18,295)	-2.5%	98,918
CACFP	80,033	4,128,700	4,272,529	4,265,857	0	(6,672)	73,361	6.2%	4,687	0.1%	86,423
Administration	358,182	2,953,193	3,010,007	2,926,272	0	(83,735)	274,447	9.1%	(23,370)	-0.8%	21,795
Philanthropy	408,819	563,468	647,230	743,325	0	96,095	504,914	78.0%	30,774	4.8%	87,786
TOTAL PROGRAMS	**3,523,619**	**30,023,655**	**30,284,146**	**30,324,071**	**-**	**39,925**	**2,679,527**	**10.21%**	**98,246**	**0.3%**	**2,776,272**
LOCR-Capital Campaign	526,626		42,000	47,866	0	5,866	532,492	NA	5,259		0
CBHQ FY 25/26 Activity	-	-	286,458	292,194	0	5,736	5,736	NA	1,804		0
Fixed Assets & Gen'l Agy	9,540,850	-	1,780	183,421	0	181,641	9,722,491	NA	744,011		0
TOTAL AGENCY	**13,591,095**	**30,023,655**	**30,614,384**	**30,847,552**	**-**	**233,168**	**12,940,246**	**10.21%**	**849,320**	**2.8%**	**2,776,272**

Fixed Asset purchases and Pass-Thru expenses exempt from Indirect; Revenues and Expenses include all pass-through

***278K of Prior Year Funds were in approved BOD budget for programs: 56K Philanthropy, 222K MOW**