



BOARD OF DIRECTORS MEETING

Wednesday, November 19, 2025, 5:00 PM to 7:30 PM

Zoom: <https://us02web.zoom.us/j/613973795>

Meeting ID: 613 973 795

REGULAR SESSION DRAFT AGENDA

5:00 1. CLOSED SESSION

6:20 2. Adjourn Closed Session

6:20 3. Call to Order/Establish Quorum

6:20 4. Agenda Review (5 min)

6:25 5. Announcements/Program Updates (3 min)

6:28 6. *CONSENT AGENDA – Action Items (2 min)

**In approving the consent agenda, the Board is approving recommendations within each committee's minutes listed below.*

6.1 Draft Minutes of the September 17, 2025 Board of Directors Meeting

6.2 Draft Minutes of the November 12, 2025 Finance Committee Meeting

6:30 7. Receive comments from members of the public on “Items not on the Agenda” (10 min)

6:40 8. BOD Chair Report – Jack Jacobson (5 min)

6:45 9. CEO Report – Ray Cancino (10 min)

6:55 10. Development Report–Tony Nunez/ Anna Vaage (15 min)

7:10 11. Finance Committee Update – Doug Underhill (15 min)

7:25 12. Newspaper Articles

- a. [Community Bridges, Hijos del Sol Partner to Bring Landmark Mural to Pajaro](#) – Times Publishing Group, September 2025
- b. [Guest Commentary | Why Community Bridges joined the fight against federal funding threats](#) – Santa Cruz Sentinel, September 2025
- c. [Watsonville leaders say controversial plan to expand license plate readers won't undermine city's sanctuary status](#) – Lookout Santa Cruz, September 2025
- d. [Advocates propose three laws to support Santa Cruz County immigrants](#) – Santa Cruz Local, September 2025

- e. [Pajaro residents to receive final phase of disaster relief](#) – Monterey Herald, September 2025
- f. [Final phase of flood relief assistance for Pajaro residents to begin in October](#) – Santa Cruz Sentinel, September 2025
- g. [Cabrillo College, UCSC break ground on joint housing project after last-minute deal to save state funding](#) – Lookout Santa Cruz, September 2025
- h. [The Editor's Desk, Oct. 2, 2025](#) – Good Times, October 2025
- i. [How does a federal shutdown impact Santa Cruz County?](#) – Santa Cruz Sentinel, October 2025
- j. [Here's how the federal shutdown is affecting Santa Cruz County governments, schools and nonprofits](#) – Lookout Santa Cruz, October 2025
- k. [Hijos del Sol mural taking shape in Pajaro](#) – The Pajaronian, October 2025
- l. [Thousands will lose health, food benefits under OBBBA](#) – The Pajaronian, September 2025
- m. [Mountain Affair celebrates 40 years of support and resilience in San Lorenzo Valley community](#) – Press Banner, October 2025
- n. [County Supervisors Hear About Cuts Coming From OBBBA](#) – Good Times, October 2025
- o. [40 years of community strength: The Mountain Affair Celebrates a Legacy of Neighbors Helping Neighbors](#) – Santa Cruz Local, October 2025
- p. [Report: 21,000 Santa Cruz County residents could lose health insurance by 2028](#) – Santa Cruz Local, October 2025
- q. [LOCAL Closer Look: Community Bridges Senior Services](#) – K-LOVE, October 2025
- r. [PG&E, Watsonville service providers to host resource fair Friday](#) – Santa Cruz Sentinel, October 2025
- s. [Federal shutdown threatens food assistance program for thousands of children in Santa Cruz County](#) – Santa Cruz Local, October 2025
- t. [El cierre federal amenaza el programa de ayuda alimentaria para miles de niños del condado de Santa Cruz](#) – Santa Cruz Local, October 2025
- u. [Mayor's Message | Choosing a Santa Cruz that works for everyone](#) – Santa Cruz Sentinel, October 2025
- v. [CalFresh benefits in Santa Cruz County may face disruptions due to government shutdown](#) – KSBW, October 2025
- w. [Watsonville High School sees mass student absence after stabbing and threats](#) – KSBW, October 2025
- x. [Exclusive: Funding for safety net services is evaporating in Santa Cruz County. Can local nonprofits soften the blow?](#) – Santa Cruz Sentinel, October 2025
- y. [Guest Commentary | Community Bridges still standing with Pajaro 30 months after flood](#) – Santa Cruz Sentinel, October 2025

- z. [Santa Cruz leaders confront looming service gap as key homeless program ends](#) – Santa Cruz Local, October 2025
- aa. [Watsonville Gives Back: How To Make A Difference This Season And Beyond](#) – Watsonville Patch, October 2025
- bb. [WIC assistance program continues through government shutdown, California sues Trump administration](#) – KAZU 90.3, October 2025
- cc. [The Editor's Desk – Good Work](#) – Good Times, October 2025
- dd. [Community Bridges launches emergency fund for families facing immigration detention and separation](#) – Lookout Santa Cruz, October 2025
- ee. [“Puentes para Familias”: un nuevo programa brinda apoyo a hogares afectados por detenciones migratorias](#) – Univision, October 2025
- ff. [Federal shutdown could leave 35,000 Santa Cruz County residents without CalFresh as food banks brace for surging need](#) – Lookout Santa Cruz, October 2025
- gg. [Nonprofits in ‘crisis response’ as federal shutdown continues](#) – The Pajaronian, October 2025
- hh. [How to get free food in Santa Cruz County as food stamps set to run dry](#) – Santa Cruz Local, October 2025
- ii. [Here's where Santa Cruz County residents can access food when CalFresh benefits lapse](#) – Santa Cruz Sentinel, October 2025
- jj. [News Briefs | Published Oct. 31, 2025](#) – Press Banner, October 2025
- kk. [Dónde encontrar guarderías de bajo coste en el condado de Santa Cruz tras el cierre de Head Start](#) – Santa Cruz Local, October 2025
- ll. [Where to find low-cost child care in Santa Cruz County after Head Start closure](#) – Santa Cruz Local, October 2025

7:25 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

January 21, 2026, 5 pm - 7:30 pm.



BOARD OF DIRECTORS MEETING

Wednesday, September 17, 2025, 5:00 PM to 7:30 PM

Zoom: <https://us02web.zoom.us/j/613973795>

Meeting ID: 613 973 795

Present: Ray Cancino, Jack Jacobson, Mary McMillan, Doug Underhill, Michele Miller, Brenda Griffin, Tyler Smith, Steph Ruhl, Sara Seigel, Tony Nunez, Ryan Friedrich

Minutes: Mary Mackenzie

REGULAR SESSION DRAFT MINUTES

5:00 1. CLOSED SESSION

6:00 2. Adjourn Closed Session

6:00 3. Call to Order/Establish Quorum

6:00 4. Agenda Review

6:05 5. Announcements/Program Updates

None

6:15 6. *CONSENT AGENDA – Action Items (5 min)

**In approving the consent agenda, the Board is approving recommendations within each committee's minutes listed below.*

6.1 Draft Minutes of the June 18, 2025 Board of Directors Meeting

6.2 Draft Minutes of the July 9, 2025 Governance Committee Meeting

6.3 Draft Minutes of the September 10, 2025 Governance Committee Meeting

6.4 Email Resolution Measure X – Passed

6.5 Board Resolution – CDE Funding

THIS RESOLUTION IS ADOPTED IN ORDER TO CERTIFY THE APPROVAL OF THE GOVERNING BOARD TO ENTER INTO THIS TRANSACTION WITH THE CALIFORNIA DEPARTMENT OF EDUCATION FOR THE PURPOSE OF PROVIDING CHILD CARE AND DEVELOPMENT SERVICES AND TO AUTHORIZE THE DESIGNATED PERSONNEL TO SIGN CONTRACT DOCUMENTS FOR FISCAL YEAR 2026-27, THE CONTINUING FUNDING APPLICATION, AND ALL RELATED CONTRACT DOCUMENTS.

Motion to accept the consent agenda as written. Motion moved by Ryan/Mary, MSP.

6:20 7. Receive comments from members of the public on “Items not on the Agenda”

None

6:21 8. BOD Chair Report – Jack Jacobson

None

6:22 9. CEO Report – Ray Cancino

None

6:23 10. Development Report–Tony Nunez/ Anna Vaage

The Development Report was presented to the Development Committee through August 31st. Development is about 24% above last year’s returns over first two months.

Development saw a big gain in July, bringing in about \$107k as opposed to \$59k last July.

Development moved F2F from July/August to a June timeline. What is going to be realized as before June 30 and what is going to be recognized as after June 30, this fiscal year is being parsed out.

In the August results Development raised about \$30k this year. Last year Development raised about \$50k. The big change was moving F2F from August to June. Development also switched over our printer who does all our materials: calendar, fall mailer, and the annual report. The Annual report dropped at the end of August, and Development is just now getting funds in from that. August this year will look more like September. Across the board Development is doing well. The CB General fund is over \$4k where it was last year. Development is working on bringing in ads that go onto LL vans, and making them cyclical.

The goal is around \$13k, so expecting to be there at end of September/early October.

Development has circled back with the new printer to make sure that processing payments works out. CEO sent out an email about his recommendation to support the Amicus brief.

Development is monitoring for major gifts as a result of that.

We have a new Donor Relations Associate, Laura. She started about a month ago, and has hit the ground running. The Donor Relations Associate is taking over a few projects, including sponsorship packet for all of our three events. The Donor Relations Associate is reaching out to all of the sponsorship prospects and is taking on the reimagining of our donor cultivation policy. She has kicked off our endowment and legacy giving program as well. The Donor Relations Associate has been very engaged, and is working toward creating materials.

6:36 11. Finance Committee Update – Doug Underhill

There are two reports in packet, both June 2025 and July 2025.

With regard to the June 2025, the numbers will change as the close out continues. CB started FY 24/25 using -\$667k and ended the FY using only -\$250k. This was made up primarily by ECM and the Path-Cited Grant. WIC and the FRCs were the beneficiaries of that. July 2025: Even though CB is not very far into the year, it has changed a great deal since the board

approved budget. CB's budget currently has -\$278k in prior year funds, and is already projected to be positive \$58k. A new funding sources came in to increase our projections. WIC, ECM, EED have received a large amount of additional one-time revenue, the cost of care plus. This has allowed us to retain staffing and add expenses which allowed us to increase indirect. ELD: The ADA is up to 72 which is up to pre-Covid levels, and will only go up from there. MOW started the fiscal year -\$222k in prior year funds, but NCIP funding came back. Many other programs are running flat, the negative in the FRCs is to balance the budget back to 0. CB is waiting to see if the agency is going to be recipients of Path-Cited, Round 4. CB has done well on all of the reporting and increasing of case numbers. AAA is looking at changing the funding structure from capitation based to receive \$600/per client to fee for services model. The FRCs have brought in additional funding including a \$300k from Packard Foundation for Eviction Defense over two years. CB also has a potential contract with probation for \$107k. Things are positive from June to the present date, this typically happens. Sunlight Giving has granted 3 more years at \$165k and \$30k for immigration work. CB is really fortunate to receive funding in these conditions.

7:25 12. Newspaper Articles

- a. [Lookout in the Community: Can't miss events this June](#) – Lookout Santa Cruz, June 2025
- b. [Dozens of Santa Cruz County community organizers head to Sacramento to lobby against Newsom Medi-Cal cuts](#) – Lookout Santa Cruz, June 2025
- c. [A decade of impact: Farm to Fork celebrates 10 years of community connections](#) – Lookout Santa Cruz, June 2025
- d. [Pajaro Valley Collaborative rally Monday to raise awareness about SNAP budget cuts](#) – KION, June 2025
- e. [Name Dropping | Community Foundation Santa Cruz County awards \\$2 million to 100 local nonprofits](#) – Santa Cruz Sentinel, June 2025
- f. [Pajaro Valley Collaborative warns of impact of proposed food assistance program cuts](#) – Santa Cruz Sentinel, June 2025
- g. [Pajaro Valley Collaborative's 'call to action'](#) – The Pajaronian, June 2025
- h. [Tickets on sale for Community Bridges benefit](#) – Santa Cruz Sentinel, June 2025
- i. [La Manzana's Summer Lunch Program Returns](#) – Growing Up in Santa Cruz, June 2025
- j. [Measure N Milestones: Transparency, Progress, and Community Impact](#) – The Pajaronian, June 2025
- k. [A community remembers Mike Rotkin](#) – Lookout Santa Cruz, June 2025
- l. [Guest Commentary | Federal budget bill not what people want – or our community needs](#) – Santa Cruz Sentinel, June 2025
- m. [Human Rights Are Not Conditional: Defending Our Immigrant Neighbors](#) – The Pajaronian, June 2025
- n. [Health providers sound alarm on OBBBA](#) – The Pajaronian, July 2025

- o. [Guest Commentary | Community Bridges and Grey Bears work to feed hope](#) – Santa Cruz Sentinel, July 2025
- p. [Bill enacted by Congress will strip coverage from millions](#) – Good Times, July 2025
- q. [Brickley's accessibility revolution | Ross Eric Gibson, Local History](#) – Santa Cruz Sentinel, July 2025
- r. [Community Bridges and Grey Bears strengthen partnership to combat senior hunger amid rising need](#) – Lookout Santa Cruz, July 2025
- s. [Santa Cruz health, school leaders warn of care crisis after Planned Parenthood clinic shuts down](#) – Lookout Santa Cruz, July 2025
- t. [Five years after the fires wiped out hundreds of homes, local organizations continue to support CZU fire recovery](#) – Good Times, July 2025
- u. [Mothers' Milk Bank California Hosts 16 Milk Drives— 14 In-Person & 2 Virtual Events Across California and Nevada During National Breastfeeding Awareness Month 2025](#) – Finance Content, July 2025
- v. [Breastfeeding Walk & Health Fair come to Laurel Park Aug. 7](#) – Lookout Santa Cruz, July 2025
- w. [Community Bridges WIC celebrates 18th Annual Breastfeeding Walk & Health Fair in Santa Cruz](#) – Lookout Santa Cruz, July 2025
- x. [Santa Cruz County public defender wants more immigration lawyers](#) – Santa Cruz Local, July 2025
- y. [Santa Cruz County sheriff to cut ties with federal grant program](#) – Santa Cruz Sentinel, August 2025
- z. [LETTERS – Week of August 7](#) – Good Times, August 2025
- aa. [Citywide arts plan to go before Watsonville Parks and Rec Commission](#) – Santa Cruz Sentinel, August 2025
- bb. [The Buzz 08.21.25](#) – Monterey County Weekly, August 2025
- cc. [How Enhanced Care Management transforms lives—and could change yours](#) – Lookout Santa Cruz, August 2025
- dd. [Community Bridges joins brief in lawsuit against Trump order withholding funds from sanctuary cities](#) – Lookout Santa Cruz, August 2025
- ee. [Community Bridges of Santa Cruz County fears funding impact to families](#) – KION, August 2025
- ff. [Watsonville City Council OKs first Public Art Master Plan](#) – Santa Cruz Sentinel, August 2025
- gg. [Community Bridges, Allies File Amicus Brief Against Trump Sanctuary City Orders](#) – Indy Bay, August 2025
- hh. [Watsonville nonprofit Community Bridges supports blockage of Trump orders](#) – Santa Cruz Sentinel, August 2025
- ii. [Community Bridges joins amicus brief challenging Trump orders](#) – Good Times, September 2025

- jj. [Joint Cabrillo-UCSC student housing project to finally break ground this month](#) – Lookout Santa Cruz, September 2025
- kk. [Five years after CZU, Bonny Doon Elementary lost students, but found a renewed purpose in healing](#) – Lookout Santa Cruz, September 2025

7:25 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting:

November 19, 2025, 5 pm - 7:30 pm.



Finance Committee

Wednesday, November 12, 2025, 5:00-6:00 PM

<https://us02web.zoom.us/j/326410777>

Zoom Meeting ID: 326-410-777

Santa Cruz County, CA

Present: Jack Jacobson, Mary McMillan, Doug Underhill, Dana Wagner, Ryan Friedrich, Ray Cancino

Minutes: Mary Mackenzie

FINANCE COMMITTEE MINUTES

5:00 Agenda Review

5:05 CFO Report – Doug Underhill

1. *Department updates and announcements*

The OMB has not yet approved the final single source audit requirements. So the timeline has been set back for the Agency audit. CFO is working with Peter to conduct the EED audit, the CDE is still requiring a program audit, with a 12/15 deadline. EED is audited annually, along with a major program with \$750k or more in federal funding.

2. *September 30, 2025, Program Budget Summary*

WIC is showing a gain related to ECM services.

EED is even on the year and spent \$710k and their \$2.55M contract in Q1, with other funding it brings EED to \$2.9M overall funding. EED need to increase overall enrollment. They should be fiscally balanced for the year.

ELD saw little change fiscally, and ADA is continuing to increase. ELD will see a cyclical drop in the coming months.

MOW has seen a large shift compared to last month. CFO has worked with the GA over the last few days. There was an issue on how food costs were being calculated for congregate meals. There is still a need to reduce meals through attrition. Meal counts have not dropped as required to be in line with funding. In January MOW typically receives a contract revision.

LL is -\$53k, they did gain back \$19k from the prior month.

The FRCs are doing fine as an aggregate. Three staff members have left in the past 30-60 days. The FRCs did get FEMA funding extended until 1/1/26. CB has hired a clinical supervisor, which will mainly be expensed to the CALCRG, CYMBI – counseling grants. ECM is projected at a loss for the FRCs, they are adjusting personnel to be in line with caseload. CB is still waiting for word on Path-Cited 4.

CACFP finished the federal fiscal year. They have 454 daycare homes, the highest number there has been for several years. They have continued to do outreach.

Admin saw a downward change related to equity pay increases.

Philanthropy is still showing in the negative -\$53k. They began the year with a BOD approved budget using 56K, so they are in line with the budget.

3. *Cash Flow – Money Market – update*

4. *Investments and Funds – October 31st, 2025*

The endowments continue to grow. There was a \$10k donation for MCR given in a stock gift. Cole Strickland is handing us off to another representative at LPL.

The drop in the investment fund is due to the annual withdrawal for maintenance of the LOCR property.

5. *ELD ADA*

The current ADA is the highest ADA since pre-covid, 73.52. They need to continue to increase ADA. ELD PD has been doing a great job, and it's really about having the social workers time to enroll new participants.

5:25 Government Shutdown affecting Federal Funding

CB should be prepared to have additional disruption in funding with federal dollars. CB has asked for potential support for staff for at least 30 days. CB might consider a different approach. Two major programs (WIC, MOW) and a smaller program administratively, CACFP, are federally funded. How much CDPH funding will the Department of Agriculture give to the CDPH? Impacts related to HR 1 are coming mainly in March.

1. *WIC*

This is the cost to operate WIC which is 100% federally funded, and doesn't include ECM. The range is between \$210k-\$230k per month. Personnel is \$2M of the \$2.8M annual budget. Can WIC keep staff on if there is a shutdown and it's not funded? WIC was funded through November 30, and now through December 31. If CB keeps working, will the agency be repaid for that when the government reopens. State WIC (CDPH) couldn't guarantee that. If it's 30 days, it's \$215k-\$220k, if you go 60 days it's \$450k, so do you furlough everyone? Or run with a skeleton staff? There are costs to doing that: WIC still pay rent and other expenses, personnel flight. CDPH had a lot of communication. WIC PD: They said that if government had not opened, CDPH has received some contingency funding through USDA, and could take out a loan through

the state through the end of the year. They are really wanting programs to not send out furlough notices. A lot of programs across the state have union notice requirements. They also didn't want programs to send out notices to participants. The thought of going through this whole exercise at the end of January is daunting. CB should look at a continuity of operations plan. If this happens, then that. Similar to SNAP, there were efforts at the local level to support them. CB should consider some contingency planning to keep the agency going. Plan for the worst, hope for the best. CB may need to start reaching out from the Board level and CEO's level. Certain jurisdictions were willing to assist. WIC got a lot more attention than it did during the previous government closure. CB should be cautiously optimistic. CB is not in a position to fund the benefits. The amount that would be needed is far beyond the \$500k that was thrown out. The president has made it clear besides Finance Chair's point, retribution to CA is at the top of the list. CB needs to be as conservative as the agency can.

2. *MOW*

One of the riders for SNAP is to fund it through the end of the federal fiscal year. A fair amount of what CB sees for MOW is State funding, county CORE grant, still there was a sizable chunk. MOW is funded by 50K in federal funding each month.

3. *CACFP*

It costs \$45k-\$48k monthly to administer CACFP. If funding were to stop, and the program weren't sending out the checks to administer the day care homes, what do you do? Scale down to skeleton crew?

5:45 Adjourn to Closed Session

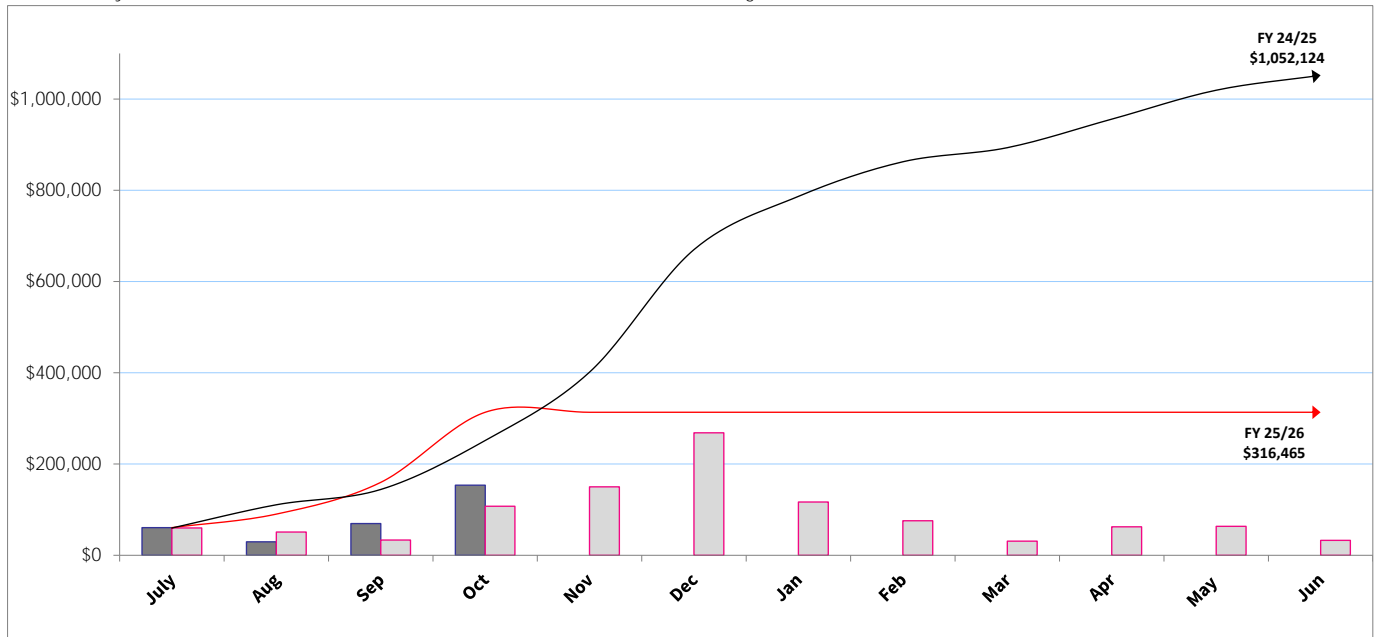
Next Meeting December 10th, 2025

Development Progress Report
Fiscal Year 2025-26
October 31, 2025

Donation Revenue (Excluding Grants & Disaster Funds)

Fiscal Year	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Current Year 25/26	\$60,632	\$29,624	\$69,569	\$153,639	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$313,465
Prior Year 24/25	\$59,760	\$50,976	\$33,500	\$107,340	\$149,953	\$268,561	\$116,675	\$75,812	\$30,870	\$62,561	\$63,408	\$32,708	\$1,052,124

Year over year difference: 10/31/24 to 10/31/25 \$61,889 24.6% change



A. Cumulative YTD Donations

• 25/26 Donations YTD	\$313,465	33%	Portion of year lapsed
• 24/25 Donations YTD	\$251,576	25%	Change over prior year
• 25/26 Donation Goal	\$1,094,947	29%	Portion of goal met
• 24/25 Donations Final	\$1,052,124	104.1%	Goal growth over prior

Farm to Fork 2025 \$49,690 rec'd 3/1/25 thru 6/30/25
removed from this report

Fundraising Campaign Report
Through October 31, 2025

Donations to Programs		25/26 Current Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior Year Total Actual	24/25 Prior YTD Actual	\$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB General Funds		\$107,977	\$446,896	24%	\$439,338	\$117,860	(\$9,883)	-8%	34%
Child and Adult Care Food Program		\$2,781	\$8,258	34%	\$5,350	\$3,272	(\$491)	-15%	1%
Early Education Division		\$3,338	\$5,623	59%	\$3,683	\$3,083	\$255	8%	1%
Women, Infants & Children		\$1,508	\$5,265	29%	\$14,312	\$1,108	\$400	36%	0%
Elderday		\$2,903	\$14,186	20%	\$14,821	\$4,220	(\$1,317)	-31%	1%
Lift Line		\$23,833	\$38,092	63%	\$34,281	\$11,570	\$12,263	106%	8%
Meals on Wheels		\$123,899	\$515,001	24%	\$492,943	\$81,154	\$42,745	53%	40%
La Manzana Community Resources		\$1,500	\$8,077	19%	\$4,907	\$3,681	(\$2,181)	-59%	0%
Live Oak Community Resources		\$1,795	\$7,367	24%	\$3,964	\$1,112	\$683	61%	1%
Mountain Community Resources		\$42,529	\$40,089	106%	\$33,974	\$21,717	\$20,812	96%	14%
Nueva Vista Community Resources		\$1,403	\$6,093	23%	\$4,552	\$2,800	(\$1,397)	-50%	0%
Total Program Revenue		\$313,465	\$1,094,947	29%	\$1,052,124	\$251,576	\$61,888	24.6%	100%

Fundraising Appeals & Campaigns		25/26 Current Actual	25/26 Budgeted Goal	% of Budgeted Goal Met	24/25 Prior Year Total Actual	24/25 Prior YTD Actual	\$ chg to Prior Year	% chg to Prior Year	25/26 % of Current YTD Total
CB Annual Report	Sept/Oct	\$15,804	\$13,176	120%	\$12,642	\$12,642	\$3,162	25%	5%
CB Calendar	Nov/Dec	\$0	\$9,840	0%	\$10,707	\$0	\$0	0%	0%
CB Fall Mailer	Oct/Nov	\$9,675	\$18,634	52%	\$26,455	\$20,105	(\$10,430)	0%	3%
CB Farm to Fork Gala	Jun/Jul	\$9,050	\$67,420	13%	\$61,208	\$61,208	(\$52,158)	-85%	3%
General Donations	Ongoing	\$56,586	\$277,679	20%	\$254,667	\$34,907	\$21,679	62%	18%
Giving Tuesday	Nov/Dec	\$0	\$30,637	0%	\$27,316	\$0	\$0	0%	0%
LL Van Sponsorships	Ongoing	\$22,050	\$32,000	69%	\$29,600	\$8,250	\$13,800	167%	7%
Major Gifts \$5,000+	Ongoing	\$87,500	\$242,402	36%	\$240,000	\$45,000	\$42,500	94%	28%
Monthly	Ongoing	\$15,665	\$43,483	36%	\$32,669	\$9,966	\$5,700	57%	5%
MCR Mountain Affair	Sept/Oct	\$26,932	\$20,000	135%	\$19,437	\$18,737	\$8,195	44%	9%
MOW Meal Contributions	Ongoing	\$20,589	\$0	n/a	n/a	n/a	\$20,589	100%	7%
MOW Meal Addl Donations	Ongoing	\$2,280	\$9,100	25%	\$9,849	\$2,828	(\$548)	-19%	1%
MOW Fall Mailer	Nov/Dec	\$19,650	\$142,270	14%	\$131,664	\$29,002	(\$9,352)	0%	6%
MOW Spring Mailer	Apr/May	\$10,793	\$63,382	tbd	\$62,893	\$0	\$10,793	0%	3%
MOW Food from the Heart	Jan/Feb	\$0	\$60,000	0%	\$49,693	\$0	\$0	0%	0%
Outside Fundraisers	Ongoing	\$4,255	\$19,811	21%	\$22,614	\$1,580	\$2,675	169%	1%
Payroll Contributions	Ongoing	\$3,037	\$34,143	9%	\$44,124	\$5,706	(\$2,670)	-47%	1%
Santa Cruz Gives	Nov/Dec	\$0	n/a	n/a	\$11,510	\$0	\$0	0%	0%
Stock Donations	Ongoing	\$9,599	\$5,486	n/a	\$2,643	\$0	\$9,599	0%	3%
Vehicle Donations	Ongoing	\$0	\$5,486	n/a	\$2,433	\$1,645	(\$1,645)	-100%	0%
Total Campaign Revenue		\$313,465	\$1,094,947	29%	\$1,052,124	\$251,576	\$61,888	24.6%	100%

COMMUNITY BRIDGES Program Budget Summary September 30, 2025											
Projections for Year Ending 6-30-2025											
A	B	C	D	E	F	G	H	I	J	K	L
PROGRAM NAME:	6/30/25 Unaudited Balance	Annual 25/26 Approved Budget	Current Projected Expenses	Current Projected Revenues	As Yet Unsecured Revenues	(E-D) Net 2024-2025 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.53% Gen'l & Adm Exp
WIC (CB FY)	568,247	3,247,531	3,253,800	3,311,517	364,953	57,717	625,964	19.3%	20,041	0.6%	471,320
Early Education Division	227,537	5,064,339	5,292,624	5,296,874	114,714	4,250	231,787	4.4%	(30,117)	-0.6%	510,561
Elderday	(714,504)	3,421,578	3,281,804	3,199,189	730,312	(82,615)	(797,119)	-24.3%	(903)	0.0%	436,936
Meals on Wheels	1,579,460	2,493,731	2,615,673	2,314,956	507,799	(300,717)	1,278,743	50.8%	(162,351)	-6.2%	351,031
Lift Line	(157,364)	3,856,089	3,893,860	3,840,596	334,867	(53,264)	(210,628)	-6.0%	19,322	0.5%	395,735
La Manzana Commtty Res	265,364	1,782,792	1,887,699	1,993,426	237,128	105,727	371,091	19.8%	(61,941)	-3.3%	172,028
Mountain Commtty Res	337,260	522,070	542,671	474,285	189,372	(68,386)	268,874	50.5%	(94,661)	-17.4%	113,504
Nueva Vista Commtty Res	357,795	663,374	487,363	600,960	68,123	113,597	471,392	97.6%	22,570	4.6%	66,362
Live Oak Commtty Res	50,111	519,717	474,994	533,545	79,274	58,551	108,662	22.9%	34,357	7.2%	64,586
FRC ECM	162,679	807,073	675,415	608,616	569,073	(66,799)	95,880	14.2%	113,647	16.8%	91,062
CACFP	80,033	4,128,700	4,128,700	4,119,966	360,000	(8,734)	71,299	6.9%	(8,734)	-0.2%	79,793
Administration	358,182	2,953,193	2,963,694	3,004,724	290,000	41,030	399,212	13.5%	(47,620)	-1.6%	21,795
Philanthropy	408,819	563,468	576,485	523,386	380,526	(53,099)	355,720	61.7%	(892)	-0.2%	80,011
TOTAL PROGRAMS	3,523,619	30,023,655	30,074,782	29,822,040	4,226,141	(252,742)	3,270,877	12.56%	(197,282)	-0.7%	2,854,724
LOCR-Capital Campaign	526,626		48,500	13,082	0	(35,418)	491,208	NA	(21,628)		0
CBHQ FY 23/24 Activity	-	-	72,064	72,454	0	390	390	NA	821		0
Fixed Assets & Gen'l Agy	9,149,196	-	1,780	27,293	0	25,513	9,174,709	NA	11,216		0
TOTAL AGENCY	13,154,959	30,023,655	30,197,126	29,934,869	4,226,141	(262,257)	12,937,184	12.56%	(206,873)	-0.7%	2,854,724

Fixed Asset purchases and Pass-Thru expenses exempt from Indirect; Revenues and Expenses include all pass-through

*278K of Prior Year Funds were in approved BOD budget for programs: 56K Philanthropy, 222K MOW