



COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

BOARD OF DIRECTORS MEETING

Wednesday, March 18, 2026, 5:00 PM to 7:30 PM

Teams: <https://teams.microsoft.com/meet/27325636161878?p=86u255b5tkosrxAOXN>

Meeting ID: 273 256 361 618 78

Passcode: U9Gk3D9f

REGULAR SESSION DRAFT AGENDA

5:00 1. CLOSED SESSION

6:00 2. Adjourn Closed Session

6:00 3. Call to Order/Establish Quorum

6:00 4. Agenda Review (5 min)

6:05 5. Announcements/Program Updates (10 min)

6:15 6. *CONSENT AGENDA – Action Items (5 min)

6.1 Draft Minutes of the September 17, 2025 Regular Session Board Meeting

6.2 Draft Minutes of the November 19, 2025 Regular Session Board Meeting

6.3 Draft Minutes of the January 21, 2026 Regular Session Board Meeting

6.4 Draft Minutes of the December 10, 2025 Regular Session Governance Committee Meeting

6.5 Draft Minutes of the January 14, 2026 Regular Session Governance Committee Meeting

6.6 Draft Minutes of the February 11, 2026 Regular Session Governance Committee Meeting

6.6 Draft Minutes of the November 12, 2025 Regular Session Finance Committee Meeting

6:20 7. Receive comments from members of the public on “Items not on the Agenda” (10 min)

6:30 8. BOD Chair Report – Jack Jacobson (5 min)

6:35 9. CEO Report – Ray Cancino (15 min)

a. SB 1078 Letter of Support Request

6:50 10. Development Report–Tony Nunez/ Anna Vaage (15 min)

7:05 11. Finance Committee Update – Doug Underhill (15 min)

7:20 12. Newspaper Articles

a. [Fifty years at the doorstep: Why Meals on Wheels matters more than ever—and how you can help](#) – Lookout Santa Cruz, January 2025

b. [Meals on Wheels to celebrate 50th anniversary](#) – The Pajaronian, January 2025

c. [Santa Cruz County supervisors form subcommittee to aid immigrant residents amid national ICE crackdown](#) – Santa Cruz Sentinel, January 2025

- d. [We're reducing homelessness in Santa Cruz County; now we must fight to keep the funding](#) – Lookout Santa Cruz, January 2025
- e. [Supervisors greenlight SHIELD to protect immigrants](#) – The Pajaronian, January 2026
- f. [Meals on Wheels of Santa Cruz County Marks 50 Years With Food From the Heart Gala](#) – Times Publishing Group, January 2026
- g. [More Than a Meal: How Community Bridges Is Helping Seniors Age With Dignity](#) – Very Local Brand, February 2026
- h. [Meals on Wheels for Santa Cruz County marks 50 years with Food From the Heart fundraiser](#) – Press Banner, February 2026
- i. [The music still plays at Elderday: Lois Sones and the art of keeping people home](#) – Lookout Santa Cruz, February 2026
- j. [Pajaro celebrates a new mural depicting the town's rise from the 2023 flood.](#) – Monterey County Weekly, February 2026
- k. [Pajaro unveils mural symbolizing resilience after devastating floods](#) – KSBW, February 2026

7:20 13. Items for Next Agenda (10 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

June 17, 2026, 5 pm - 7:30 pm.

Teams: <https://teams.microsoft.com/meet/27325636161878?p=86u255b5tkosrxAOXN>

Meeting ID: 273 256 361 618 78



BOARD OF DIRECTORS MEETING

Wednesday, September 17, 2025, 5:00 PM to 7:30 PM

Zoom: <https://us02web.zoom.us/j/613973795>

Meeting ID: 613 973 795

Present: Ray Cancino, Jack Jacobson, Mary McMillan, Doug Underhill, Michele Miller, Brenda Griffin, Tyler Smith, Steph Ruhl, Sara Seigel, Tony Nunez, Ryan Friedrich

Minutes: Mary Mackenzie

REGULAR SESSION DRAFT MINUTES

5:00 1. CLOSED SESSION

6:00 2. Adjourn Closed Session

6:00 3. Call to Order/Establish Quorum

6:00 4. Agenda Review

6:05 5. Announcements/Program Updates

None

6:15 6. *CONSENT AGENDA – Action Items (5 min)

**In approving the consent agenda, the Board is approving recommendations within each committee’s minutes listed below.*

6.1 Draft Minutes of the June 18, 2025 Board of Directors Meeting

6.2 Draft Minutes of the July 9, 2025 Governance Committee Meeting

6.3 Draft Minutes of the September 10, 2025 Governance Committee Meeting

6.4 Email Resolution Measure X – Passed

6.5 Board Resolution – CDE Funding

THIS RESOLUTION IS ADOPTED IN ORDER TO CERTIFY THE APPROVAL OF THE GOVERNING BOARD TO ENTER INTO THIS TRANSACTION WITH THE CALIFORNIA DEPARTMENT OF EDUCATION FOR THE PURPOSE OF PROVIDING CHILD CARE AND DEVELOPMENT SERVICES AND TO AUTHORIZE THE DESIGNATED PERSONNEL TO SIGN CONTRACT DOCUMENTS FOR FISCAL YEAR 2026-27, THE CONTINUING FUNDING APPLICATION, AND ALL RELATED CONTRACT DOCUMENTS.

Motion to accept the consent agenda as written. Motion moved by Ryan/Mary, MSP.

6:20 7. Receive comments from members of the public on “Items not on the Agenda”

None

6:21 8. BOD Chair Report – Jack Jacobson

None

6:22 9. CEO Report – Ray Cancino

None

6:23 10. Development Report–Tony Nunez/ Anna Vaage

The Development Report was presented to the Development Committee through August 31st. Development is about 24% above last year’s returns over first two months.

Development saw a big gain in July, bringing in about \$107k as opposed to \$59k last July.

Development moved F2F from July/August to a June timeline. What is going to be realized as before June 30 and what is going to be recognized as after June 30, this fiscal year is being parsed out.

In the August results Development raised about \$30k this year. Last year Development raised about \$50k. The big change was moving F2F from August to June. Development also switched over our printer who does all our materials: calendar, fall mailer, and the annual report. The Annual report dropped at the end of August, and Development is just now getting funds in from that. August this year will look more like September. Across the board Development is doing well. The CB General fund is over \$4k where it was last year. Development is working on bringing in ads that go onto LL vans, and making them cyclical.

The goal is around \$13k, so expecting to be there at end of September/early October.

Development has circled back with the new printer to make sure that processing payments works out. CEO sent out an email about his recommendation to support the Amicus brief. Development is monitoring for major gifts as a result of that.

We have a new Donor Relations Associate, Laura. She started about a month ago, and has hit the ground running. The Donor Relations Associate is taking over a few projects, including sponsorship packet for all of our three events. The Donor Relations Associate is reaching out to all of the sponsorship prospects and is taking on the reimagining of our donor cultivation policy. She has kicked off our endowment and legacy giving program as well. The Donor Relations Associate has been very engaged, and is working toward creating materials.

6:36 11. Finance Committee Update – Doug Underhill

There are two reports in packet, both June 2025 and July 2025.

With regard to the June 2025, the numbers will change as the close out continues. CB started FY 24/25 using -\$667k and ended the FY using only -\$250k. This was made up primarily by ECM and the Path-Cited Grant. WIC and the FRCs were the beneficiaries of that. July 2025: Even though CB is not very far into the year, it has changed a great deal since the board

approved budget. CB's budget currently has -\$278k in prior year funds, and is already projected to be positive \$58k. A new funding sources came in to increase our projections. WIC, ECM, EED have received a large amount of additional one-time revenue, the cost of care plus. This has allowed us to retain staffing and add expenses which allowed us to increase indirect. ELD: The ADA is up to 72 which is up to pre-Covid levels, and will only go up from there. MOW started the fiscal year -\$222k in prior year funds, but NCIP funding came back. Many other programs are running flat, the negative in the FRCs is to balance the budget back to 0. CB is waiting to see if the agency is going to be recipients of Path-Cited, Round 4. CB has done well on all of the reporting and increasing of case numbers. AAA is looking at changing the funding structure from capitation based to receive \$600/per client to fee for services model. The FRCs have brought in additional funding including a \$300k from Packard Foundation for Eviction Defense over two years. CB also has a potential contract with probation for \$107k. Things are positive from June to the present date, this typically happens. Sunlight Giving has granted 3 more years at \$165k and \$30k for immigration work. CB is really fortunate to receive funding in these conditions.

7:25 12. Newspaper Articles

- a. [Lookout in the Community: Can't miss events this June](#) – Lookout Santa Cruz, June 2025
- b. [Dozens of Santa Cruz County community organizers head to Sacramento to lobby against Newsom Medi-Cal cuts](#) – Lookout Santa Cruz, June 2025
- c. [A decade of impact: Farm to Fork celebrates 10 years of community connections](#) – Lookout Santa Cruz, June 2025
- d. [Pajaro Valley Collaborative rally Monday to raise awareness about SNAP budget cuts](#) – KION, June 2025
- e. [Name Dropping | Community Foundation Santa Cruz County awards \\$2 million to 100 local nonprofits](#) – Santa Cruz Sentinel, June 2025
- f. [Pajaro Valley Collaborative warns of impact of proposed food assistance program cuts](#) – Santa Cruz Sentinel, June 2025
- g. [Pajaro Valley Collaborative's 'call to action'](#) – The Pajaronian, June 2025
- h. [Tickets on sale for Community Bridges benefit](#) – Santa Cruz Sentinel, June 2025
- i. [La Manzana's Summer Lunch Program Returns](#) – Growing Up in Santa Cruz, June 2025
- j. [Measure N Milestones: Transparency, Progress, and Community Impact](#) – The Pajaronian, June 2025
- k. [A community remembers Mike Rotkin](#) – Lookout Santa Cruz, June 2025
- l. [Guest Commentary | Federal budget bill not what people want – or our community needs](#) – Santa Cruz Sentinel, June 2025
- m. [Human Rights Are Not Conditional: Defending Our Immigrant Neighbors](#) – The Pajaronian, June 2025
- n. [Health providers sound alarm on OBBBA](#) – The Pajaronian, July 2025

- o. [Guest Commentary | Community Bridges and Grey Bears work to feed hope](#) – Santa Cruz Sentinel, July 2025
- p. [Bill enacted by Congress will strip coverage from millions](#) – Good Times, July 2025
- q. [Brickley’s accessibility revolution | Ross Eric Gibson, Local History](#) – Santa Cruz Sentinel, July 2025
- r. [Community Bridges and Grey Bears strengthen partnership to combat senior hunger amid rising need](#) – Lookout Santa Cruz, July 2025
- s. [Santa Cruz health, school leaders warn of care crisis after Planned Parenthood clinic shuts down](#) – Lookout Santa Cruz, July 2025
- t. [Five years after the fires wiped out hundreds of homes, local organizations continue to support CZU fire recovery](#) – Good Times, July 2025
- u. [Mothers’ Milk Bank California Hosts 16 Milk Drives — 14 In-Person & 2 Virtual Events Across California and Nevada During National Breastfeeding Awareness Month 2025](#) – Finance Content, July 2025
- v. [Breastfeeding Walk & Health Fair come to Laurel Park Aug. 7](#) – Lookout Santa Cruz, July 2025
- w. [Community Bridges WIC celebrates 18th Annual Breastfeeding Walk & Health Fair in Santa Cruz](#) – Lookout Santa Cruz, July 2025
- x. [Santa Cruz County public defender wants more immigration lawyers](#) – Santa Cruz Local, July 2025
- y. [Santa Cruz County sheriff to cut ties with federal grant program](#) – Santa Cruz Sentinel, August 2025
- z. [LETTERS – Week of August 7](#) – Good Times, August 2025
- aa. [Citywide arts plan to go before Watsonville Parks and Rec Commission](#) – Santa Cruz Sentinel, August 2025
- bb. [The Buzz 08.21.25](#) – Monterey County Weekly, August 2025
- cc. [How Enhanced Care Management transforms lives—and could change yours](#) – Lookout Santa Cruz, August 2025
- dd. [Community Bridges joins brief in lawsuit against Trump order withholding funds from sanctuary cities](#) – Lookout Santa Cruz, August 2025
- ee. [Community Bridges of Santa Cruz County fears funding impact to families](#) – KION, August 2025
- ff. [Watsonville City Council OKs first Public Art Master Plan](#) – Santa Cruz Sentinel, August 2025
- gg. [Community Bridges, Allies File Amicus Brief Against Trump Sanctuary City Orders](#) – Indy Bay, August 2025
- hh. [Watsonville nonprofit Community Bridges supports blockage of Trump orders](#) – Santa Cruz Sentinel, August 2025
- ii. [Community Bridges joins amicus brief challenging Trump orders](#) – Good Times, September 2025

- jj. [Joint Cabrillo-UCSC student housing project to finally break ground this month](#) – Lookout Santa Cruz, September 2025
- kk. [Five years after CZU, Bonny Doon Elementary lost students, but found a renewed purpose in healing](#) – Lookout Santa Cruz, September 2025

7:25 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

November 19, 2025, 5 pm - 7:30 pm.



BOARD OF DIRECTORS MEETING

Wednesday, November 19, 2025, 5:00 PM to 7:30 PM

Zoom: <https://us02web.zoom.us/j/613973795>

Meeting ID: 613 973 795

Present: Brenda Griffin, Jack Jacobson, Michele Miller, Ray Cancino, Tyler Smith, Doug Underhill, Sara Seigel, Steph Ruhl, Anna Vaage, Dana Wagner, Jesus Bojorquez, Erika Rodriguez, Lisa Hindman Holbert, Lois Sones, Mayra Melendrez
Minutes: Mary Mackenzie
Public: Kathleen Swett

REGULAR SESSION DRAFT MINUTES

5:00 1. CLOSED SESSION

6:20 2. Adjourn Closed Session

6:20 3. Call to Order/Establish Quorum

No Quorum

6:13 4. Agenda Review

None

6:13 5. Announcements/Program Updates

CEO wanted to share a highlight for the WIC program: This weekend CEO and his wife were at an event with his son's best friend's mother. They had to become a foster parent overnight when a biological mother passed away due to a fentanyl overdose. CPS provided one small can of formula and the mother was worried about how she was going to pay for Milk. The mother called WIC and they couldn't provide an appointment for 10 days. CEO's wife pointed out that CEO housed WIC under the nonprofit that he ran and talked with CEO. CEO called WIC PD and WIC staff member were able to take time to help the family out over the weekend.

6:28 6. *CONSENT AGENDA – Action Items

**In approving the consent agenda, the Board is approving recommendations within each committee's minutes listed below.*

6.1 Draft Minutes of the September 17, 2025 Board of Directors Meeting

6.2 Draft Minutes of the November 12, 2025 Finance Committee Meeting

No Quorum

6:30 7. Receive comments from members of the public on “Items not on the Agenda”

A community member is doing a service project and wants to sit in on the board meeting.

6:40 8. BOD Chair Report – Jack Jacobson

None

6:45 9. CEO Report – Ray Cancino

None

6:20 10. Development Report–Tony Nunez/ Anna Vaage

Development donations are 25% ahead of where they were last year, an increase of \$61k. By moving F2F from early August, to June there were two F2F last fiscal year. Looking forward to F2F which will fall into this fiscal year. The reason Development was able to be over \$100k is major gifts were double what they were last year. There was \$87k of \$500+ donations. It speaks to income inequality: those that have money to give are giving more than they have in the past. Director is grateful to everyone on development team and committee, they got all messages out on time. What is the impact on the CB fall mailer? The annual report caught up to where we were last year. The fall mailer only reflects two weeks of fall mailer results.

6:23 11. Finance Committee Update – Doug Underhill

This has been a rough beginning to the year. Between negotiations, fiscal has also had to do analysis for budgets due to the federal shutdown. There was a request that fiscal does some scenario analysis. Here’s the federal programing here’s how much they are using, and CB could be facing this early next year. CDPH provides to state service. And also USDA.

WIC is going to show a gain, due to ECM services.

EED running a deficit related to the HP site, it is now a state funded site. EED can’t generate any profit. Program is operating exactly in the budget. The program is doing well, running at higher service level. EED is currently under hold harmless. CB did get SB120 dollars that are only one year.

ELD is projected in a deficit. ADA was up at 187, a couple of days at 192. ELD is 85-90% there for caseload. Ideally ELD will be at 105-110, then it will be at a surplus. Last month the average ADA was at 73.5. ELD needs to continue to reach in the 80s. The ADA started at 71, it’s challenging to increase because of attrition. A year ago February ELD had an ADA of 48. So increased by 50%.

MOW are seeing a sizable shift downward from last month. The meal calculation for congregate meals needs further analysis. Fiscal just closed the month of October on the 15th of November. CFO is going to go over the budget. CB did not receive any funds in January. Fiscal is being very conservative. Program that is fueled by donations.

LL saw a slightly positive change to last month.

FRC is fiscally doing well as a whole, did hire a new clinical supervisor. Packard Foundation \$300k grant.

CACFP finished their federal fiscal year. A success story is CACFP had a thorough two-year review. The state agency sent us their top person. The day care home count was up to 454, higher than when CFO started in 2018.

Admin is showing a gain for the year (surplus), there is a negative change that is related to equity payments to personnel, operate on indirect.

Development is doing great. Do all journal entries when fiscal does closeout. All of these have to be reviewed. Really surprised by number of donations coming in in October. Development received a stock gift of close to \$10k. Overall programs are showing -\$252k and the budget at beginning of year was -\$278k. CB has 7.5 months to get closer to break even.

Fiscal has begun the agency audit and is working heavily on the EED audit. The OMB in the federal government has not fully approved the Single Source Audit standards yet.

Consequently, the agency can't officially engage in the audit. CDE has stated that for CSPP they still want the audit by Dec. 15. When they approve the standards for Single Source Audit fiscal do that.

CB did note some changes from the alliance, CHW: \$65k and one for the FRCs: \$65k. CB did not get selected for the last Path-Cited Grant. CB was hoping that would support sustainability at the FRCs. It adds a lot of pressure to the ECM team in order to make their projected minimums. It adds a lot more complications. ECM will need to increase amount of EMC so that they can continue growth and transition to sustain the FRCs.

6:47 12. Newspaper Articles

- a. [Community Bridges, Hijos del Sol Partner to Bring Landmark Mural to Pajaro](#) – Times Publishing Group, September 2025
- b. [Guest Commentary | Why Community Bridges joined the fight against federal funding threats](#) – Santa Cruz Sentinel, September 2025
- c. [Watsonville leaders say controversial plan to expand license plate readers won't undermine city's sanctuary status](#) – Lookout Santa Cruz, September 2025
- d. [Advocates propose three laws to support Santa Cruz County immigrants](#) – Santa Cruz Local, September 2025
- e. [Pajaro residents to receive final phase of disaster relief](#) – Monterey Herald, September 2025
- f. [Final phase of flood relief assistance for Pajaro residents to begin in October](#) – Santa Cruz Sentinel, September 2025
- g. [Cabrillo College, UCSC break ground on joint housing project after last-minute deal to save state funding](#) – Lookout Santa Cruz, September 2025
- h. [The Editor's Desk, Oct. 2, 2025](#) – Good Times, October 2025

- i. [How does a federal shutdown impact Santa Cruz County?](#) – Santa Cruz Sentinel, October 2025
- j. [Here’s how the federal shutdown is affecting Santa Cruz County governments, schools and nonprofits](#) – Lookout Santa Cruz, October 2025
- k. [Hijos del Sol mural taking shape in Pajaro](#) – The Pajaronian, October 2025
- l. [Thousands will lose health, food benefits under OBBBA](#) – The Pajaronian, September 2025
- m. [Mountain Affair celebrates 40 years of support and resilience in San Lorenzo Valley community](#) – Press Banner, October 2025
- n. [County Supervisors Hear About Cuts Coming From OBBBA](#) – Good Times, October 2025
- o. [40 years of community strength: The Mountain Affair Celebrates a Legacy of Neighbors Helping Neighbors](#) – Santa Cruz Local, October 2025
- p. [Report: 21,000 Santa Cruz County residents could lose health insurance by 2028](#) – Santa Cruz Local, October 2025
- q. [LOCAL Closer Look: Community Bridges Senior Services](#) – K-LOVE, October 2025
- r. [PG&E, Watsonville service providers to host resource fair Friday](#) – Santa Cruz Sentinel, October 2025
- s. [Federal shutdown threatens food assistance program for thousands of children in Santa Cruz County](#) – Santa Cruz Local, October 2025
- t. [El cierre federal amenaza el programa de ayuda alimentaria para miles de niños del condado de Santa Cruz](#) – Santa Cruz Local, October 2025
- u. [Mayor’s Message | Choosing a Santa Cruz that works for everyone](#) – Santa Cruz Sentinel, October 2025
- v. [CalFresh benefits in Santa Cruz County may face disruptions due to government shutdown](#) – KSBW, October 2025
- w. [Watsonville High School sees mass student absence after stabbing and threats](#) – KSBW, October 2025
- x. [Exclusive: Funding for safety net services is evaporating in Santa Cruz County. Can local nonprofits soften the blow?](#) – Santa Cruz Sentinel, October 2025
- y. [Guest Commentary | Community Bridges still standing with Pajaro 30 months after flood](#) – Santa Cruz Sentinel, October 2025
- z. [Santa Cruz leaders confront looming service gap as key homeless program ends](#) – Santa Cruz Local, October 2025
- aa. [Watsonville Gives Back: How To Make A Difference This Season And Beyond](#) – Watsonville Patch, October 2025
- bb. [WIC assistance program continues through government shutdown, California sues Trump administration](#) – KAZU 90.3, October 2025
- cc. [The Editor’s Desk – Good Work](#) – Good Times, October 2025

- dd. [Community Bridges launches emergency fund for families facing immigration detention and separation](#) – Lookout Santa Cruz, October 2025
- ee. [“Puentes para Familias”: un nuevo programa brinda apoyo a hogares afectados por detenciones migratorias](#) – Univision, October 2025
- ff. [Federal shutdown could leave 35,000 Santa Cruz County residents without CalFresh as food banks brace for surging need](#) – Lookout Santa Cruz, October 2025
- gg. [Nonprofits in ‘crisis response’ as federal shutdown continues](#) – The Pajaronian, October 2025
- hh. [How to get free food in Santa Cruz County as food stamps set to run dry](#) – Santa Cruz Local, October 2025
- ii. [Here’s where Santa Cruz County residents can access food when CalFresh benefits lapse](#) – Santa Cruz Sentinel, October 2025
- jj. [News Briefs | Published Oct. 31, 2025](#) – Press Banner, October 2025
- kk. [Dónde encontrar guarderías de bajo coste en el condado de Santa Cruz tras el cierre de Head Start](#) – Santa Cruz Local, October 2025
- ll. [Where to find low-cost child care in Santa Cruz County after Head Start closure](#) – Santa Cruz Local, October 2025

6:47 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

January 21, 2026, 5 pm - 7:30 pm.



BOARD OF DIRECTORS MEETING

Wednesday, January 21, 2026, 5:00 PM to 7:30 PM

Zoom: <https://us02web.zoom.us/j/613973795>

Meeting ID: 613 973 795

Present: Erika, Lisa, Lois, Mayra, Tony, + others

Minutes: Mary Mackenzie

REGULAR SESSION DRAFT AGENDA

5:00 1. CLOSED SESSION

6:15 2. Adjourn Closed Session

6:15 3. Call to Order/Establish Quorum

6:15 4. Agenda Review

6:18 5. Announcements/Program Updates

ECM has a fabulous new leadership team with Liz is the program manager for ECM, Ray A is the FRC supervisor. Steve is social work supervisor at ELD. ELD PD is retiring in May. If you know anyone who is a good candidate please send them this way, needs to be a Social Worker or a Nurse. CEO wants to make sure to extend his thanks to ELD PD.

6:28 6. *CONSENT AGENDA – Action Items

ACTION ITEM: Line of Credit Renewal Resolution (WCCB)

Finance recommended to move forward with LOC renewal of \$750k through WCCB.

Motion to approve the consent agenda. Motion moved by Ryan/Mary, MSP.

6:30 7. Receive comments from members of the public on “Items not on the Agenda”

None

6:40 8. BOD Chair Report – Jack Jacobson

None

6:45 9. CEO Report – Ray Cancino

a. CEO Workplan and Discussion Measurables

At the next board meeting we'll go into more where we are at. The salary policy – as a result of CBA – met all our goals, want to think about what a living wage is for the area. What's the most high level most important thing the agency should be spending our resources on.

There are some changes to the CB environment that make for some challenges. CB will

have to reevaluate our new plan. Full staff, board, and program buy in will be the challenge.

6:50 10. Development Report–Tony Nunez/ Anna Vaage

There is mostly good news, however there are still areas of improvement. December donations are at an overall total of \$298,641.00. There was a dip in August due to printing, but the last three months have been really good. In last September we made \$33k, this year almost \$70k, last year in October \$107k, this year \$161k, last year in the first six months 1\$50k this year \$185k the first six months over by \$34k. F2F moved to June, likely going to be up 15-25%. Brought on a donor relations associate in August, she's been great! Fundraising by program – major gifts section (\$5000 or more), brought in \$240k last year, this year \$250k so far this year, so development has already surpassed that at 103% for major gifts. The people who are making a lot of money are being extremely generous. There are two gifts that will be endowment gifts in six figures. In the fall mailer, there is a \$33k gap, the gap is so big that the Co-op reached out as well. Both are looking into the hole. At the end of the year, Development will likely end up between \$1.25M to \$1.3M raised. The Grant Writer gave a presentation to the Development Committee about the work that he's doing. He would like to do the same with the Board when Development has their grants overview. The newspaper articles are from November and December, which represent the work from the department and from the CEO as well. The agency was in the media about 140 times, and the vast majority were framed extremely well.

7:10 11. Finance Committee Update – Doug Underhill

Marketing and Communication Director and the Donor Relations Assistant have been amazing. Here is the program budget summary through November 30:

Development originally had \$56k in prior year funds but will go positive in December.

MOW started off -\$222k, but now as an aggregate program is -\$53k.

WiC is doing well because of ECM

EED is projected \$4k gain.

ELD needs to increase ADA; right now -\$143k

MOW is biggest challenge ended -\$16k

LL is very close to even

FRCs are running a sizable surplus at \$300k

CACFP just started Federal FY, slight loss, and had 50 additional homes over last year.

Admin saw large drop but is back to the positive.

Development will see a huge jump up in next month's report.

Next month CB should be in the positive as an aggregate. Want to end in the positive. Audit from the state controller's office. 2 year annual review from WIC, exit review from audit a+ audit both program and fiscal.

7:25 12. Newspaper Articles

- a. [Election 2025: Measure C takes slim lead in dueling Santa Cruz affordable housing plans](#) – Lookout Santa Cruz, November 2025
- b. [The Editor’s Desk: Nov. 5](#) – Good Times, November 2025
- c. [Pajaro mural highlighting community’s resilience nears completion](#) – Santa Cruz Sentinel, November 2025
- d. [Central Coast organizations stepping in during SNAP cuts—free food and discount guide](#) – KSBW, November 2025
- e. [40th annual Mountain Affair raises \\$28,500 for San Lorenzo Valley families](#) – Press Banner, November 2025
- f. [Pair of local nonprofits unite to provide food assistance to Santa Cruz County seniors](#) – Santa Cruz Sentinel, November 2026
- g. [The Editor’s Desk: Nov. 12](#) – Good Times, November 2025
- h. [Community Bridges’ Meals on Wheels for Santa Cruz County program and Grey Bears launch new help for seniors](#) – Lookout Santa Cruz, November 2025
- i. [Community Bridges: Our commitment to our employees, mission and community](#) – Lookout Santa Cruz, November 2025
- j. [County Agencies Scramble to Feed Hungry: Nutritional Assistance Programs Available Countywide](#) – Times Publishing Group, November 2025
- k. [Where your support matters most: 2025 Santa Cruz County nonprofits to watch](#) – Lookout Santa Cruz, November 2025
- l. [Lend A Hand In Watsonville: Holiday Volunteer Opportunities Near You](#) – Watsonville Patch, November 2025
- m. [The Giving Season: 72 ways to make our community a better place](#) – Good Times, November 2025
- n. [Meals on Wheels, Grey Bears Partner to Expand Senior Nutrition Access](#) – Times Publishing Group, November 2025
- o. [Built for this moment: Community Bridges will be the light during these dark times](#) – Lookout Santa Cruz, November 2025
- p. [Guest Commentary | Love is a thread in our safety net](#) – Santa Cruz Sentinel, November 2025
- q. [Alumna Tonje Switzer receives Green Heart Award for CZU complex fire and Santa Cruz storm recovery efforts](#) – UCSC, November 2025
- r. [Tracking immigration enforcement: 24 visits to Santa Cruz County in 2025](#) – Santa Cruz Local, November 2025
- s. [Colorado-based nonprofit tapped to temporarily run Santa Cruz County Head Start after Encompass exit](#) – Santa Cruz Local, November 2025
- t. [A Santa Cruz County foodie holiday gift guide](#) – Santa Cruz Sentinel, December 2025
- u. [As Medi-Cal changes loom, Santa Cruz County’s immigrant families face a new health crisis](#)

- [– and a call for collective action](#) – Lookout Santa Cruz, December 2025
- v. [Pajaro Valley Collaborative pushes for statewide adoption of Childcare Safety Plan](#) – Santa Cruz Sentinel, December 2025
 - w. [Medi-Cal benefits paperwork deadline quickly approaching](#) – Monterey Herald, December 2025
 - x. [Community Bridges launches fund to support families facing detention or separation](#) – Press Banner, December 2025
 - y. [Quick Bites | Save the date for annual Meals on Wheels lunch](#)– Santa Cruz Sentinel, December 2025
 - z. [Guest Commentary | Act now to help immigrant families](#) – Santa Cruz Sentinel, December 2025
 - aa. [Watsonville earns Cultural District Designation](#) – The Pajaronian, December 2025
 - bb. [Santa Cruz houses 73% of homeless shelter beds in the county. That has to change.](#) – Santa Cruz Lookout, January 2025
 - cc. [Guest Commentary | A Funding Freeze Would Put Seniors at Risk—Congress Must Act](#) – Santa Cruz Sentinel, January 2025

7:25 13. Items for Next Agenda

7:30 14. Adjourn Regular Meeting

Next Meeting:

February 18, 2026, 5 pm - 7:30 pm.



Governance Committee Meeting

Wednesday, December 10, 2025, 6-7 pm

Zoom: <https://zoom.us/j/326410777>

Meeting ID: 326 410 777

Present: Silvia Morales, Jack Jacobson, Ray Cancino, Tyler Smith, Michele Miller, Tony Nunez

Minutes: Mary Mackenzie

REGULAR SESSION DRAFT MINUTES

6:00 1. Meeting to order/Establish Quorum

6:00 2. Closed Session

6:35 3. Consent Agenda

None

6:35 4. Agenda Review

None

6:37 5. Audit Update

Had to cancel today's finance committee, the CFO has been working around the clock to meet the December 15th date. It's become a really difficult task, especially having the newer staff that has never closed out a program. This has added a burden to the CFO's plate. The audit committee would usually meet sometime before the 15th. CDE requires the EED audit by the 15th. It is unclear if CFO is going to be able to complete the full audit this week. The plan is to submit the EED audit from the auditors to CDE by the 15th, then at a separate date, the audit committee needs to meet before the audit gets submitted.

6:45 6. Board Recruitment Discussion

Need to circle back to board recruitment to get the right people. Both the board chair and board vice chair can start asking around. CB is looking for people that have been on a board before, people that know how local government operates, and people who are willing to speak at public events, such as the BOS, and other key functions of the board that are important. CB is looking for people with either legal, labor law background,

Prepared by Mary Mackenzie

construction development, facilities and infrastructure. CEO can draft an email, but you can't train attitude, CB is looking for people that come from a place of grace and best intentions and also looking at people who have cycled out from boards. Send a letter and board packet. Have a board event to come to have the board chair talk, talk about board service, what are the committees, and what does CEO do?

6:55 7. Items for next GC Agenda/BOD Agenda

7:00 8. Adjourn

Next Meeting: Wednesday, January 14, 2026, 6-7 pm

Zoom: <https://zoom.us/j/326410777>,

or call +1 669 900 6833

Meeting ID: 326 410 777



COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Governance Committee Meeting

Wednesday, January 14, 2026, 6-7 pm

Zoom: <https://zoom.us/j/326410777>

Meeting ID: 326 410 777

REGULAR SESSION

DRAFT MINUTES

Present: Ray Cancino, Ryan Friedrich, Jack Jacobson, Mary McMillan, Michele Miller, Steph Ruhl, Sara Siegel, Doug Underhill, Tyler Smith

Minutes: Anna Vaage

6:00 1. Meeting to order/Establish Quorum

6:00 2. Consent Agenda (5 min)

6:05 3. Agenda Review (5 min)

6:10 4. CLOSED SESSION (30 min)

6:40 5. Agency Audit –Discussion (15 min)

Doug reported on the completion of the fiscal year audit and highlighted the implementation of SEIU pay increases.

6:55 6. Items for next GC Agenda/BOD Agenda (5 min)

6:00 7. Adjourn

Next Meeting: February 11, 2026, 6-7 pm

Zoom: <https://zoom.us/j/326410777>, or call +1 669 900 6833

Meeting ID: 326 410 777



COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

Governance Committee Meeting

Wednesday, February 11, 2026, 6-7 pm

Zoom: <https://zoom.us/j/326410777>

Meeting ID: 326 410 777

REGULAR SESSION

DRAFT MINUTES

Present: Ray Cancino, Ryan Friedrich, Jack Jacobson, Mary McMillan, Michele Miller, Alok Mukherjee, Steph Ruhl, Sara Siegel, Doug Underhill, Tyler Smith

Minutes: Anna Vaage

6:00 1. Meeting to order/Establish Quorum

6:00 2. Closed Session

6:35 3. Consent Agenda (2 min)

a) The December 10, 2025 Governance Committee Meeting Regular Session Minutes

b) The January 14, 2026 Governance Committee Meeting Regular Session Minutes

6:35 4. Agenda Review (3 min)

6:45 5. FY 26/27 Planning (10 min)

a) EED Program – Review

PowerPoint presentation of strategies for facility and staffing.

b) Contingency Plans

In the event of cuts to MOW, we may transition some dining site participants to home delivery and reduce 7-day participants to 5 days as a last resort.

6:55 6. Items for next GC Agenda/BOD Agenda (5 min)

7:00 7. Adjourn

Next Meeting: March 11, 2026, 6-7 pm

Zoom: <https://zoom.us/j/326410777>, or call +1 669 900 6833

Meeting ID: 326 410 777



Finance Committee

Wednesday, November 12, 2025, 5:00-6:00 PM

<https://us02web.zoom.us/j/326410777>

Zoom Meeting ID: 326-410-777

Santa Cruz County, CA

Present: Jack Jacobson, Mary McMillan, Doug Underhill, Dana Wagner, Ryan Friedrich, Ray Cancino

Minutes: Mary Mackenzie

FINANCE COMMITTEE MINUTES

5:00 Agenda Review

5:05 CFO Report – Doug Underhill

1. *Department updates and announcements*

The OMB has not yet approved the final single source audit requirements. So the timeline has been set back for the Agency audit. CFO is working with Peter to conduct the EED audit, the CDE is still requiring a program audit, with a 12/15 deadline. EED is audited annually, along with a major program with \$750k or more in federal funding.

2. *September 30, 2025, Program Budget Summary*

WIC is showing a gain related to ECM services.

EED is even on the year and spent \$710k and their \$2.55M contract in Q1, with other funding it brings EED to \$2.9M overall funding. EED need to increase overall enrollment. They should be fiscally balanced for the year.

ELD saw little change fiscally, and ADA is continuing to increase. ELD will see a cyclical drop in the coming months.

MOW has seen a large shift compared to last month. CFO has worked with the GA over the last few days. There was an issue on how food costs were being calculated for congregate meals. There is still a need to reduce meals through attrition. Meal counts have not dropped as required to be in line with funding. In January MOW typically receives a contract revision.

LL is -\$53k, they did gain back \$19k from the prior month.

The FRCs are doing fine as an aggregate. Three staff members have left in the past 30-60 days. The FRCs did get FEMA funding extended until 1/1/26. CB has hired a clinical supervisor, which will mainly be expensed to the CALCRG, CYMBI – counseling grants. ECM is projected at a loss for the FRCs, they are adjusting personnel to be in line with caseload. CB is still waiting for word on Path-Cited 4.

CACFP finished the federal fiscal year. They have 454 daycare homes, the highest number there has been for several years. They have continued to do outreach.

Admin saw a downward change related to equity pay increases.

Philanthropy is still showing in the negative -\$53k. They began the year with a BOD approved budget using 56K, so they are in line with the budget.

3. *Cash Flow – Money Market – update*

4. *Investments and Funds – October 31st, 2025*

The endowments continue to grow. There was a \$10k donation for MCR given in a stock gift. Cole Strickland is handing us off to another representative at LPL.

The drop in the investment fund is due to the annual withdrawal for maintenance of the LOCR property.

5. *ELD ADA*

The current ADA is the highest ADA since pre-covid, 73.52. They need to continue to increase ADA. ELD PD has been doing a great job, and it's really about having the social workers time to enroll new participants.

5:25 Government Shutdown affecting Federal Funding

CB should be prepared to have additional disruption in funding with federal dollars. CB has asked for potential support for staff for at least 30 days. CB might consider a different approach. Two major programs (WIC, MOW) and a smaller program administratively, CACFP, are federally funded. How much CDPH funding will the Department of Agriculture give to the CDPH? Impacts related to HR 1 are coming mainly in March.

1. *WIC*

This is the cost to operate WIC which is 100% federally funded, and doesn't include ECM. The range is between \$210k-\$230k per month. Personnel is \$2M of the \$2.8M annual budget. Can WIC keep staff on if there is a shutdown and it's not funded? WIC was funded through November 30, and now through December 31. If CB keeps working, will the agency be repaid for that when the government reopens. State WIC (CDPH) couldn't guarantee that. If it's 30 days, it's \$215k-\$220k, if you go 60 days it's \$450k, so do you furlough everyone? Or run with a skeleton staff? There are costs to doing that: WIC still pay rent and other expenses, personnel flight. CDPH had a lot of communication. WIC PD: They said that if government had not opened, CDPH has received some contingency funding through USDA, and could take out a loan through

the state through the end of the year. They are really wanting programs to not send out furlough notices. A lot of programs across the state have union notice requirements. They also didn't want programs to send out notices to participants. The thought of going through this whole exercise at the end of January is daunting. CB should look at a continuity of operations plan. If this happens, then that. Similar to SNAP, there were efforts at the local level to support them. CB should consider some contingency planning to keep the agency going. Plan for the worst, hope for the best. CB may need to start reaching out from the Board level and CEO's level. Certain jurisdictions were willing to assist. WIC got a lot more attention than it did during the previous government closure. CB should be cautiously optimistic. CB is not in a position to fund the benefits. The amount that would be needed is far beyond the \$500k that was thrown out. The president has made it clear besides Finance Chair's point, retribution to CA is at the top of the list. CB needs to be as conservative as the agency can.

2. *MOW*

One of the riders for SNAP is to fund it through the end of the federal fiscal year. A fair amount of what CB sees for MOW is State funding, county CORE grant, still there was a sizable chunk. MOW is funded by 50K in federal funding each month.

3. *CACFP*

It costs \$45k-\$48k monthly to administer CACFP. If funding were to stop, and the program weren't sending out the checks to administer the day care homes, what do you do? Scale down to skeleton crew?

5:45 Adjourn to Closed Session

Next Meeting December 10th, 2025

Introduced by Senator Laird

(Coauthors: Assembly Members Addis and Pellerin)

February 13, 2026

An act to add and repeal Chapter 3.85 (commencing with Section 7294.7) of Part 1.7 of Division 2 of the Revenue and Taxation Code, relating to taxation, and declaring the urgency thereof, to take effect immediately.

LEGISLATIVE COUNSEL'S DIGEST

SB 1078, as introduced, Laird. Transactions and use taxes: County of Santa Cruz.

Existing law authorizes various local governmental entities, subject to certain limitations and approval requirements, to levy a transactions and use tax for general or specific purposes, in accordance with the procedures and requirements set forth in the Transactions and Use Tax Law, including a requirement that the combined rate of all taxes that may be imposed in accordance with that law in any county not exceed 2%.

This bill would authorize, until December 31, 2030, the County of Santa Cruz, by an ordinance adopted by the Santa Cruz County Board of Supervisors, to levy a tax pursuant to the Transactions and Use Tax Law at a rate not to exceed 0.5% for general and special purposes, subject to voter approval, as specified. The bill would authorize those taxes to exceed the 2% limit described above.

This bill would make legislative findings and declarations as to the necessity of a special statute for the County of Santa Cruz.

This bill would declare that it is to take effect immediately as an urgency statute.

Vote: 2/3. Appropriation: no. Fiscal committee: no.
State-mandated local program: no.

The people of the State of California do enact as follows:

1 SECTION 1. Chapter 3.85 (commencing with Section 7294.7)
2 is added to Part 1.7 of Division 2 of the Revenue and Taxation
3 Code, to read:

4
5 CHAPTER 3.85. COUNTY OF SANTA CRUZ TRANSACTIONS AND
6 USE TAX
7

8 7294.7. (a) Notwithstanding any other law, the County of
9 Santa Cruz may impose a transactions and use tax for general or
10 specific purposes to support countywide programs at a rate of no
11 more than 0.5 percent that would, in combination with all taxes
12 imposed in accordance with the Transactions and Use Tax Law
13 (Part 1.6 (commencing with Section 7251)), exceed the limit
14 established in Section 7251.1, if all of the following requirements
15 are met:

16 (1) The Santa Cruz County Board of Supervisors adopts an
17 ordinance proposing the transactions and use tax by any applicable
18 voting approval requirement.

19 (2) The ordinance proposing the transactions and use tax is
20 submitted to the electorate and is approved by the voters voting
21 on the ordinance by the applicable voting approval requirement
22 in accordance with Article XIII C of the California Constitution.

23 (3) The transactions and use tax conforms to the Transactions
24 and Use Tax Law (Part 1.6 (commencing with Section 7251)),
25 other than Section 7251.1.

26 (b) Notwithstanding Section 7251.1, a transactions and use tax
27 rate imposed pursuant to subdivision (a) shall not be considered
28 for purposes of the combined rate limitation established by Section
29 7251.1.

30 (c) If, as of December 31, 2030, an ordinance proposing a
31 transactions and use tax has not been approved in the County of
32 Santa Cruz as authorized by subdivision (a), this chapter shall be
33 repealed.

34 SEC. 2. The Legislature finds and declares that a special statute
35 is necessary and that a general statute cannot be made applicable

1 within the meaning of Section 16 of Article IV of the California
2 Constitution because of the unique fiscal pressures being
3 experienced in the County of Santa Cruz in providing essential
4 programs.

5 SEC. 3. This act is an urgency statute necessary for the
6 immediate preservation of the public peace, health, or safety within
7 the meaning of Article IV of the California Constitution and shall
8 go into immediate effect. The facts constituting the necessity are:

9 To provide an immediate opportunity for the voters of the County
10 of Santa Cruz to consider a local tax measure to offset reductions
11 to social safety net services, it is necessary that this act take effect
12 immediately.

O

March XX, 2026

The Honorable John Laird
California State Senate
1021 O Street, Suite 8720
Sacramento, CA 95814

Re: **SB 1078 (Laird): Transactions and use taxes: County of Santa Cruz
As introduced – SPONSOR
Awaiting hearing – Senate Local Government Committee and Senate Revenue
and Taxation Committee**

Dear Senator Laird:

On behalf of [YOUR NAME HERE], I write to express our support for your Senate Bill 1078, a measure that would allow the County of Santa Cruz Board of Supervisors to seek voter approval for a countywide transactions and use tax above the 2% statutory cap to help offset the loss of federal funding for local programs and services.

SB 1078 would allow the County to seek voter approval for a countywide transactions and use tax of up to 0.5% above the 2% statutory cap to help offset the loss of federal funding for local programs and services. An urgency measure will allow the County to consider going to voters as early as the November 2026 election; however, this authority is slated to sunset on December 31, 2030.

Santa Cruz County and community organizations rely on a mix of federal, state, and local funding to support essential services such as hospital and emergency room access, ambulance response, healthcare, housing programs, and food assistance. Potential reductions in federal support, combined with rising demand and increasing costs to provide services locally, create significant fiscal uncertainty for the County and its partners. Without additional fiscal tools available to local communities, maintaining these critical services may become increasingly challenging in the years ahead.

It is important to note that passage of SB 1078 does not automatically adjust the local sales tax rate but rather allows the County the ability to present the option to the community. As such, we greatly appreciate your leadership and assistance in authoring this important measure.

Sincerely,

cc: The Honorable Maria Elena Durazo, Chair, Senate Local Government Committee
Members and Consultants, Senate Local Government Committee
The Honorable Jerry McNerny, Chair Senate Revenue and Taxation Committee

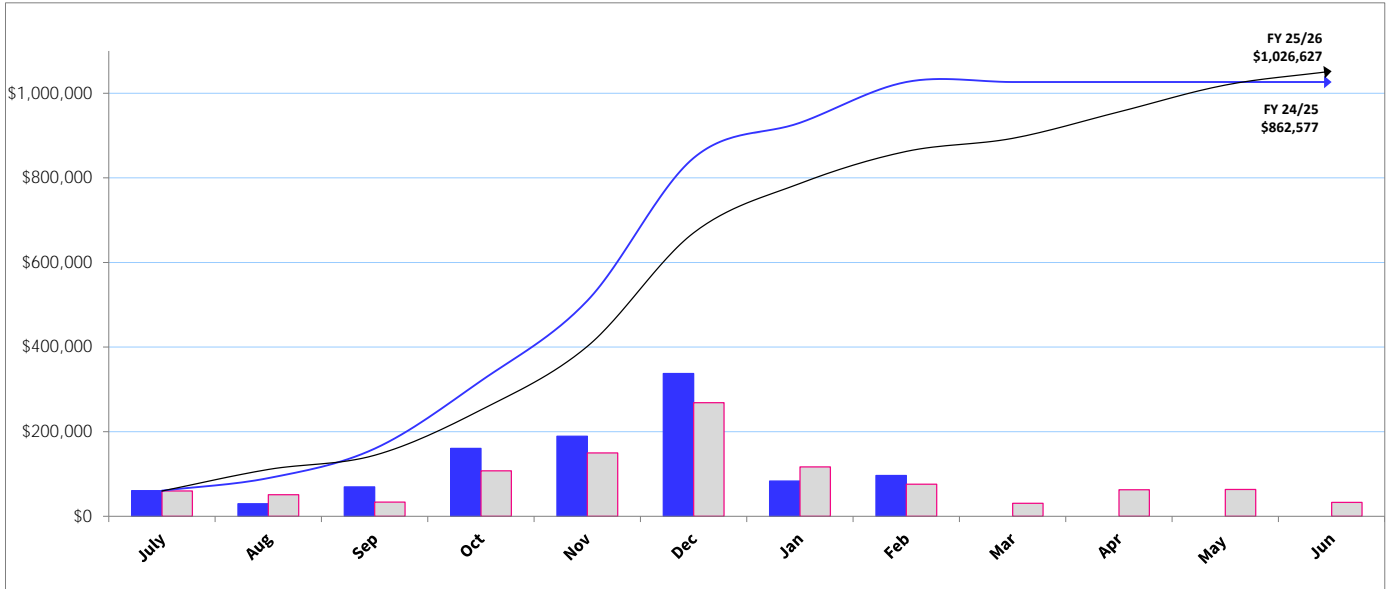
Members and Consultants, Senate Revenue and Taxation Committee

Development Progress Report
Fiscal Year 2025-26
February 28, 2026

Donation Revenue (Excluding Grants & Disaster Funds)

Fiscal Year	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Current Year 25/26	\$60,632	\$29,624	\$69,569	\$160,300	\$189,367	\$337,531	\$83,175	\$96,430	\$0	\$0	\$0	\$0	\$1,026,627
Prior Year 24/25	\$59,760	\$50,976	\$33,500	\$107,340	\$149,953	\$268,561	\$116,675	\$75,812	\$30,870	\$62,561	\$63,408	\$32,708	\$1,052,124

Year over year difference: 2/28/25 to 2/28/26 \$164,050 19.0% change



A. Cumulative YTD Donations

- 25/26 Donations YTD \$1,026,627 66% Portion of year lapsed
- 24/25 Donations YTD \$862,577 19% Change over prior year
- 25/26 Donation Goal \$1,094,947 94% Portion of goal met
- 24/25 Donations Final \$1,052,124 104% Goal growth over prior

Farm to Fork 2025 \$49,690 rec'd 3/1/25 thru 6/30/25
removed from this report

Fundraising Campaign Report
Through February 28, 2026

Donations to Programs	25/26 Current YTD Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior YTD Actual	24/25 Prior Year Total Actual	\$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB General Funds	\$432,764	\$446,896	97%	\$383,875	\$439,338	\$48,889	13%	42%
Child and Adult Care Food Program	\$3,652	\$8,258	44%	\$5,160	\$5,350	(\$1,508)	-29%	0%
Early Education Division	\$1,236	\$5,623	22%	\$3,683	\$3,683	(\$2,448)	-66%	0%
Women, Infants & Children	\$2,952	\$5,265	56%	\$14,212	\$14,312	(\$11,261)	-79%	0%
Elderday	\$20,369	\$14,186	144%	\$14,539	\$14,821	\$5,830	40%	2%
Lift Line	\$36,741	\$38,092	96%	\$33,828	\$34,281	\$2,913	9%	4%
Meals on Wheels	\$462,766	\$515,001	90%	\$362,489	\$492,943	\$100,277	28%	45%
La Manzana Community Resources	\$2,697	\$8,077	33%	\$4,881	\$4,907	(\$2,184)	-45%	0%
Live Oak Community Resources	\$4,423	\$7,367	60%	\$3,912	\$3,964	\$511	13%	0%
Mountain Community Resources	\$56,664	\$40,089	141%	\$31,796	\$33,974	\$24,868	78%	6%
Nueva Vista Community Resources	\$2,365	\$6,093	39%	\$4,202	\$4,552	(\$1,837)	-44%	0%
Total Program Revenue	\$1,026,627	\$1,094,947	94%	\$862,577	\$1,052,124	\$164,050	19.0%	100%

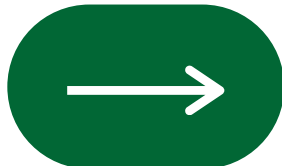
Fundraising Appeals & Campaigns		25/26 Current YTD Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior YTD Actual	24/25 Prior Year Total Actual	\$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB Annual Report	Sept/Oct	\$25,864	\$13,176	196%	\$12,642	\$12,642	\$13,222	105%	3%
CB Calendar	Nov/Dec	\$10,948	\$9,840	111%	\$10,157	\$10,707	\$791	8%	1%
CB Fall Mailer	Oct/Nov	\$31,745	\$18,634	170%	\$26,455	\$26,455	\$5,290	20%	3%
CB Farm to Fork Gala	Jun/Jul	tbd	\$67,420	tbd	\$61,208	\$61,208	tbd	tbd	tbd
General Donations	Ongoing	\$252,370	\$277,679	91%	\$216,723	\$254,667	\$35,647	16%	25%
Giving Tuesday	Nov/Dec	\$24,758	\$30,637	81%	\$27,316	\$27,316	(\$2,557)	-9%	2%
LL Van Sponsorships	Ongoing	\$34,650	\$32,000	108%	\$29,150	\$29,600	\$5,500	19%	3%
Major Gifts \$5,000+	Ongoing	\$334,702	\$242,402	138%	\$195,000	\$240,000	\$139,702	72%	33%
Monthly	Ongoing	\$29,913	\$43,483	69%	\$20,047	\$32,669	\$9,866	49%	3%
MCR Mountain Affair	Sept/Oct	\$28,779	\$20,000	144%	\$19,437	\$19,437	\$9,341	48%	3%
MOW Meal Contributions	Ongoing	\$37,626	\$0	n/a	n/a	n/a	\$37,626	n/a	4%
MOW Meal Addl Donations	Ongoing	\$3,434	\$9,100	38%	\$6,665	\$9,849	(\$3,231)	-48%	0%
MOW Fall Mailer	Nov/Dec	\$90,626	\$142,270	26%	\$131,108	\$131,664	(\$40,483)	-31%	9%
MOW Spring Mailer	Apr/May	tbd	\$63,382	tbd	\$0	\$62,893	tbd	tbd	tbd
MOW Food from the Heart	Jan/Feb	\$65,792	\$60,000	110%	\$44,062	\$49,693	\$21,730	49%	6%
Outside Fundraisers	Ongoing	\$8,524	\$19,811	43%	\$6,909	\$22,614	\$1,615	23%	1%
Payroll Contributions	Ongoing	\$21,681	\$34,143	63%	\$39,199	\$44,124	(\$17,518)	-45%	2%
Santa Cruz Gives	Nov/Dec	\$15,338	n/a	n/a	\$11,510	\$11,510	\$3,828	33%	1%
Stock Donations	Ongoing	\$9,877	\$5,486	n/a	\$2,643	\$2,643	\$7,234	274%	1%
Vehicle Donations	Ongoing	\$0	\$5,486	n/a	\$2,347	\$2,433	(\$2,347)	-100%	0%
Total Campaign Revenue		\$1,026,627	\$1,094,947	94%	\$862,577	\$1,052,124	\$164,050	19.0%	100%



COMMUNITY BRIDGES
PUNTES DE LA COMUNIDAD

Quarterly Grants Update: What's Done & What's to Come

Report for Q1-Q2 of fiscal year 2025-2026



2024-25 Grants: Our Impact on the Agency

- ~70% of submissions were awarded, to support core programs, including Family Resource Centers.
- Larger, competitive requests targeted long-term FRC sustainability and systems-level impact.
- We made changes to the early steps of our grants process in order to streamline grant finding and communication

Grants Submitted	36	\$10.8 Million
Grants Awarded	26	\$6.1 Million
Grants Declined	10	\$4.7 Million

Quarterly Highlights (Q2 FY 25–26)

Funder	<i>Cal AG Plate</i>	<i>McDonald's Golden Grants</i>	<i>Dudley</i>	<i>Caroline's</i>	<i>Cal Trans</i>	<i>Measure X</i>	<i>CDBG</i>	<i>St. Johns</i>	<i>Cal AIM</i>	<i>5310 Cal Trans</i>
Program	FRC	FRC	FRC	FRC	LL	LL	FRC	MOW	FRC	LL
Amount Requested	\$10,000	\$10,000	\$8,000	\$25,000	\$620K	\$1.8M	\$150K	\$5,000	\$747K	\$1.4 Million
Amount Received	\$10K	\$0	\$8,000	\$20,000		\$0	\$150K	\$2,500	\$747,000	\$1.1 Million
Status	Approved	Declined	Approved	Approved	Submitted	Declined	Approved	Approved	Approved	Approved



Next Quarter: Funding Opportunities & Reports

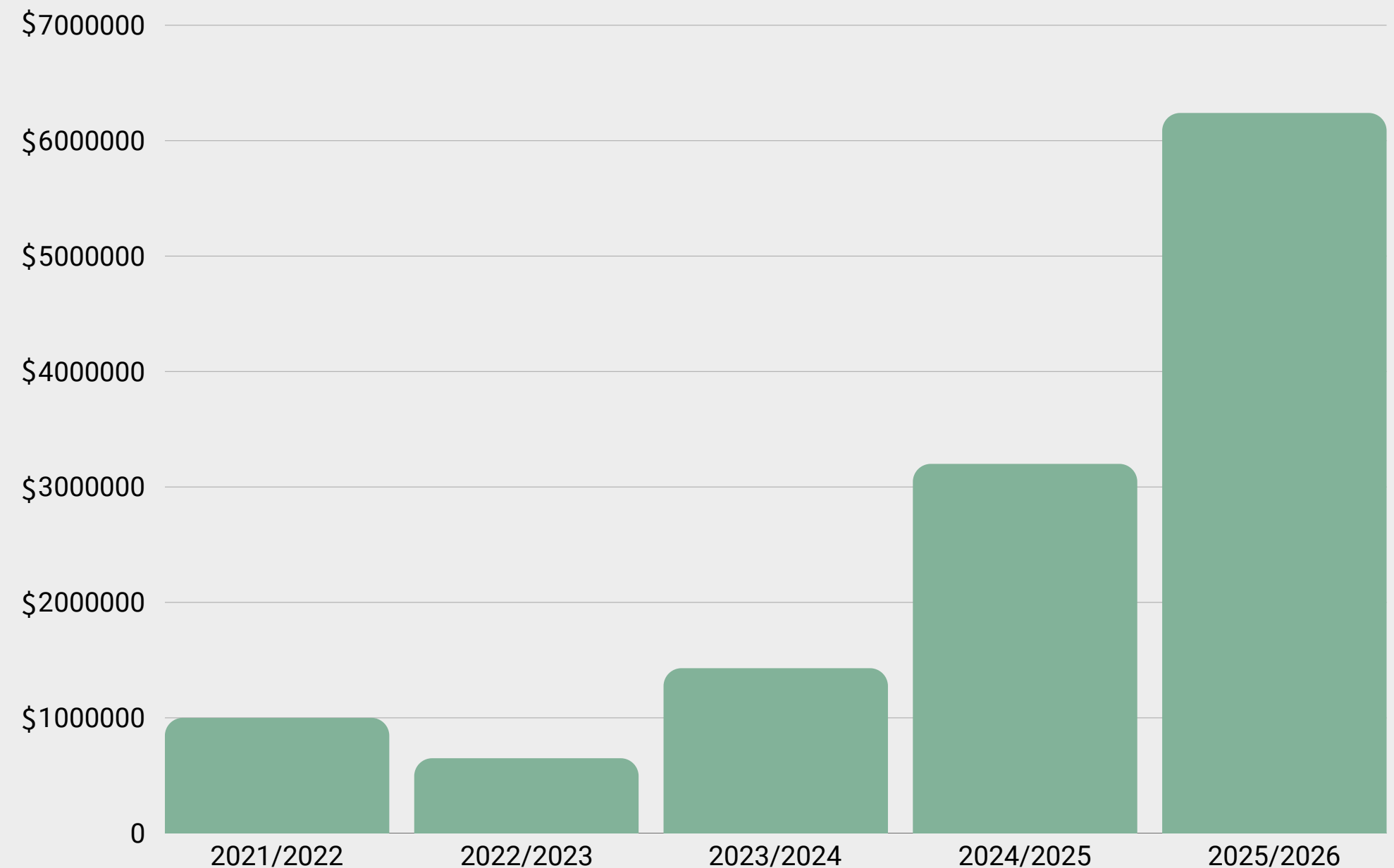
Program	Grant Funder	Amount	Projected or Confirmed Due Dates
LL	LCTOP	\$100K+	Late April
FRC	CFMC	\$50K	3/20/2026
FRC	County of Santa Cruz	\$150K+	3/13/2026
ELD	Kaiser Access to Health	\$50K+	Late March
FRC	Measure Q	\$50K+	3/13/2026
LL	MPF	\$100K+	6/1/2026
WIC	CCAH	100K+	5/5/2026

Upcoming Progress Reports	Due Date
Cal CRG	3/31/2026
Cal Fire	3/31/2026
CFMC	4/20/2026
CARB	5/1/2026
STAR	4/5/2026

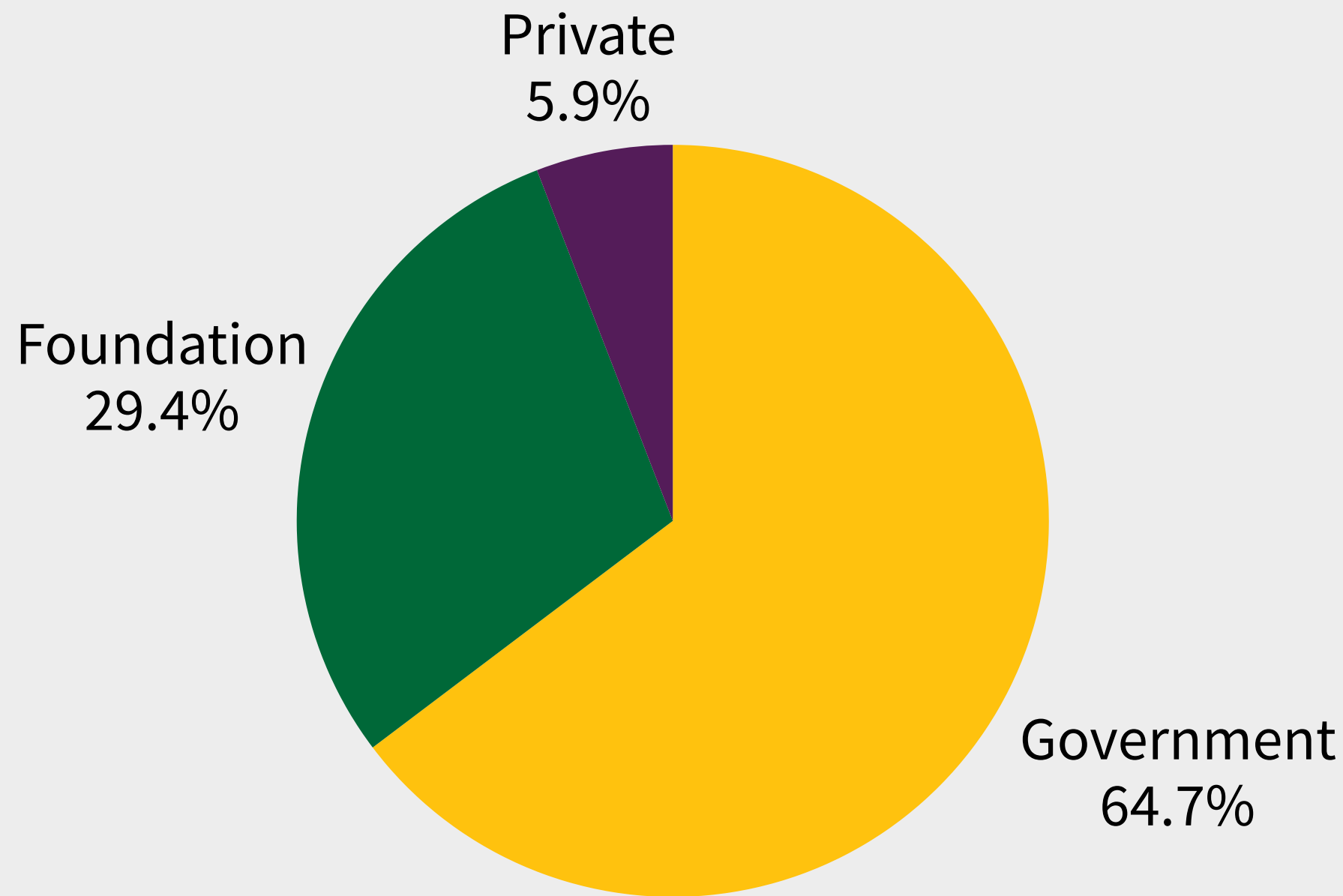


Break down of Grants Awarded

- This bar graph shows year over year changes in funding for every program from FY 21/22-25/26.
- Priorities and federal funding concerns play a role in grant funding increases over these five fiscal years.
- We officially hired a Full-Time Grant Writer in February of 2019, which plays into our grant growth.



Break down of Grant Funders FY 25/26



- Government funding, like CORE, CDBG, and Cal Fire, which comes from local, state, and federal governments.
- Foundation/private, like Caroline's and DVB which allows for diversification and flexibility.
- These percentages align with typical human service nonprofit models as reported by *Candid*, an online nonprofit tracker backed by data from thousands of nonprofits across the country.

THANK YOU!

QUESTIONS?

Michael McMurtry
MichaelM@cbridges.org

CommunityBridges.org



COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Early Education Division
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Child & Adult Care Food Program
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



CALIFORNIA WIC
WOMEN, INFANTS & CHILDREN
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



La Manzanita
COMMUNITY RESOURCES
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Live Oak
COMMUNITY RESOURCES
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Mountain
COMMUNITY RESOURCES
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Nueva Vista
COMMUNITY RESOURCES
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



Meals on Wheels
FOR SANTA CRUZ COUNTY
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD



ELDERDAY
ADULT DAY HEALTH CARE
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

LIFT LINE
COMMUNITY BRIDGES
PUENTES DE LA COMUNIDAD

**COMMUNITY BRIDGES
Program Budget Summary
January 31, 2026**

Projections for Year Ending 6-30-2025

A	B	C	D	E	F	G	H	I	J	K	L
PROGRAM NAME:	6/30/25 Unaudited Balance	Annual 25/26 Approved Budget	Current Projected Expenses	Current Projected Revenues	As Yet Unsecured Revenues	(E-D) Net 2025-2026 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.53% Gen'l & Adm Exp
WIC (CB FY)	568,247	3,247,531	3,025,664	3,209,424	364,953	183,760	752,007	24.9%	5,044	0.2%	405,947
Early Education Division	227,537	5,064,339	5,331,846	5,331,846	114,714	-	227,537	4.3%	(4,250)	-0.1%	527,187
Elderday	(714,504)	3,421,578	3,299,613	3,085,731	730,312	(213,882)	(928,386)	-28.1%	(42,559)	-1.3%	429,613
Meals on Wheels	1,579,460	2,493,731	2,637,991	2,461,236	507,799	(176,755)	1,402,705	55.3%	73,928	2.8%	353,997
Lift Line	(157,364)	3,856,089	3,897,849	3,881,520	334,867	(16,329)	(173,693)	-4.9%	8,449	0.2%	402,927
La Manzana Commtty Res	265,364	1,782,792	2,017,154	2,013,448	237,128	(3,706)	261,658	13.1%	79,780	4.0%	178,637
Mountain Commtty Res	337,260	522,070	482,626	480,623	189,372	(2,003)	335,257	71.0%	(64,264)	-13.3%	63,810
Nueva Vista Commtty Res	357,795	663,374	556,851	615,225	68,123	58,374	416,169	75.3%	(110,155)	-19.8%	75,724
Live Oak Commtty Res	50,111	519,717	612,765	567,275	79,274	(45,490)	4,621	0.8%	(92,315)	-15.1%	83,346
FRC ECM	162,679	807,073	685,663	640,270	569,073	(45,393)	117,286	17.1%	(177,812)	-25.9%	92,458
CACFP	80,033	4,128,700	4,121,118	4,105,851	360,000	(15,267)	64,766	6.3%	(6,539)	-0.2%	81,437
Administration	358,182	2,953,193	2,958,430	2,955,166	290,000	(3,264)	354,918	12.0%	75,378	2.5%	21,795
Philanthropy	408,819	563,468	650,618	650,647	380,526	29	408,848	62.8%	(10,364)	-1.6%	88,288
TOTAL PROGRAMS	3,523,619	30,023,655	30,278,188	29,998,262	4,226,141	(279,926)	3,243,693	12.36%	(265,679)	-0.9%	2,805,166
LOCR-Capital Campaign	526,626		42,000	30,300	0	(11,700)	514,926	NA	7,539		0
CBHQ FY 25/26 Activity	-	-	166,532	168,721	0	2,189	2,189	NA	1,116		0
Fixed Assets & Gen'l Agy	8,806,833	-	1,780	144,056	0	142,276	8,949,109	NA	13,387		0
TOTAL AGENCY	12,857,078	30,023,655	30,488,500	30,341,339	4,226,141	(147,161)	12,709,917	12.36%	(243,637)	-0.8%	2,805,166

Fixed Asset purchases and Pass-Thru expenses exempt from Indirect; Revenues and Expenses include all pass-through
*278K of Prior Year Funds were in approved BOD budget for programs: 56K Philanthropy, 222K MOW

COMMUNITY BRIDGES
STATEMENT OF ACTIVITIES JULY 1, 2025 to DECEMBER 31, 2025

SUPPORT and REVENUE	Without Donor Restrictions	With Donor Restrictions	Total
Support			
Grant Revenues	\$ 9,117,572		\$ 9,117,572
Foundations	\$ 744,904		\$ 744,904
Donations	<u>\$ 808,641</u>		<u>\$ 808,641</u>
Total Support	<u>\$ 10,671,117</u>		<u>\$ 10,671,117</u>
Revenues			
Service Fees	\$ 1,563,932		\$ 1,563,932
Interest	\$ 27,092	\$ 11,423	\$ 38,515
Other Income	<u>\$ 183,857</u>	<u>\$ 10,565</u>	<u>\$ 194,422</u>
Total Revenues	<u>\$ 1,774,881</u>	<u>\$ 21,988</u>	<u>\$ 1,796,869</u>
Total Net Assets Released From Restrictions	<u>\$ 42,000</u>	<u>\$ (42,000)</u>	
Total Support and Revenue	<u>\$ 12,487,998</u>	<u>\$ (20,012)</u>	<u>\$ 12,467,986</u>
EXPENSES			
Salaries and Benefits	\$ 7,197,412		\$ 7,197,412
Food Payments	\$ 1,824,994		\$ 1,824,994
Building Occupancy	\$ 507,736		\$ 507,736
Meals Expense	\$ 569,698		\$ 569,698
Travel and Transportation	\$ 83,077		\$ 83,077
Supplies and Misc.	\$ 191,449		\$ 191,449
Professional and Contracted	\$ 626,064		\$ 626,064
Vehicle Expense	\$ 132,559		\$ 132,559
Insurance	\$ 171,634		\$ 171,634
Printing and Advertising	\$ 137,599		\$ 137,599
Telephone and Communications	\$ 101,408		\$ 101,408
Equipment Repair and Rental	\$ 18,757		\$ 18,757
Interest Expense	\$ 103,339		\$ 103,339
Staff Training	\$ 16,782		\$ 16,782
Other Agencies - Direct Assistance	\$ 649,037		\$ 649,037
Taxes, Licenses and Bank Fees	\$ 67,679	\$ 2,112	\$ 69,791
Depreciation	<u>\$ 55,076</u>		<u>\$ 55,076</u>
TOTAL EXPENSES	<u>\$ 12,454,300</u>	<u>\$ 2,112</u>	<u>\$ 12,456,412</u>
Excess (Deficiency) of Support And Revenue over Expenses	<u>\$ 33,698</u>	<u>\$ (22,124)</u>	<u>\$ 11,574</u>
Increase in Grant Funded Assets	\$ 255,237		\$ 255,237
Depreciation in Grant Funded Assets	<u>\$ (291,463)</u>		<u>\$ (291,463)</u>
INCREASE IN NET ASSETS	\$ (2,528)	\$ (22,124)	\$ (24,652)
NET ASSETS, BEGINNING OF YEAR	<u>\$ 12,289,885</u>	<u>\$ 529,511</u>	<u>\$ 12,819,396</u>
NET ASSETS, DECEMBER 31, 2025	<u>\$ 12,287,357</u>	<u>\$ 507,387</u>	<u>\$ 12,794,744</u>

COMMUNITY BRIDGES
STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2025

ASSETS

Cash and Cash Equivalents	\$ 3,299,488
Investments	\$ 1,419,019
Grants Receivable	\$ 2,472,198
Other Receivable	\$ 637,452
Inventories	\$ 47,200
Prepaid Expenses	\$ 418,703
Deposits	\$ 68,550
Property and Equipment, net	<u>\$ 13,372,423</u>

TOTAL ASSETS \$ 21,735,033

LIABILITIES

Accounts Payable and Accrued Expenses	\$ 1,272,420
Salaries and Benefits Payable	\$ 1,098,615
Refundable Advances	\$ 1,282,141
Reserve Fund Transportation	\$ 332,797
Notes Payable	<u>\$ 4,954,316</u>

TOTAL LIABILITIES \$ 8,940,289

NET ASSETS

Net Assets without Donor Restrictions	\$ 12,287,357
Net Assets with Donor Restrictions	<u>\$ 507,387</u>

TOTAL NET ASSETS \$ 12,794,744

TOTAL LIABILITIES AND NET ASSETS \$ 21,735,033