



BOARD OF DIRECTORS

Wednesday, March 16, 2022, 5:00 PM to 7:30 PM

<https://us02web.zoom.us/j/613973795>, Meeting ID: 613 973 795

DRAFT AGENDA

- 5:00 1. CLOSED SESSION**
- 5:45 2. Adjourn Closed Session**
- 5:45 3. Call to Order/Establish Quorum**
- 5:45 4. Agenda Review (5 min)**
- 5:50 5. Announcements/Program Updates (5 min)**
- 5.1 MOW AAA Funding
- 5.2 CACFP Grievance Hearing Acceptance
- 5:55 6. *CONSENT AGENDA – Action Items (5 min)**
- In approving the consent agenda, the Board is approving recommendations within each committee's minutes listed below.*
- 6.1 Draft Minutes of the February 16, 2022 Board of Directors Meeting
- 6.2 Draft Minutes of the March 10, 2022 Governance Committee Meeting
- 6.3 Draft Minutes of the March 10, 2022 Finance Committee Meeting
- 6.4 Draft Minutes of the March 9, 2022 Development Committee Meeting
- 6.4a MOTION: Michael/Brenda moved to approve Bridge Builder Award criteria as amended. MSP.**
- 6.5 Board Resolution 2022-03-16: LCTOP Funding from Region Transportation Commission**
- 6:00 7. Receive comments from members of the public on “Items not on the Agenda” (5 min)**
- 6:05 8. BOD Chair Report – Jack Jacobson (10 min)**
- 6:15 9. CEO Report – Ray Cancino (30 min)**
- 9.1 FRCs – Mayra Melendrez
- 9.2 MOW – Lisa Berkowitz
- 9.3 MOW Discussion
- 9.3a Financial Impact Trends
- 9.3b Eligibility Requirements
- 6:45 10. Development Report–Jayme Ackemann/ Anna Vaage (20 min)**
- 10.1 EITC Television Ad
- 10.2 May 4th Estate Planning Workshop
- 10.3 Elderday Groundbreaking

10.4 Community Champions

7:05 11. Finance Committee Update – Doug Underhill (20 min)

7:25 12. Newspaper Articles

7:25 13. Items for Next Agenda (5 min)

7:30 14. Adjourn Regular Meeting

Next Meeting: *Wednesday, June 15, 2022, 5 pm - 7:30 pm Meeting Location TBD – Zoom will be offered.*



BOARD OF DIRECTORS

Wednesday, February 16, 2022, 5:00 PM to 7:30 PM

<https://us02web.zoom.us/j/613973795>, Meeting ID: 613 973 795

Present: Ray Cancino, Jack Jacobson, Mary McMillan, Silvia Morales, Sara Siegel, Tyler Smith, Stephanie Connor Kent, Michael Babich, Seth McGibben, Erich Friedrich, Stephanie Ruhl, Doug Underhill, Steve McKay, Brenda Griffin, Lisa Hindman Hobert, Lisa Berkowitz, Lois Sones, Anna Vaage, Jayme Ackemann, Dana Wagner

Minutes: Mary Mackenzie

DRAFT AGENDA

5:00 1. CLOSED SESSION

6:58 2. Adjourn Closed Session

7:03 3. Call to Order/Establish Quorum

7:03 4. Agenda Review

7:03 5. Announcements/Program Updates

None

7:03 6. *CONSENT AGENDA – Action Items

In approving the consent agenda, the Board is approving recommendations within each committee's minutes listed below.

6.1 Draft Minutes of the January 19, 2022 Board of Directors Meeting

6.2 Draft Minutes of the February 10, 2022 Governance Committee Meeting

6.3 Draft Minutes of the February 10, 2022 Finance Committee Meeting

6.4 Draft Minutes of the February 9, 2022 Development Committee Meeting

6.5 Action Item - Resolution #2022-02-01, FTA 5310 Funding Request

Motion to approve consent agenda moved by Michael Babich/Mary McMillan, MSP

7:06 7. Receive comments from members of the public on “Items not on the Agenda”

(5 min)

None

7:06 8. BOD Chair Report – Jack Jacobson

None

7:06 9. CEO Report – Ray Cancino

9.1 WIC – Dana Wagner

See attached presentation.

9.2 Elderday – Lois Sones

See attached presentation. Elderday will re-open for in person services on 2/28/22 at almost full capacity. By the end of March all participants should be back and Elderday should be

accepting new participants. The question of whether Elderday is going to be underserved was raised, and the likely yes.

9.3 MOW – Future Discussion

Table this discussion until a later date, however CB needs two BODs to form a subcommittee/ Sara Seigel and Jack Jacobson agreed to be part of a subcommittee.

9.4 Local ARPA Advocacy Project – Advocacy Committee Discussion Report

CB was given \$2000.00 to use for advocacy and also given an advocacy mentor.

7:27 10. Development Report–Jayme Ackemann/ Anna Vaage

10.1 CDD Name Change – Action Item

CDD/EED PD is asking for formal approval from the Board to proceed with the name change from CDD to EED. This requires a formal vote from the board to support the name change, so that CB can make the formal announcement next week and launch the new advertising, including a new commercial. EED PD stated that the name change was to align as an education program and having the education in name is important. The new logo was shown to the board. **Motion to change the name from CDD to EED was moved by Erich/Silvia.**

10.2 MOW Community Champions Week & Elderday Groundbreaking (March 21-25, 2022)

The Mow Community Champions week is March 21-25 and the Elderday Groundbreaking is March 25th.

10.3 Financial Planning Post Pandemic Webinar May 4, 2022

In the planning process of this webinar and looking for sponsors. Development has held 4 financial planning workshops for supporters and finance professionals so that supporters and finance professionals know that CB has many options. The reason CB does these webinars is to cultivate relationships with people who have estate planning needs. It's hard to correlate causality; we've seen a real increase in the number of individuals who are reaching out to us or donating to us. Development's efforts are paying off.

10.4 CB 45th Anniversary & Farm to Fork Event July 16, 2022

CB is hosting its 45th anniversary event on July 16 2022. At this event CB will be awarding its inaugural bridge builder award, the first CB branded award acknowledging people who have made CB the way it is.

7:35 11. Finance Committee Update – Doug Underhill

There was a discussion of refinancing options 519/521 Main – 1st Capital Bank and SCCB in FC at which a resolution was made to give Ray and Doug authority to get up-to-date quotes from 1st Capital Bank or to see if the bank and determine if rates still stand. CFO reported that SCCB rates are tied to a the 7-year swap rate. As part of the motion from FC to CEO and CFO, they were to check in with Erich from the Board and then CEO and CFO could move forward. It was determined that since 1st Capital would guarantee rates, we are in the process of refinancing with 1st Capital Bank. CFO and CEO discussed the possibility of the option to refinance the line of credit at the same time as CB refinances the 519/521 Main property. The rate that 1st Capital Bank was quoting was prime +.5%, CB is currently at SCCB with the rate of prime + 1%. CFO and CEO request a motion from the board at this time to move forward with securing the line of credit.

Motion to apply with 1st Capital Bank to refinance CB's line of credit at the same time we are refinancing the 519/521 Main property moved by Mary/Erich(?) MSP.

The question of whether to take out a 7-year loan at a slightly reduced rate to a 10-year loan option. Erich stated that his inclination is toward a 10-year since locking in for 10 gives more stability.

Motion for 10-year loan is moved by Stephanie Ruhl/Michael, MSP.

One further announcement is that EED came to agreement with the SEIU for differential pay and equity wage increases.

7:46 12. Newspaper Articles

7:46 13. Items for Next Agenda

7:46 14. Adjourn Regular Meeting

Next Meeting: *Wednesday, March 16, 2022, 5 pm - 7:30 pm Meeting Location TBD – Zoom will be offered.*



Governance Committee Meeting

Thursday, March 10, 2022, 4-5 pm

Zoom: <https://zoom.us/j/326410777>

Meeting ID: 326 410 777

Present: Jack Jacobson, Ray Cancino, Michael Babich, Doug Underhill, Silvia Morales, Seth McGibben, Tyler Smith, Sara Siegel

Minutes: Mary Mackenzie

DRAFT MINUTES

4:00 1. Meeting to order/Establish Quorum

4:50 2. Consent Agenda (5 min)

a. 2/10/22 GC Regular Session Minutes

Motion to approve as consent agenda as written was moved by Silvia/Sara. MSP.

4:50 3. Agenda Review (5 min)

4:05 4. CLOSED SESSION (30 min)

4:52 5. Meals on Wheels (MOW) – Future Discussion (15 min)

a. Funding and Service Levels

Pre-Pandemic revenues and expenses were always matching. During the pandemic we saw an increase in new participants and impact in what we were doing. CB also received more one-time funding to spend. In 20/21 year went up a lot 330k meals to include breakfast. There is less one-time funding in 21/22. In 22/23 the project costs have gone up, and meals have been reduced and part of that is because breakfast meals have gone down. MOW has asked people that need a breakfast meal to stop getting it, we are starting to reimplement CB's traditional one meal a day. CB will either need to raise eligibility or find other funding sources. Biggest increases Federal (one time only), local funding – staying steady. We are in a situation where we might be headed into a structural deficit, this doesn't include the capital project that we're trying to find a location for. MOW will need to eventually find a kitchen location which would differentiate us from just being a logistics company. It would make MOW more competitive in our bids for funding. CB is looking at increasing MOW's prior year funding to double or triple

what it has been in prior years. MOW is going to be in deficit if we don't do something. Next year's prior year will be 2-3x's more than previous requests. Request will be \$400k, MOW has funding \$1.5 M in reserves, what we want to do with the funding. CB/MOW asks for a one year hold harmless for everyone that is currently on MOW. In this time CB/MOW will work on eligibility requirements.

b. BOD Discussion on reserve use

The board chair asked what is it that we want to do eligibility wise?

CEO: Has to get assessed in order to get to be on MOW. Activities of Daily Living (ADLs) can you cook for yourself, drive to store, can you cut your own food, can you cook your own food, can you pick up 20 lbs bag. One of the questions is to continue to tier it that way, but to have a higher level, meaning that if a participant can do more activities then you would not be eligible, a participant would have to have more needs in order to be eligible. The second piece is to assess a participant's nutritional risk by asking questions: have you gone hungry in last two weeks, do you food in pantry, do you have money for food, etc using standard nutritional risk scoring. CB would prioritize those in higher nutritional risk. MOW is now first come first serve in lots of communities, not in this one as we don't have a waitlist. There is no parody in whom we're targeting and no strategy behind it. The reality of having a more targeted approach is having objective tests and increasing the requirements. Part of this is waiting to inform the community about who is eligible and who isn't. Who makes the decision? It is always a board decision. The way it works is CEO works with MOW PD, MOW PD has to present to the board what the right measures are and where our current baseline is, the board can then recommend a course of action, but ultimately three different parties have to sign off: the county, the department of aging and AAA. I know there is competition as to who is going to continue this program/take over the program is this one of the factors that is going to be taken into consideration. We are going to fund next year which was presented to the AAA. We will find out on March 14th who is getting the funding. The question of CORE is not only a question of who receives it but also how much. The new standards would be 23/24 at the earliest. This allows us a year to find more money. Once we implement new standards it makes it easier for us to justify who CB serves. Recertification's for individuals are once a year.

c. Discussion about Capital project

How much investment are we using for meals and are we reducing that to buy/develop property? In long term it would be more favorable. If not, then anyone can take our program.

4:55 6. Items for next GC Agenda/BOD Agenda

5:11 7. Adjourn

Next Meeting: April 14, 2022, 4-5 pm

Zoom: <https://zoom.us/j/326410777>, or call +1 669 900 6833

Meeting ID: 326 410 777



COMMUNITY BRIDGES PUENTES DE LA COMUNIDAD

Finance Committee

Thursday, March 10, 2022, 3:00-4:00 PM

<https://us02web.zoom.us/j/326410777>

Zoom Meeting ID: 326-410-777 Santa
Cruz County, CA

Present: Jack Jacobson, Mary McMillan, Stephanie Ruhl, Ray Cancino, Michael Babich, Doug Underhill, Jayme Ackemann, Silvia Morales, Lisa Hindman Holbert

Minutes: Mary Mackenzie

DRAFT MINUTES

3:01 Agenda Review

EED Purchase

3:03 CFO Report – Doug Underhill

a) Fiscal Workload Updates

AAA is beginning the 2-year review (audit) which is for both federal and state funds. The beneficiaries of the funds are MOW and some also goes to Lift Line (LL). This is one of the major audits in the cycle, which includes the yearly agency audit, The WIC audit which is every two years, as well as the CACFP audit also every two years.

b) Update on Agency Equity Wage Work and One-Time Payments

With regard to the ongoing Equity Wage Work, CB has completed EED and has all equity payment and new pay rates them all incorporated. LL has been completed and will be incorporated 4/1/22. The only program left to complete is MOW.

c) December Program Budget Summary / Program Updates & Analysis

The program budget summary fiscal completes every month is a budget to actual.

WIC: There were minor changes. CB saw a decrease across the board in personnel, due to decreased unemployment (SUI) utilization. This increased during Covid and the agency raised rates the charged the programs. Our FY Q2 utilization was less than expected, even under pre-Covid rates, so programs are being charged less until balanced.

EED: PD is working on spending out her funding which includes a \$230k furniture expenditure. This will leave approximately \$100k to spend. PD is working on getting bids for \$70k worth of other classroom supplies. Indirect charges dropped \$30k which will affect Admin because a fixed asset purchase is ineligible for Indirect. It is now expected we will hit our spending objectives. Now the program needs to hire the teachers to prepare for increased enrollment.

Elderday: \$52k projected reduction in CCAH revenue in large part because we thought

Elderday would be opening in a congregate setting but that had to be pushed back during omicron. The hope is that Elderday is now able to bring in new people as unfortunately people leave or age out of the program.

MOW: 9k reduction in personnel, \$20k projected food increase, donations are coming in strong and continue to exceed projections.

LL: Lift Line saw savings from the mechanic position being vacant and 2.5 FTE vacant drivers. CB did have meeting with the RTC in which both CFO and CEO were a part of the meeting. LL is going to receive \$100k in additional TDA funding this FY, and increased projections for both TDA and Measure D next FY. Questions about LL fuel: LL can use any source including the County. Using County gas, does reduce our cost of gas. Question about number of EV's: LL has 3 of 21 electric buses, with one more on order. LL is hoping to be 30% in two years. It is taking about 18-24 months to receive delivery of the buses. STA funding has been 100K for the past 3 years. STA has come up for renegotiation and CB suggested having it formula based, at 8.4%, so next fiscal year we will be getting \$201k STA funding, and the RTC is recommending that continue for an additional two years (8.4%).

FRCs: CB has shifted some of the FRCs funding around. The funding for Legal and Tax Credit can be used for either this year or next. We do not want to press to try to create gains this year, and not have enough money next FY. \$200k is being deferred into next year. \$56k Red Cross funding is now in the MCR budget, and we recently received \$140k in additional emergency rental relief program, extending the program through June. Deferring revenues does affect Admin since that is money we projected to be spend out.

CACFP: CACFP had a little decrease in Daycare at home revenue projections. The numbers declined slightly more than normal in Dec/Jan. CACFP is added 12 new daycare homes in Feb and some more are being added in March. CACFP is operating well within their budget.

Admin & Development: For Admin and Development when CB started off the year they had prior year funding in the approved budgets of \$86k and \$83k. Which means started off at -\$86k and -\$83k and now admin is at -\$76k and Development is -\$10K. Every month CFO is having to increase their projected donations for the year.

d) Statement of Activities / Statement of Financial Position

YTD as of Jan 31st. The income statement varies from the Program Budget Summary, statement because of the timing of expenditures and revenues – actual expense/revenues vs. projected. On the report we are showing a fairly high accounts receivable. Since Jan 31, nearly \$900K of CORE funding and \$400K of WIC funding has been received. CB is looking at operational gain and loss right now if CB closed the books right now of \$341k operation and grant funded assets of \$621k.

Financial Position: The \$962k is the income statement if you add the two numbers together if you add the \$341k and the \$621k together as it should. Showing strong cash and cash equivalents of \$5M. Compared to the audit, we are seeing increase in property and notes payable due to the 501 Main purchase. Accounts Payable is relatively low. Paying things when we receive them.

e) Investments and Funds – Status Review February 28, 2022

Market has been extremely volatile, big year-to-date drops in NASDAQ (20%) and S&P (12%) Both are negative on the year. Not a cause for alarm, but something to pay attention to.

f) Cash Flow and Line of Credit

Cash flow is strong. CB is projected to end the quarter with \$4.1M in cash, \$500k is CCAH money hit used for Elderday renovation.

3:36 CLOSED SESSION

4:01 Closing items

a) Questions / Answers

b) Items for next agenda

4:01 Adjourn

Next Meeting April 14th, 2022

**Development Committee
Meeting Notes
March 9, 2022**

Michael Babich, Brenda Griffin, Stephanie Ruhl, Jayme Ackemann, Ray Cancino, Anna Vaage

Community Champions Week/Elderday Update

Elected officials are invited to deliver meals or newly reopened dining sites March 21-25. Driscoll's wants to sponsor items for Elderday's outdoor patio. This space will be enclosed within CB courtyard. Murals facing streets require a city permit and other requirements.

May 4th Estate Planning Workshop

We will host a financial planning webinar for financial advisors and public to support estate planning needs. The purpose of the event is to provide outreach, education, networking, value and solutions to people and professionals with estate planning needs.

Farm to Fork Gala

The 7th annual Farm to Fork Gala will be held at Sesnon House outdoors with student catering. Driscoll's is donating berries for a signature beverage and dessert. We are looking for a possible emcee to help provide entertainment, as well as beer and wine sponsors for two cases each of red and white wine, and two minikegs of lite and dark beers. We will present the first annual Bridge Builder Awards to partners that support Community Bridges and our values. Staff will present nominations which committee members will vote to award.

Michael/Brenda moved to approve Bridge Builder Award criteria as amended. MSP.

Next meeting:

2nd Wednesdays at 11am

Wed, April 13 at 11am

Via Zoom

Agency Board Resolution
RESOLUTION # 2022-03-01

AUTHORIZATION FOR THE EXECUTION OF THE
CERTIFICATIONS AND ASSURANCES AND AUTHORIZED AGENT FORMS
FOR THE LOW CARBON TRANSIT OPERATIONS PROGRAM (LCTOP)
FOR THE FOLLOWING PROJECT(S):
Community Bridges Lift Line Paratransit EV Shuttle, \$150,000

WHEREAS, Community Bridges is an eligible project sponsor and may receive state funding from the Low Carbon Transit Operations Program (LCTOP) for transit projects; and

WHEREAS, the statutes related to state-funded transit projects require a local or regional implementing agency to abide by various regulations; and

WHEREAS, Senate Bill 862 (2014) named the Department of Transportation (Department) as the administrative agency for the LCTOP; and

WHEREAS, the Department has developed guidelines for the purpose of administering and distributing LCTOP funds to eligible project sponsors (local agencies); and

WHEREAS, Community Bridges wishes to delegate authorization to execute these documents and any amendments thereto to Raymond Cancino, CEO and Douglas Underhill, CFO.

WHEREAS, Community Bridges wishes to implement the following LCTOP project(s) listed above,

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Community Bridges that the fund recipient agrees to comply with all conditions and requirements set forth in the Certification and Assurances and the Authorized Agent documents and applicable statutes, regulations and guidelines for all LCTOP funded transit projects.

NOW THEREFORE, BE IT FURTHER RESOLVED that Raymond Cancino, CEO and Douglas Underhill, CFO be authorized to execute all required documents of the LCTOP program and any Amendments thereto with the California Department of Transportation.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Community Bridges that it hereby authorizes the submittal of the following project nomination(s) and allocation request(s) to the Department in FY 2021/2022 LCTOP funds:

List project(s), including the following information:

Project Name: Community Bridges Lift Line Paratransit EV Shuttle

Total Project Cost: \$194,898

Amount of LCTOP funds requested: \$150,000

Benefit to a Priority Populations: The project reduces the environmental burden of Lift Line on the City of Watsonville.

Amount of Benefit: 81,000 VMT reduction, 82.9 GHG reductions

Contributing Sponsors: LCTOP, Community Bridges Measure D Funding

AGENCY BOARD DESIGNEE:

AYES:____ NOES: ____ ABSENT: __

Jack Jacobson, Chair

Sara Siegel, Secretary



Annual Budget: 2.8 M
Number of Staff: 22
City: County-Wide

WHY THE FAMILY RESOURCE COLLECTIVE?



83.33% of MCR survey respondents stated being less stressed by accessing our services



80 % of participants at NVCR feel more confident in meeting their basic needs by accessing our services.



60% NVCR survey respondents stated family has more disposable income

FRC SERVICES

- Legal Services-Eviction Protection
- CZU Case Management
- Showers and Laundry for the Houseless
- Parenting Education
- Youth Programming
- Counseling
- Application assistance for public benefits
- Community Engagement
- Food Distribution



IMPACT

July 2021-February 2022
3,949 people served
11,128 services provided
10,302 Food Bags distributed
535 received parent education
796 hours of youth tutoring

THE COLLECTIVE IS UNIQUE BECAUSE WE PROVIDE AN ARRAY OF SERVICES TAILORED TO THE NEEDS OF THE COMMUNITY AND ARE ADAPTIVE TO PRIORITIZING EMERGING NEEDS



WHO WE SERVE

We serve families, individuals and youth.
78% identify as Latine
49% are primarily Spanish Speaking
21% are Spanish Speakers
49% are adults between ages 18-59

FRC TRENDS



- The FRC has seen an 18% increase in demand for services when comparing last FY YTD
- Increase in counseling referrals
- Increase in demand for food 48% increase at LMCR and 215% at NVCR

Sucess Story:

One of our clients was able to have his Unlawful Detainer case dismissed with the support of the legal aid partners. This client won't have to worry about having to pay for any fees associated with the court case and won't have this eviction on his record.

The biggest threat is the sunset of one-time funding



Advocacy and Electeds

- Advocating for our case management programs and how they help the community.
- Inviting community members to meetings and help them advocate for themselves
- Currently, the participants have stated the need for potential eviction due to rental assistance needs.

Keys to Sustainability

- Continue and/or expand partnerships within local networks
- Community Involvement in advocacy efforts for needs of participants
- Continue to seek funding opportunities

INVOLVEMENT

Connecting with the sites directly by:

- Visiting the sites
- Attending food distributions to know the participants served
- Participating in community events



WHY MEALS ON WHEELS?

Does the meal delivery help you to stay in your home?



- 76% Extremely Well
- 24% Fairly Well
- 0% Sometimes/Never

MEALS ON WHEELS SERVICES

Our home delivered meal program delivers the only completely prepared balanced meals to any eligible senior living anywhere in Santa Cruz County.



IMPACT FY 21/22 YTD

1,273 unduplicated seniors served

151,353 Home Delivered Meals (HDM)

+9,796 Congregate via HDM

+7,012 Congregate/Unhoused

168,161 Nutritious Meals Provided

MEALS ON WHEELS IS UNIQUE BECAUSE....
MEALS ON WHEELS IS THE ONLY FEDERALLY
SUPPORTED PROGRAM DESIGNED
SPECIFICALLY TO MEET THE NUTRITIONAL AND
SOCIAL NEEDS OF SENIORS.



All this work is made possible by:

15 Staff Members = **12.13 FTEs**

and over **1,200** volunteer hours

RESPONSE TO FOOD INSECURITY

- 5 meal breakfasts packs were provided to address issues of food insecurity.
- 2nd shelf stable meals provided to unhoused participants.

CONTINUED COVID-19 IMPACT ON MOW

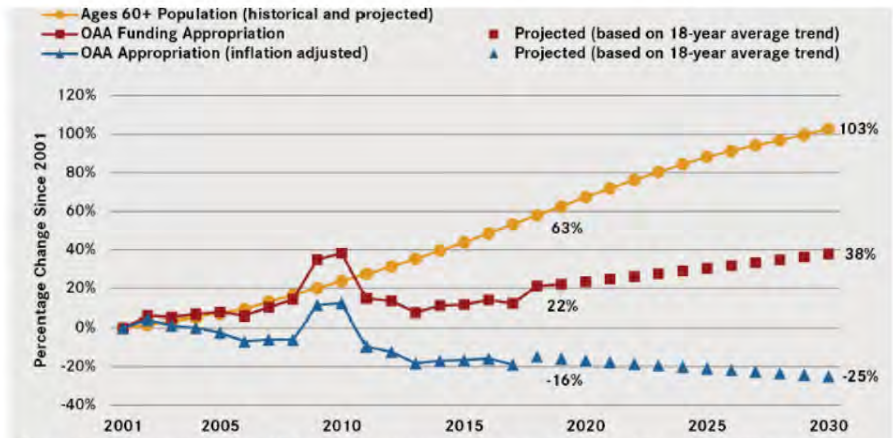
- Older Adults very cautious returning to dining sites.
- Provide services for 200+ seniors on HDM.
- Sustain and expand levels of donors and donations.

WHO WE SERVE

- Age range is 60-103 years
- 60 % have a disability
- 73 % are at nutrition risk
- 56 % live alone
- 79 % lives in poverty



The Biggest Threat to Meals on Wheels



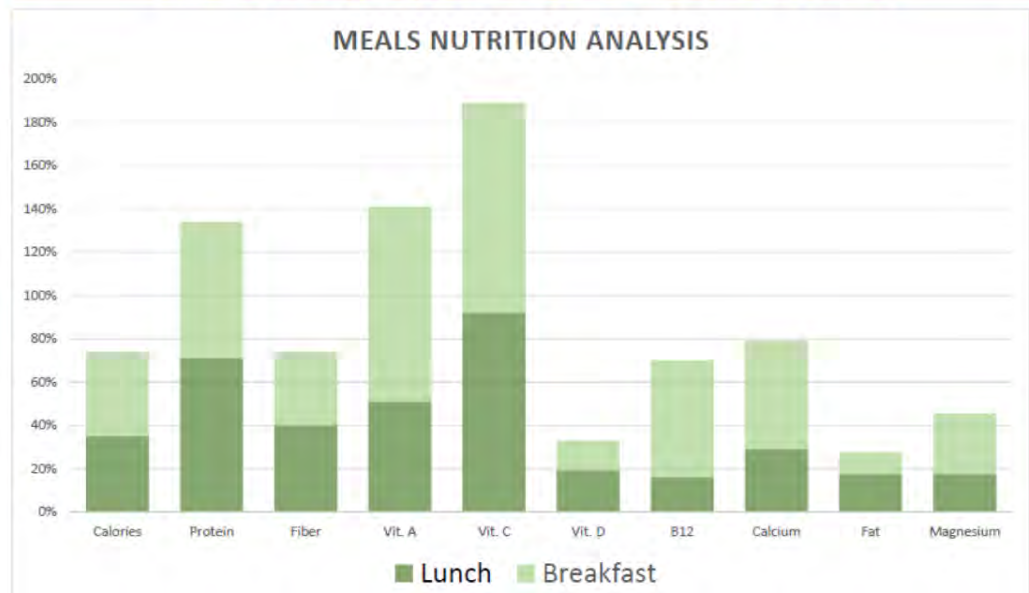
Source: Funding appropriations for OAA and other aging services programs for FY 2001-FY 2004 from CRS Report for Congress, Older Americans Act: History of Appropriations, FY 1966-FY 2004, June 18, 2004. Funding appropriations for

Program Highlight

14 Meals Strong



Nutritional % Averages of Daily Reference Intakes Combined Weekly Analysis of One Week of Breakfasts and Lunches



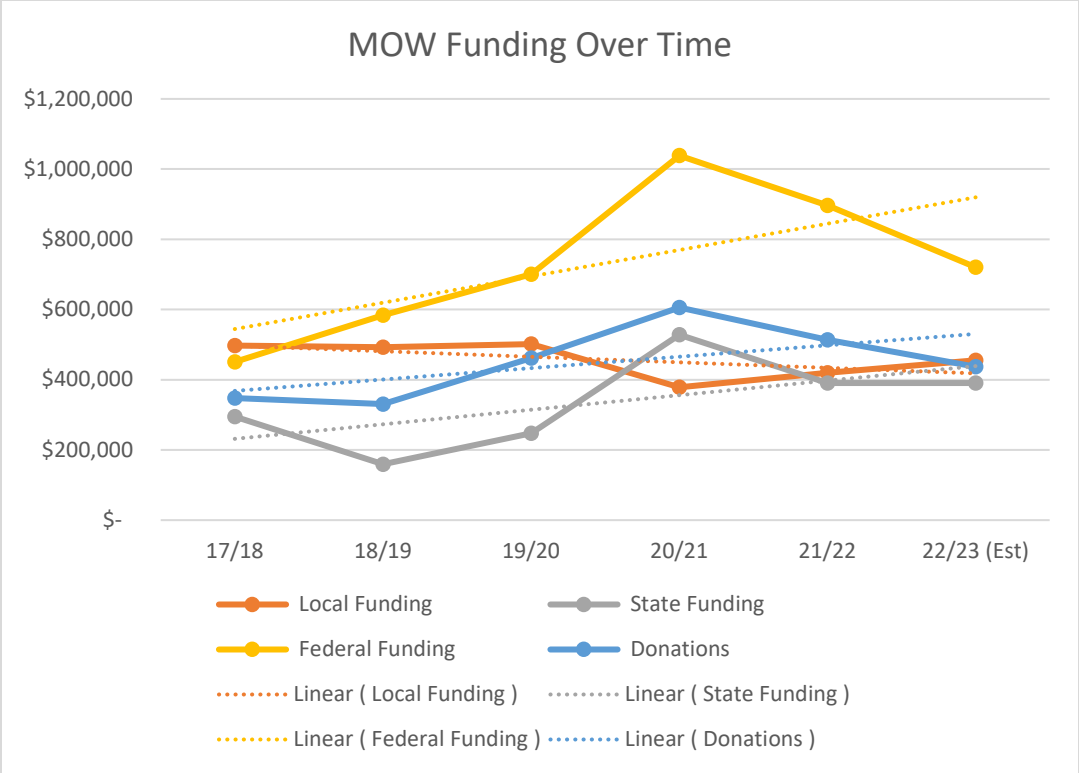
GET INVOLVED WITH DAY-TO-DAY OPERATIONS:

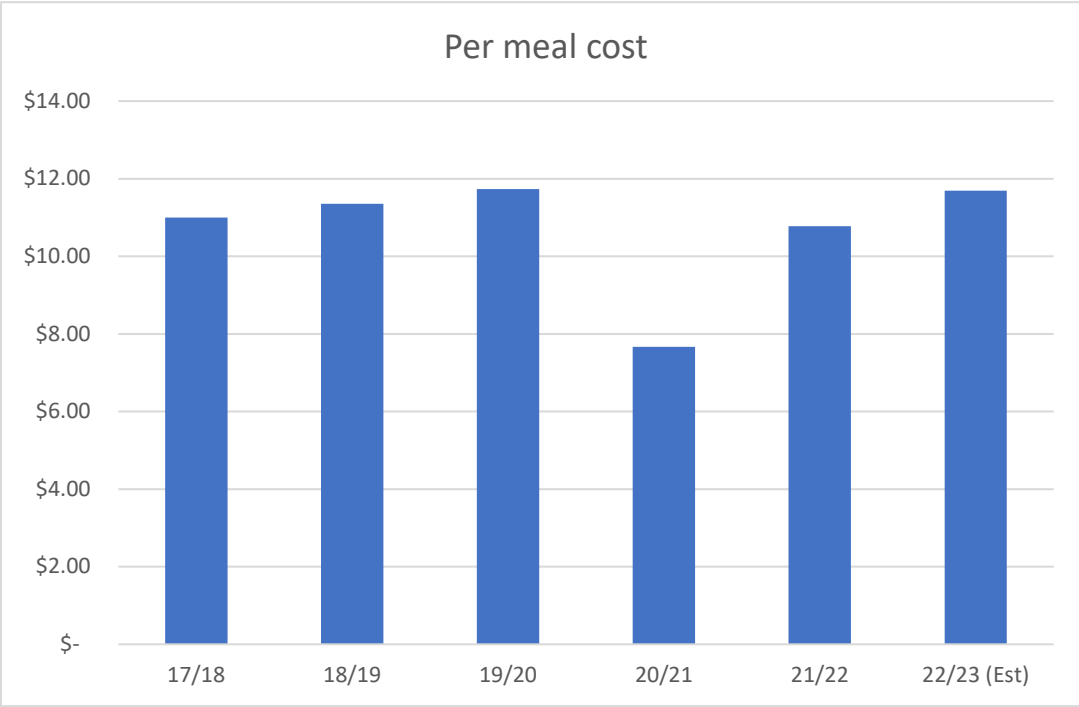
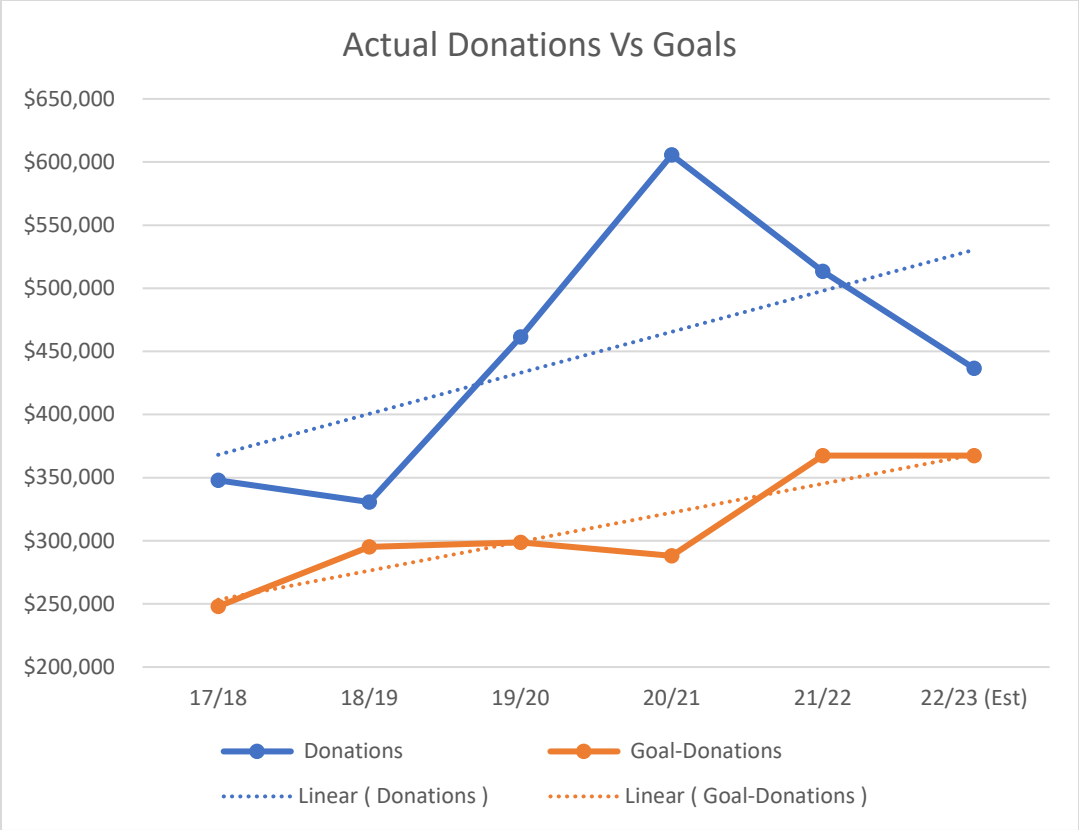
- Help deliver meals
- Join Friends of Meals on Wheels
- Become your "**Neighborhood Sponsor**" for a delivery route.
- Provide suggestions on how to elevate the conversation about senior needs in our community.

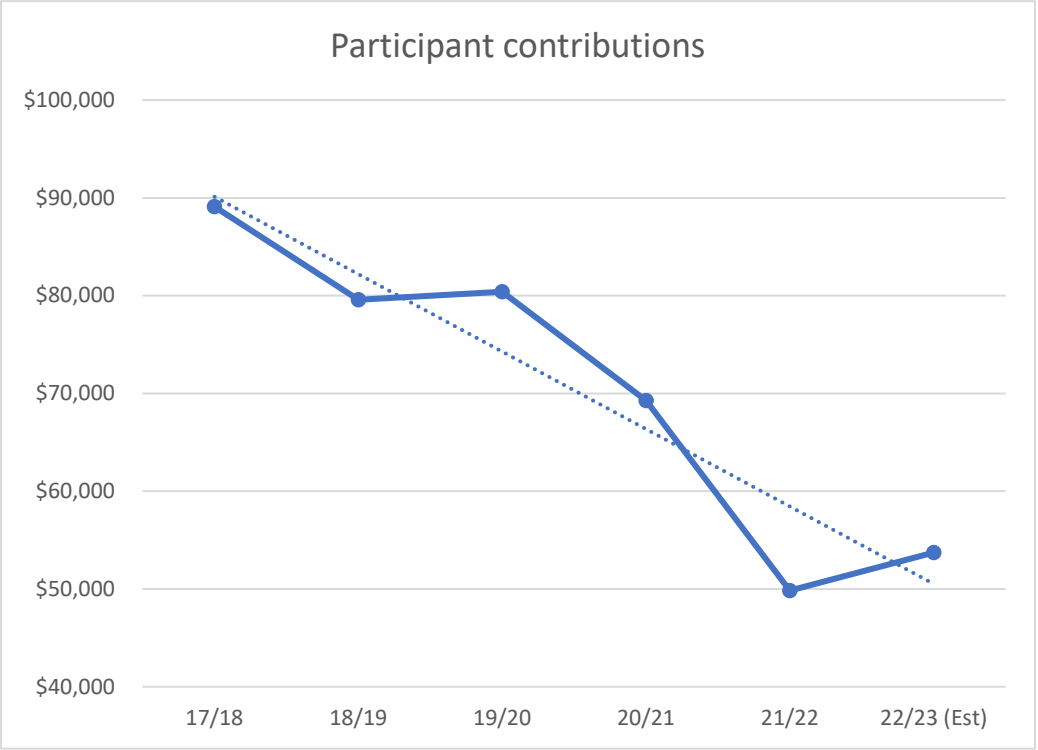
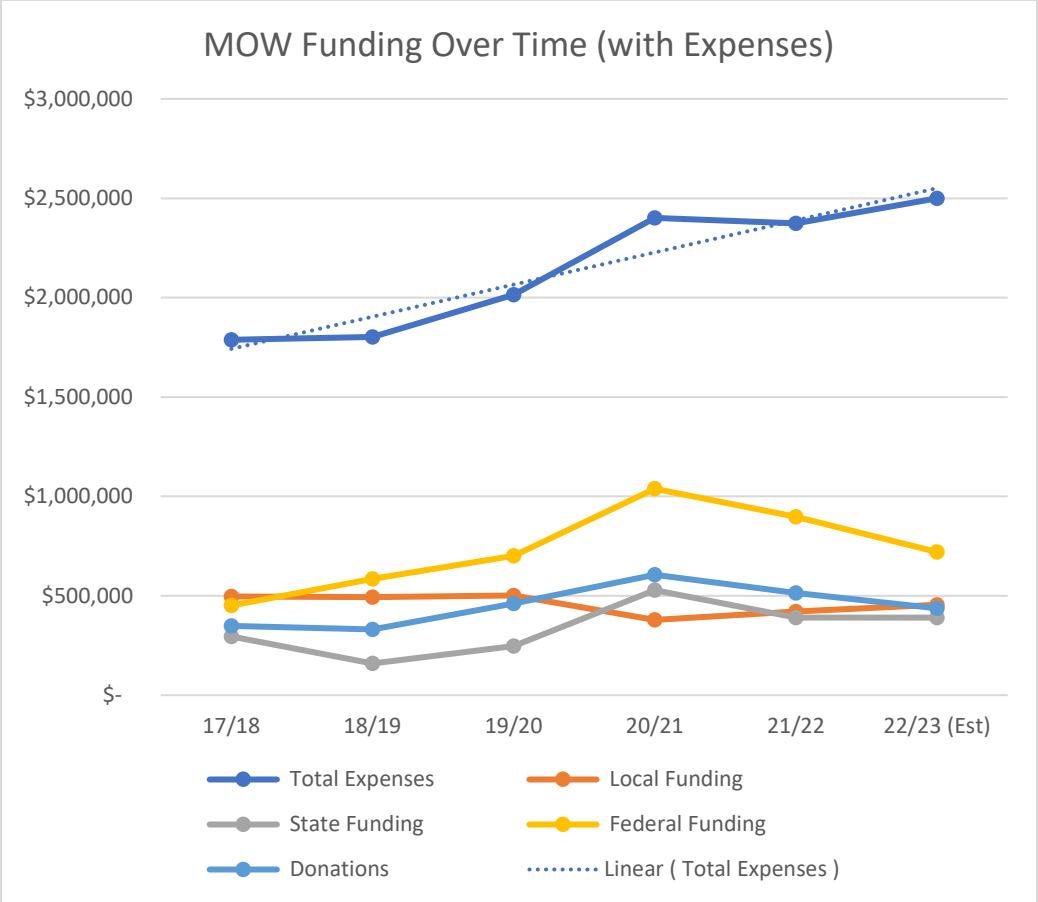
Keys to Sustainability/How You Can Help:

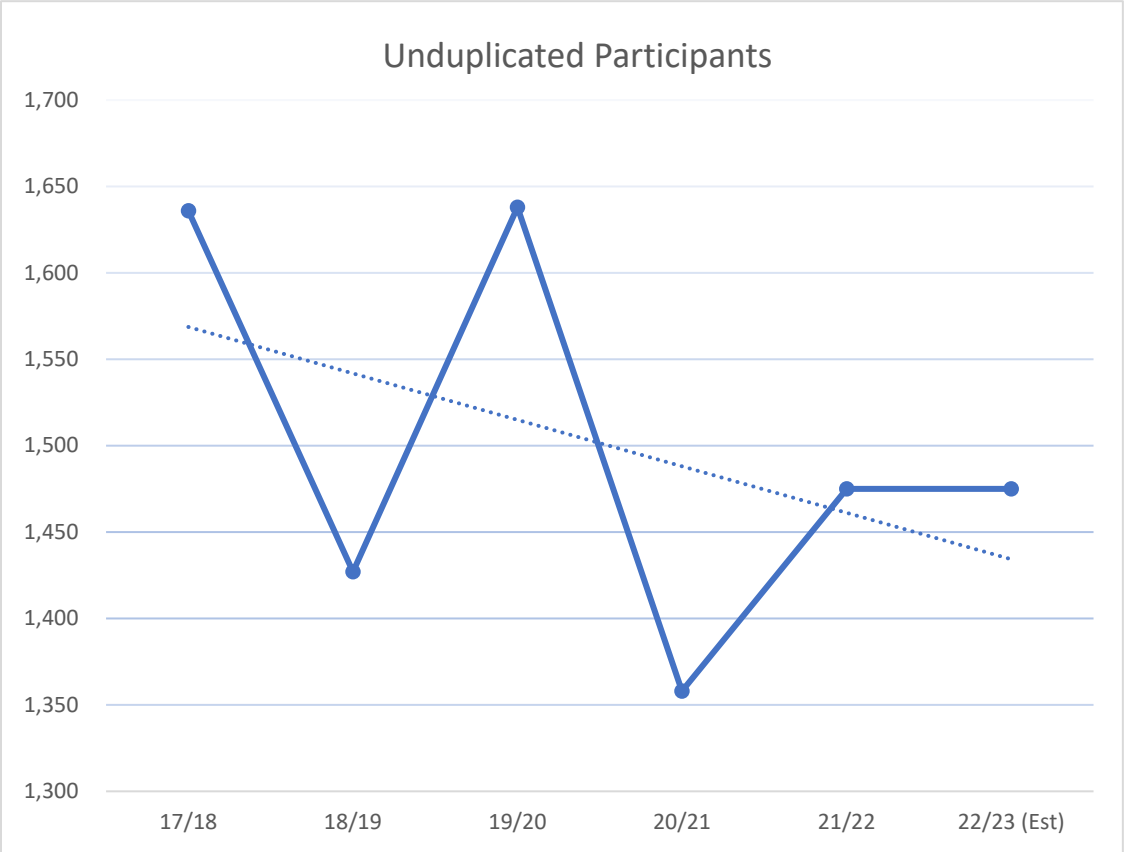
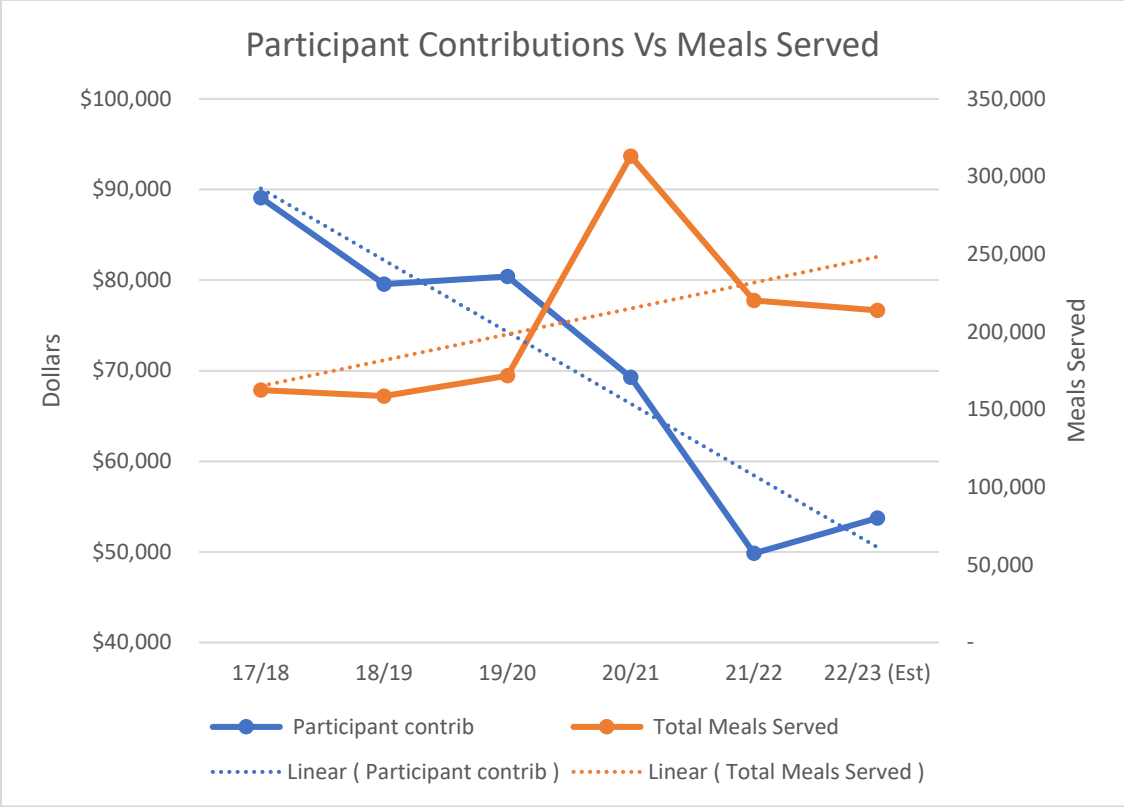
- Support federal, state and local efforts to improve funding outlook.
- Regular contact with elected officials is a critical link to positive funding outcomes.
- Know the trends of senior aging in our community and share the message with electeds/stakeholders.
- Support and advocate for federal, state, and local legislation that support seniors.

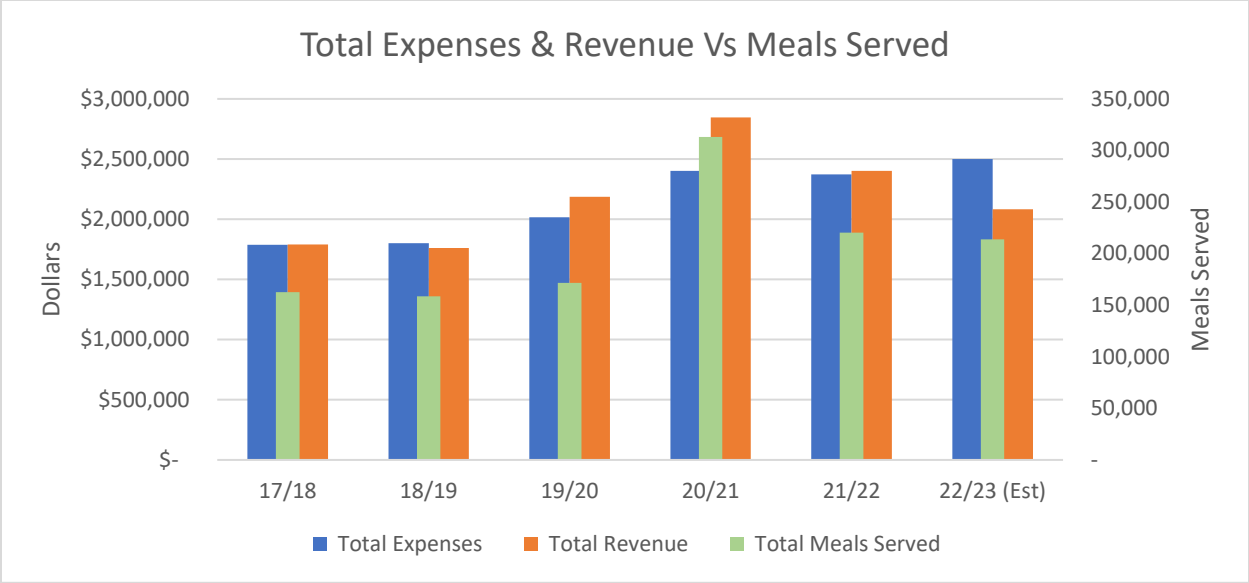
Year	Total Expenses	Personnel	Food	Other Exp	Total Revenue	Local Funding	State Funding	Federal Funding	Foundations	Donations	Participant contrib	Other Revenue	Goal-Donations	Cong Meals	HDM Meals	Total Meals S	Cong Participants	HDM Participants	Unduplicated P	Per meal c
17/18	\$ 1,788,085	688,129	454,649	645,307	1,790,601	\$ 497,067	\$ 295,183	\$ 450,746	6,667	\$ 347,881	\$ 89,101	103,956	\$ 248,002	57,482	105,084	162,566	879	757	1,636	\$ 11.00
18/19	\$ 1,801,602	721,281	473,907	606,414	1,762,095	\$ 492,833	\$ 159,289	\$ 584,230	-	\$ 330,681	\$ 79,570	115,492	\$ 295,098	60,624	98,080	158,704	733	694	1,427	\$ 11.35
19/20	\$ 2,015,093	796,268	553,826	664,999	2,186,918	\$ 501,440	\$ 247,564	\$ 700,713	59,799	\$ 461,525	\$ 80,398	135,479	\$ 298,706	51,015	120,740	171,755	667	971	1,638	\$ 11.73
20/21	\$ 2,401,130	784,449	920,832	695,849	2,847,239	\$ 378,500	\$ 528,038	\$ 1,038,321	134,000	\$ 605,617	\$ 69,265	93,498	\$ 288,000	48,365	264,807	313,172	323	1,035	1,358	\$ 7.67
21/22	\$ 2,373,447	823,061	774,019	776,367	2,402,124	\$ 420,000	\$ 390,535	\$ 896,724	5,000	\$ 513,348	\$ 49,840	126,677	\$ 367,500	30,559	189,741	220,300	385	1,090	1,475	\$ 10.77
22/23 (Est)	\$ 2,499,911	798,976	907,706	793,229	2,083,065	\$ 455,000	\$ 390,535	\$ 721,000	-	436,724	53,728	26,078	367,500	34,500	179,400	213,900	385	1,090	1,475	\$ 11.69













Annual Bridge Builder Award
Development Committee
Approved March 9, 2022

Purpose

Community Bridges honors connections with partners and supporters that significantly contribute to fulfilling our mission and strengthening our community. The annual Bridge Builder award recognizes the contributions of individuals and organizations that strengthen connections and/or secure resources for services; engage and encourage others to support our work; educate audiences about community needs and the impact of our work; and demonstrate our mission, vision and values in ways that inspire others to act.

Criteria

Bridge Builder honorees will be selected annually by vote of the Development Committee. Staff will receive and recommend nominations to present for vote. Honorees are selected based on the impact of their partnerships during the previous fiscal year or years, and/or potential impacts of future commitments. Honorees should represent Community Bridges mission, vision and values and our commitment to the communities we serve. Recognition is extended to individuals and organizations that have demonstrated significant support for the Community Bridges Family of Programs and the communities we serve.

Award

Recognition will consist of announcements published in local media and agency communications acknowledging the contributions of the honoree. A certificate will be presented at the annual agency fundraiser event where honorees are encouraged to attend with guests or groups representing their partnership. Sponsorships and donations may be solicited honor the recipient, which will be placed in the agency endowment to earn income that supports programs and operations in perpetuity. Sponsorships will be cultivated separately from the annual agency fundraiser and as far in advance of the event as possible.

Agency Vision & Mission

Community Bridges envisions a thriving community where every person has the opportunity to unleash their full potential. Together, our family of programs delivers essential services, provides equitable access to resources, and advocates for health and dignity across every stage of life.

Organizational Values

Commitment

We are dedicated to understanding community needs, and we are solution focused in our responses. We achieve long-term positive impact by seeking out and acting on feedback and by consistently improving the quality of our work.

Community

We create a warm, friendly, people-centered approach that is open to all, and we actively listen to employees, participants, and the public to build connections and to tailor services to meet local needs. We care about our community and we take action to make this a better place for us all to live.

Compassion

We are kind and caring in our interactions with each other and the public. To strengthen our common humanity, we take time to understand the needs of others and ourselves.

Integrity

We work to include participants in decision making, and to share information clearly and transparently. We apply policies and services consistently, justly, and equitably. We are reliable and honest with participants, co-workers, and supporters.

Respect

Our practices and communications are culturally competent and we embrace diversity. We assume good intentions and make every effort to be considerate and mindful in our approach. We honor the contributions of all community members for the common good.

Support

We care about and invest in each other as we collectively provide excellent service to those that need it the most. We value leadership and advocacy efforts that help people enhance their quality of life. We believe in the power of CB's mission and programs to improve all lives touched by the organization.

COMMUNITY BRIDGES Program Budget Summary January 31, 2022											
Projections for Year Ending 6-30-2022											
A	B	C	D	E	F	G	H	I	J	J	K
PROGRAM NAME:	6/30/21 Audited Balance	Annual 21/22 Approved Budget	Current Projected Expenses	Current Projected Revenues	As Yet Unsecured Revenues	(E-D) Net 2021-2022 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.53% Gen'l & Adm Exp
WIC (CB FY)	202,467	2,396,283	2,452,920	2,456,471	0	3,551	206,018	8.4%	5,286	0.2%	353,537
Child Development Div	396,803	2,129,942	2,319,873	2,406,958	150,000	87,085	483,888	20.9%	5,027	0.2%	300,946
Elderday	374,009	2,115,484	1,802,831	1,908,629	600,000	105,798	479,807	26.6%	34,195	1.9%	257,357
Meals on Wheels	1,482,216	2,226,420	2,373,447	2,402,124	180,000	28,677	1,510,893	66.5%	16,833	0.7%	339,098
Lift Line	(162,360)	2,394,240	2,479,501	2,495,653	150,000	16,152	(146,208)	-6.9%	30,838	1.2%	250,431
La Manzana Commtty Res	301,521	895,605	1,256,785	1,259,211	55,700	2,426	303,947	24.4%	(20,282)	-1.6%	160,206
Mountain Commtty Res	359,168	556,714	651,755	654,968	64,920	3,213	362,381	56.5%	(60,001)	-9.2%	79,756
Nueva Vista Commtty Res	292,144	352,453	470,256	471,892	38,800	1,636	293,780	63.1%	(13,005)	-2.8%	68,572
Live Oak Commtty Res	186,265	374,781	446,997	449,902	29,000	2,905	189,170	42.3%	(22,592)	-5.1%	64,955
CACFP (CB FY)	21,931	4,178,223	3,802,257	3,811,928	120,000	9,671	31,602	4.4%	(11,558)	-0.3%	57,901
Administration	167,049	2,090,173	2,202,074	2,125,838	116,256	(76,236)	90,813	4.1%	(6,400)	-0.3%	12,351
Philanthropy	244,344	316,214	318,297	307,806	53,338	(10,491)	233,853	73.5%	1,322	0.4%	46,253
TOTAL PROG OPERATIONS	3,865,557	20,026,532	20,576,993	20,751,380	1,558,014	174,387	4,039,944	25.02%	(40,337)	-0.2%	1,991,363
LOCR-Capital Campaign	531,628	27,240	24,070	(573)	0	(24,643)	506,985	NA	(27,415)		0
CBHQ FY 20/21 Activity		-	166,161	163,641	0	(2,520)	(2,520)	NA	(22,398)		0
501 Main Street	850,000		567,084	20,564		(546,520)	303,480	NA	(44,506)		9,474
Fixed Assets & Gen'l Agy	4,475,620	-	1,780	94,051	0	92,271	4,567,891	NA	(26,514)		0
TOTAL AGENCY	8,872,805	20,053,772	21,336,088	21,029,063	1,558,014	(307,025)	9,415,780	25.02%	(161,170)	-0.8%	2,000,837

Fixed Asset purchases and Pass-Thru expenses exempt from Indirect; Revenues and Expenses include all pass-through

Program Budget Summary
January 31, 2022

PROGRAM NAME:

WIC	-7K personnel (SUI), -3K Rev, minimal other changes
Child Development Div	Projected 206K Classroom Furniture, leaves 100K to spend out, -35K G.A.
Elderday	-52K CCAH Revenue, Current year Gain includes 40K to 501 prop reserve, -10K private pay, -12K personnel
Meals on Wheels	-9K personnel, +22K Food, +3K Wats, +2K Fed OTO, -3K Interprogram Rev, +33K aggregate donations
Lift Line	+6K legal, -15K personnel (mechanic), 2.5 FTE Vacant Drivers, +106K Measure D projections 1K equity payments built in
La Manzana CR	-43K CAFB, -28K HRSA, -25K Packard, -25K AHEAD, -17K CF, -6K Outside Contracts, +15K donations, -15K personnel, -41K contracted, -9K G.A.
MCR	-15K CF, -34K PVHT, -25K Ardea, -30K outside contracts, +56K Red Cross, +50K passthrough, -25K personnel, -7K G.A.
Nueva Vista CR	-8K CAFB, -15K outside contracts, +4K LISC, +4K HRSA,
Live Oak CR	-9K CAFB, -3K outside contracts, +15K CF, +7K LISC, +2K HRSA, + Minor Equip (HUB Project)
CACFP	+2K personnel, -25K projected DCH Admin revenue, Dec decline in DCH count
Administration	-19K Personnel, -8K other exp., -70K G.A (CDD/FRCs), using 76K BOD approved prior year funding, versus 83K in BOD budget
Philanthropy	Strong donations in Jan over 20 1K+ donations
LOCR-Cap Campaign	Actual YTD less proj FY 21/22 expenses, 1/31/2022 \$531,055
La Manzana Property	Actual Revenue/Expense through 1/31/2022, +28K Maintenance expenses - bathroom renovations / plumbing
501 Main Street	Actual Expenses as they occur, moved Interest Expense from ELD to 501 Main
FAs & Agy Unrestr.	Actual YTD less projected FY 21/22 expenses, Endowment Balance 1/31/2022 \$773,950
Total Agency	Proj Program +174K, Proj Agency -307K, +FA

Community Bridges
Agency-Wide Revenue and Expenses
January 31, 2022

DESCRIPTION	RECEIVED YTD 1/31/22	EARNED YTD 1/31/22	% OF TOTAL	A/R YTD 1/31/22	UNEARNED YTD 1/31/22	DESCRIPTION	ACTUAL YTD 1/31/22	% OF TOTAL
REVENUE						EXPENSE		
County of Santa Cruz	7,109	625,053	6.1%	617,944		Salaries & Wages	4,022,525	40.9%
City of Santa Cruz	95,038	226,563	2.2%	131,525		Payroll Taxes	417,410	4.2%
City of Capitola	21,200	43,200	0.4%	22,000		Health Insurance/Retirement	542,353	5.5%
City of Scotts Valley		0	0.0%	-		Contracted Services	570,716	5.8%
City of Watsonville	2,500	2,917	0.0%	417		Transportation Services	79,314	0.8%
AAA-Title IIIB/C	249,532	442,639	4.3%	193,107		Staff Travel	4,616	0.0%
USDA-AAA / CAFB / SL	79,079	100,079	1.0%	21,000		Occupancy Expense	770,992	7.8%
Dept of Health Svcs-WIC / Snap Ed	642,368	1,472,737	14.5%	830,370		Office/Program Expense	193,393	2.0%
Dept of Educ-CACFP Admin	225,443	225,443	2.2%	-		Staff Training	25,135	0.3%
Dept of Educ-CACFP Homes Passthru	1,535,623	1,375,842	13.5%		159,780	Insurance	54,122	0.6%
Dept of Educ-CACFP Ctrs CCC / CBAS	7,813	9,258	0.1%	1,445		Taxes, Licenses, Interest & Fees	178,740	1.8%
Dept of Education-CDD/CDSS	752,644	841,000	8.3%	88,356		Equipment Expense	109,871	1.1%
Transportation Development Act	569,877	436,610	4.3%		133,267	Raw Food and Related	512,466	5.2%
EFSP (FEMA)	25,524	23,162	0.2%		2,362	Vehicle Operations/Maintenance	65,599	0.7%
Covered CA-Navigator	1,320	1,320	0.0%		-	Payments to CACFP Homes/Ctrs	1,383,655	14.1%
LCTOP	43,036	43,036	0.4%	-		Payments to Other Agencies	99,917	1.0%
FTA Section 5310 - Cal Trans Ops		0	0.0%	-		Fixed Asset Purchases		0.0%
First Five	82,846	157,576	1.5%	74,730		Vehicle Related Purchases		0.0%
STA - Measure D	378,818	535,500	5.3%	156,682		Real Property Purchases / LHI	621,979	6.3%
CA ERR	174,612	202,612	2.0%	25,646		Depreciation/Amortization	161,022	1.6%
Foundations & Other Grants	2,099,549	1,110,699	10.9%		988,850	Measure D Facility Reserve		
Donations/Fundraising	850,570	850,570	8.4%	-		Non Cash Incentives	22,556	0.2%
Participant Contributions	33,855	33,855	0.3%	-				
Client Fees	73,065	73,065	0.7%	-				
Medi-Cal Fees	725,924	915,676	9.0%	189,752				
Program Income-Other	144,028	144,028	1.4%	-				
Transportation Fees/Scrip	5,590	5,590	0.1%	-				
Outside Contracts	38,351	38,351	0.4%	-	-			
Uncollectible Revenue		0	0.0%	-				
Interprogram Revenue	126,603	126,603	1.2%	-				
CARES ACT	114,651	114,651		-				
					-			
TOTAL REVENUE	9,106,567	10,177,635	98.9%	2,352,973	1,284,260	TOTAL EXPENDITURES	9,836,382	100.0%
				1,213,347	508,858	Operational Gain (Loss) **	341,252	
						Grant Funded Asset Gain	621,979	
						Prior Yr Net Assets	8,872,807	
						Net Assets:	9,836,038	

Community Bridges Statement of Financial Position January 31, 2022				
ASSETS	Unrestricted		Restricted Net Assets	Jan 31 2022 Total
Cash and cash equivalents	5,066,531	-	-	5,066,531
Cash reserved for LOFRC Facility Maint	-	-	528,675	528,675
Accounts/Grants receivable	2,690,882	-	-	2,690,882
Prepaid expenses	169,183	-	-	169,183
Inventory - Raw Food & Supplies	25,000	-	-	25,000
Refundable Deposits	247,065	-	-	247,065
Property and equipment	8,783,607	-	-	8,783,607
Leasehold improvements	1,191,750	-	-	1,191,750
TOTAL ASSETS	18,174,018	-	528,675	18,702,693
LIABILITIES				
Accounts payable	415,898	-	-	415,898
Salaries and wages payable	271,557	-	-	271,557
Payroll taxes payable	125,114	-	-	125,114
Retirement (401k) benefits payable	34,505	-	-	34,505
Accrued vacation salaries and wages	402,097	-	-	402,097
Health insurance payable/withheld	17,516	-	-	17,516
Short term debt (includes LOC)	106	-	-	106
Long term debt	5,632,539	-	-	5,632,539
Volunteer Center liability	3,152	-	-	3,152
Capitalized leases payable	-	-	-	-
Due to fixed asset fund (Measure D/TDA)	542,984	-	-	542,984
Unearned revenue/advances	1,321,187	-	-	1,321,187
PPP loan/refundable advance	-	-	-	-
Other liabilities	99,999	-	-	99,999
TOTAL LIABILITIES	8,866,655	-	-	8,866,655
Fund Balance June 30, 2021	8,341,179	-	531,628	8,872,807
Current Year Income (Loss)	966,185	-	(2,953)	963,231
TOTAL NET ASSETS	9,307,363	-	528,675	9,836,038

FY Cumulative Net Gain (Loss):	963,231
Liquid Unrestricted Net Assets (LUNA)/Avg Mo Exps	4.11
Current Ratio (Current Assets/Current Liabilities):	6.4
Modified Current Ratio (Liabilities include advances):	3.2
Net Asset Ratio (Total Assets/Total Liabilities):	2.1
Debt to Equity (Total Liabilities/Total Fund Bal):	90%
Debt to Assets (Total Liabilities/Total Assets):	47%
Return on Reserves:	9.8%
Current Assets (excludes property/fixed assets):	8,727,335
Current Liabilities (excludes long term/unearned):	1,366,793
Modified Current Liabilities (adds in unearned):	2,687,980

Santa Cruz | Local Event

Emergency Rental Assistance Program Webinar

FEB

17

Alexandra Baker, Neighbor



Event Details

Thu, Feb 17, 2022 at 12:00 PM

[Add to calendar](#)

Santa Cruz, CA

More info: <https://bit.ly/3snHJjv>

Attention Landlords!

You're invited to an upcoming Emergency Rental Assistance Program Webinar. Hear from knowledgeable presenters about the California Emergency Rental Assistance Program, legal considerations and free housing mediation services. Registration details are below.

Date: Thursday, Feb. 17, noon-1 p.m.

Presenters: Tonje Wold-Switzer from Community Bridges, Tanya Ridino from Senior Citizens' Legal Services, and Lejla Bratovic from the Conflict Resolution Center of Santa Cruz County.

Register today: <https://bit.ly/3snHJjv>

This is a collaboration between [Homeless Action Partnership](#), [Community Bridges](#), [Senior Citizens' Legal Services](#), the [Conflict Resolution Center of Santa Cruz](#)

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Caroline's Nonprofit Thrift Shop gave away \$500,000 to local nonprofits on Sunday in Watsonville. — submitted photo

Local News

'Best day of the year': Caroline's gives \$500K to local nonprofits

By: TONY NUÑEZ March 4, 2022

0 13

WATSONVILLE—Caroline's Nonprofit Thrift Shop donated \$500,000 to local community-serving organizations on Sunday in a ceremony at Martinelli's Company Store on Harvest Drive.

Some 130 people flocked to Watsonville for the annual giveaway, which Caroline's founder and director Christy Licker calls the organization's "best day of the year."

"I'm really proud to work with the group I work with. We really feel honored to work with these nonprofits," she said. "It's really nice to take some of the fundraising pressure away from the nonprofits so that they can focus on providing services and helping people that need to help."

The relaxed barbecue gathering under clear sunny skies marked the return of the annual in-person day of giving. Last year, Caroline's quietly distributed \$300,000 while the Covid-19 pandemic raged.

In 2020, Caroline's gave away a [record \\$710,000 to 24 nonprofits](#). A bulk of those funds, Licker says, came thanks to the sale of the store's former location at 402 Trout Gulch Road—the shop is now at 8047 Soquel Drive.

Licker says she considers this year's mark the new annual record the nonprofit will shoot to break come 2023.

"Half a million dollars is a big deal for us," she said.

Hospice of Santa Cruz, Jacob's Heart Children's Cancer Support Services and Coastal Kids Home Care were all awarded \$35,000, while other nonprofits such as Community Bridges (\$25,000), Monarch Services (\$30,000) and Pajaro Valley Shelter Services (\$20,000) were also handed funds.

The funds, Licker says, are needed now more than ever.

"It's been a brutal few years for a lot of these nonprofits, in particular, for those that deal with mental health issues, children and where there's abuse in households," she said. "They've all been impacted, but those nonprofits that serve those areas have seen an increase during the pandemic."

Opened in 2010, Caroline's was founded in memory of Licker's daughter, Caroline, who died at 16 after receiving support from four nonprofit agencies dedicated to supporting children and their families.

As the pandemic restrictions have begun to lift once again, Licker says Caroline's hopes to add more volunteers who can work the shop. Currently, they have roughly 60 people who volunteer throughout the year, down from the 90 that were with the organization before the pandemic hit in spring 2020.

For information, visit [Caroline's Facebook page](#).