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DEAR FRIENDS,

Once again, we would like to thank you for your dedicated commitment to creating a thriving community where every person has the opportunity to unleash their full potential. As a generous donor and supporter, you continue to champion our programs, services and clients who need these vital resources to transform their current circumstances. We also thank you for being an active ally as we advocate for policy and systems changes to improve the agency’s access to resources. Your continued partnership is vital in meeting the growing societal demands and improving the lives of those we serve. Your desire to be a true agent of change is an invaluable asset both to this agency and to our community, and we thank you for showing up in so many ways.

In 2019, we worked together to realize the vision of obtaining a permanent location for our Lift Line program, which ensures that our low-income senior neighbors continue to have stable access to medical services through our paratransit transportation services. You also helped fund the growth of our Family Resource Collective counseling program that serves those unable to receive free services due to immigration status, lack of healthcare or lack of funds for copayments. This program makes mental health support accessible to everyone. You also supported the expansion of our Child and Adult Food Care Program (CACFP) that has now grown to serve clients in Monterey and San Benito Counties after another nonprofit service provider closed its doors.

As a result of our many years of mission-based work, Community Bridges was recognized by Assembly Member Robert Rivas for our achievements and received the 2019 Nonprofit of the Year award. In 2019, we continued our collaboration with local partners to address emerging needs in our community through providing rental protection workshops and trainings. By promoting education and knowledge to our community, we help ensure people remain housed.

Ongoing, we are implementing innovative ways to meet the daily agency demands and the needs of those we serve and the communities we live in. We will continue to do so by:

• **Promoting Wage and Equity** by actively engaging with community members and policy makers to address a growing crisis that is affecting social services.

• **Uplifting Families** by expanding services and partnerships, such as free tenants’ rights workshops and digital literacy education.

• **Educating community members and policy makers** on the impact of the projected senior population growth and increased demand for services and advocating for the resources needed to address this issue.

2019 has made us more resilient and stronger to face the challenges ahead. We are committed, equipped and prepared to lead the way to a healthier, equitable and more inclusive community in the next decade.

With gratitude,

Raymon Cancino
Chief Executive Officer

Shannon Brady
Board Chair
OUR LEADERSHIP

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Program Director, WIC
Lois Sones
Program Director,
Elderday
Kirk Ance
Program Director,
Lift Line
Lisa Berkowitz
Program Director, Meals on Wheels for Santa Cruz County
Roxanne Moore
Program Director, Family Resource Collective
CHILDREN AND NUTRITION PROGRAMS

Child Development Division (CDD)
CDD tackled the pay disparity in early care and education by restructuring salary schedules, implementing career ladders, and increasing teacher salaries based on their education levels so that children receive the highest quality education from valued professionals.

Child and Adult Care Food Program (CACFP)
CACFP expanded its reach and now provides full coverage of services to day care providers in Santa Cruz, Monterey and San Benito counties to ensure that no child goes without access to fresh fruits and vegetables while in the care of licensed providers.

Women, Infants & Children (WIC)
WIC provided healthy supplemental foods to 6,000 low income families each month and offered 2,000 educational opportunities, improving the health of young families in Santa Cruz County. We provided individual lactation peer counseling to 350 breastfeeding clients each month, and onsite lactation support to 80 new moms in their own language.

FAMILY RESOURCE COLLECTIVE

La Manzana Community Resources
LMCR continues to be a vital lifeline to our south county community, providing healthy food access, translation assistance, and help applying for benefits and resources. This year the Renacer support group—the only
Spanish-speaking support group for families of children with disabilities in Santa Cruz County—offered educational workshops, respite childcare, resources and peer support to parents with special needs children.

**Live Oak Community Resources**  
LOCR hosted the popular 10th annual “futsal” indoor soccer league to bring together Live Oak families and volunteers to develop teamwork, literacy and leadership skills while promoting exercise and nutrition. The center received the 2019 United Way Community Builder Award as New Partnership of the Year for bringing afterschool tutoring and community resources to Emerald Bay Apartments.

**Nueva Vista Family Resource Center**  
Our longtime location on East Cliff Drive got some much needed attention with the help of students and volunteers to repaint the center inside and out, clean up landscaping and improve security at the only family resource center serving the City of Santa Cruz.

**Mountain Community Resources**  
Serving north county, MCR works with individuals and families experiencing homelessness or at risk of becoming homeless. This year our center provided housing navigation and coordination, personal storage lockers, emergency food bags and toiletries, bus passes, mail delivery, computer/internet/printer access, phone charging, health screenings and wellness care, mental health counseling, and assistance with accessing Medi-Cal and CalFresh benefits.

**SENIORS AND TRANSPORTATION PROGRAMS**

**Elderday Adult Day Health Care**  
Elderday secured a grant to explore finding a permanent home for our day program services, while we improved the daily experience of participants by giving our current location new flooring and a fresh coat of paint to help elders build good health and relationships in a welcoming environment.

**Lift Line**  
Lift Line participated in long-term regional planning to purchase an operations facility which ensures that our services will continue to be available to the growing population of seniors and people with disabilities and enable them to access medical appointments for years to come. Lift Line also expanded services to provide rides for participants to access medical appointments 7 days per week from 8:00am to 4:00pm.

**Meals on Wheels for Santa Cruz County**  
Meals on Wheels advocated for the needs of local seniors facing aging, poverty and isolation by contributing to a museum exhibit highlighting the challenges of aging in place. We also actively offered enrollment assistance to seniors to help them utilize expanded CalFresh benefits, allowing them to stretch their limited food budgets. We also took an important step towards going green. Switching to paper trays for home delivered meal participants means 95,000 single use plastics won’t wind up in the landfill!
Kelly’s four-year-old son Zayven attends Nuevo Dia Child Development Center, one of the six early care and learning sites of the Child Development Division of Community Bridges. Kelly has a cottage food business making cupcakes and prior to enrolling her son at the center it was a huge challenge trying to work from home. Allowing her son to play on her tablet was the only way to get her work done and provide income for her family, but she knew that was not best for him. However, it was equally challenging to find an affordable and convenient early care and education program that could provide her son with enriching activities, opportunities for socialization and exposure to bilingual learning. She was thrilled to find the Nuevo Dia center which is close to her home and offers tuition based on a sliding scale.

“I love the teachers here,” states Kelly. “I wanted a bicultural program run by the community and I trust Nuevo Dia. Everything is kept up and clean. Programs are planned monthly. It’s a community.” Zayven has benefited from the socialization, structure and bilingual education at Nuevo Dia. He has learned how to take turns on the playground, sit still in story time and to communicate comfortably in Spanish and English.

“Zayven is in a harmonious environment, I’m getting my work done faster and when I pick him up I can devote my time to him. I feel so grateful for Nuevo Dia.”
Ines is originally from El Salvador and lives with her partner and two children (age 5 and 16) in the Live Oak area of Santa Cruz. She started coming to a playgroup at Live Oak Community Resources (LOCR) eleven years ago when her son was five and since then has participated in many programs and also volunteered at the center. “Because of the support I have received at the center I no longer not feel alone and isolated.”

Ines’ older son was having trouble completing his homework and was matched with a tutor to get the educational support he needed. “It was really important for us to get help near our home as transportation is an issue and the tutoring really helped his grades improve,” says Ines. Now Ines’ son volunteers as a coach for Futsal, a summer indoor soccer league for youth sponsored by LOCR.

Playgroups and parent education classes, including Triple P, taught Ines key parenting skills and tips including “the importance of validating and expressing feelings, which I have passed on to my children.” The Digital Literacy Program provided a path for Ines to connect with both her family and the community. “It helped me understand and talk with my son about what he is learning and it has also helped me advocate for myself and my neighbors at City Council meetings.” Ines values that LOCR continues to be here to support families in getting the education and resources they need to succeed.
Meals on Wheels saves lives—it saves people from depression and from not getting proper nutrition.

SENIOR PROGRAMS SPOTLIGHT

Carrie attends the Meals on Wheels dining site at Louden Nelson Community Center in Santa Cruz most weekdays to get a cup of coffee, a hot meal and companionship. Almost half of the people that attend this dining site are experiencing homelessness, including Carrie.

Carrie was a home health aide for many years, but financial problems, failing physical health, mental health issues and family estrangement have contributed to her being unhoused. “I’m just trying to get myself together a little bit because I want to go back to work,” says Carrie. She currently stays at the Salvation Army, but is required to leave at 5 AM each day and cannot return until after 5 PM. From her work as a home health aide, Carrie has severe arthritis, neurological damage to her neck and also needs a hip replacement. However, she doesn’t want to undergo the procedure as she knows that she will not be able to stay anywhere long enough to recuperate after the surgery. “It is really hard for me to be standing or walking all day. Just getting through the day is hard.” She looks forward to coming to the Meals on Wheels dining site to rest and “get a cup of coffee or a tea and see the same faces. I think that’s really important [because it provides] consistency.”

The balanced meals that Carrie receives, along with a safe place to relax, help sustain her throughout her long days. However, it is the respect from the staff at Meals on Wheels that keeps Carrie coming back.
In my classes we create a little heaven on earth. We create a little joy together that transcends everything they are going through.

The practice of Qigong allows us to take in the energy of life for health, happiness and harmony. Truth came to volunteer at Elderday Adult Day Health Care and spread that light among the seniors. “I felt I wanted more service in my life,” says Truth. “Helping and giving is such a joy, but I have also bonded with the participants. I feel like they are a part of my life and I am a part of theirs.”

System Studies has been investing in the Community Bridges mission for eight years through event sponsorship and its employee directed giving program. Founded in 1979 by the Simpkins family, the 40-year old privately held cable systems company has two Santa Cruz locations and fosters a culture of community giving among their employees. System Studies employees have the option to make donations via payroll deduction, which the Simpkins family then matches. The Team Giving committee meets once per year to select beneficiaries based on employee nominations. Community Bridges is a big hit among the group because most people have a friend or family member that receives services.

The impact of System Studies Team Giving grows roots deep into our local community and their partnership has allowed us to maximize the impact of our services and ensure that everyone in our community has the opportunity to unleash their full potential.

Interested in partnering with us to build your team and community? Call 831-688-8840 or email donations@cbridges.org.

For information on how you can get involved, go to www.communitybridges.org/volunteer.
LEADING THE WAY

Community Bridges was named a 2019 Nonprofit of the Year by Assembly Member Robert Rivas (30th Assembly District).

TAKING ACTION IN THE FACE OF NEED

Advocating for wage equity  Sponsored 2019 Nonprofit Wage and Benefit Survey

Protecting our environment  Lift Line launched the first paratransit electric vehicles in Santa Cruz County

Hands-on support for the homeless  Meals on Wheels delivered shelf stable weekend meals and Mountain Community Resources offered access to showers, storage and case management services

Practicing financial stewardship  Purchased property to house Lift Line fleet

Training future leaders  Expanded tutoring to at-risk youth in Live Oak and Lower Ocean area in Santa Cruz
PUBLIC & FOUNDATION GRANT SOURCES
Recognizing grants from July 1, 2018 - June 30, 2019

$1 million & above
Federal Funds
County of Santa Cruz
California Department of Education
County Sales Tax Measure D

$500,000 – $1 million
Seniors Council of Santa Cruz County

$100,000 – $499,999
First 5 Santa Cruz County
City of Santa Cruz
California Air Resources Board
Sunlight Giving Foundation

$50,000 – $99,999
City of Capitola
California Association of Food Banks
Santa Cruz County Office of Education

$10,000 – $49,999
Community Foundation
Santa Cruz County
Packard Foundation
Central California Alliance for Health
Monterey Peninsula Foundation
Kaiser Foundation
City of Watsonville

BUSINESSES
Recognizing businesses from January 1, 2019 - December 31, 2019

Adobe
Alese Greene State Farm Insurance
Amazon Smile
Apple Inc.
Applied Materials Inc
AT&T Employee Giving Campaign
Barr Charitable
Bay Federal Credit Union*
Berry Family Foundation
Biggam, Christensen & Minnifield
Bontadelli Inc
Branciforte Auto Repair
BTJ Enterprises
Burroughs-Braley Wealth Management
Cafe Cruz Rosticceria & Bar California Giant Inc.
Canyon View Capital Center for Humanistic Development
Central Pacific Engineering Inc.
Computer Studios*
Congregational Church of Soquel*
Deluxe Foods of Aptos Inc*
Dignity Health Foundation
City of Scotts Valley
East Bay Community Foundation

Up to $10,000
Nicholson Foundation

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Gayle’s Bakery & Rosticceria*
Girl Scout Troop 11205
Google Inc.
Granite Construction Inc
Green Mountain Foundation*
Hastings Trust
Integrity Lending
Intel Corporation*
Italian Catholic Federation
Karma Mortgage
Solutions Inc.
Langlois Fancy Frozen Foods Inc.
Lautman, Maska, Neill & Company
Lifespan Care Management*
Lifetouch
LinkedIn Matching Gifts Programs
LPL Financial
Metrology Equipment Services, LLC
Modern Woodmen Fraternal Financial
New Leaf Community Markets
Oath Inc.
Optimum Business Services*
Phil Allegri Electric Inc.
Philip Zahm & Associates, Inc.
Pledgeling Foundation
PLF Inc.
Rossi’s Towing*
Salud Para la Gente
Santa Cruz Community Credit Union
Santa Cruz Mountains
Makers Market
Santa Cruz Post Acute
Scott’s Body Shop
Shadowbrook Restaurant
Shopper’s Corner*
St Stephens Lutheran Church*
Staff of Life*
Subaru of Santa Cruz
Super Steam*
Sutter Maternity & Surgery Center
System Studies Inc.*
Talmond Construction Inc.
Taylor’s Office City
Togo’s Sandwiches
Tortilla Flats
ToTel Communications
Turk the Roofer
United Way of the Bay Area Volunteer Centers of Santa Cruz County
Wesley House
Zinnia’s Home & Garden*

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Rachel & Romero Hurtado
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 Therese Johnson
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Kimberly Jorgensen
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Nina & Michael Kaping
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Patricia Landreth
Judy & Bill Landrum*
Douglas & Kathleen Lang
Linda Larkin*
Gayle M. Larson
Susan Lasko & Jefferey Werner
Maria Latela
Michael Leahy
Connie & Speed Leas*
Mary Ann Lear*
Arnold Sterne Leff
Gary Lehner & Darryl Fiorina
Bette Leitzke
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Florence & Keith Lesar
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Larry & Diane Levin
Marilyn Levin
William & Nancy Leonian
Gregory Lewis & Lori Medlen
Nancy Lewis & Michael Morton*
Sterling Lewis DO
Wendy Lewis
Robert Ley & Nancy Twohig Ley
Evelyn & Marc Liesching
Johanna Lighthill
Shirley & Leo Linck*
Sharon & Charles Lindberg*
Karol Lindow
Denise E Lingham*
Reverend Eliza Linley &
David Richardson
Ming Chung & Kwan-Hwa
Wang Liou*
Cherilyn & James Lippman
Ronnie Lipschutz &
Mary Ann Wieland*
Marie Lipscomb
Marcia Lipsenthal*
Heather Liston
Patricia Lockett
Michael Long
Ilse & Benjamin Lopes
Deborah & Bruce Lorenzen
Nancy Loshkajan*
Paul Lubeck & Kristine Eriksen
Antoinette Lukrich
Nalyne Lunati
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Julie Macecevic
Paula Mack
Ken & Nancy Macy*
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Chris Maffia
Lori Mahan
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Damin Maldonado &
Davani Maldonado
Jesus Maldonado
Linda & George Malloch
Merrill Malvini*
Tony Marden
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Harlene Mariole
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Merrilyn & Ronald Marker*
Cheryl Marquez
Laura Martin*
Marcia Joy Martin
Marty & Robert Martin*
Charles & Judith
Martin-Hoyt
Ron & Ryan Martino
Jeanelle Martin-Wilkins
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Laverne & Michael Masini
Thomas & Jeanne Mason*
Judith Masters*
Sally Matheson
Janice Matthews
Kirsten Maure &
Gregory Wimp
Mary Jo May
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Ellen Mazaika
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Richard & Claire McAdams
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Shonnie Uslaner*
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Craig McCroskey &
Bronwyn Black*
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Amy McEntee
Seth McGibben
Tish McGlynn &
James Dixon
Joseph & Pamela McHenry*
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Yvonne McKenna
Carol McMillan
Donna McMillan*
Ed & Karen McNamara*
Charles & Susan McNiesh
Rebecca McNiven
Supervisor Bruce &
Mary McPherson*
Dorothy R Mellander
Paula Mellard
Cindy Melter
James Memmott &
Nicole Morelli*
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Smyrna & Bernardo Merilios*
Michael Merrithew*
Susan & Gene Meschi*
Ken Meshke & Barbara
Sprenger*
A COMMUNITY OF SUPPORT CONTINUED…

$100-$499 (continued)
Charles & Ann Michaelis*
Blake Wayne Milam
Judith Milgram
Carol Miller
Ruth Milne
Katharine Minott*
Chad Mitcham
David Mitchell &
Daisy Manten
Thomas Mitchell
Stuart & Marilyn Molyneux
Gloria Montero
David Montgomery DDS
Shirley Mooers*
Lynn Mooney*
Kenneth & Anne Moonie
Christine Moore*
Leslie Moore
Michael Moore
Linda & George Moran
Olivia & Michael Moran*
Steve Morrin
Doug Morris
Ian Morris & Kathy St John
Pamela Morrison &
Marc Weiss
Michele & Jim Mosher*
Dania Moss
Sarita Motove
Cambria Fast & Kevin Mulkey
Christopher Murray
James Musbach
Mahmoud Naghshineh
Danny Nance & Joy Sanchez
Mark Nance
Matthew Nathanson
Fernando Nell
Joanne Nelson
Linda Nicholson &
Thomas Adam
Jesse & Christine Nickell
Gary Nickerson &
Judith Burseth
Mary Lou Nicoletti
Dan Nishimoto*
Kallee Noel &
Andrew Wilkinson
Phyllis Norris
Esther & John North
Peter Norton
Annemarie & Lance Nottle
Joseph Nussbaum
O’Connell Family
Maureen O’Brien
Esther O’Brien*
Robert Odland
Debbie Ogawa*
Daniel Oliver*
Lawrence Olsen*
Daniel Orange
Jane Orbuch
Jean Orr
David & Carrie Osland
Albert Osterkamp
Patricia Oyama*
Gula Palmer
Gita Panchal
Susan Pappas
Susan Parker
Susan Parodi*
Winnie & Rym Partridge
Darian Patchin
Adair Paterno
Christine & Richard Patton
Christine Pavan
Scott Payne
Stephen Pearl
Louise Pearse
Patricia Pease*
Darrell Peaveler
John & Barbara Pemberton
Tom Pennello
Gloria & Richard Penrose
Michael Petrini
Nehal Pfeiffer
Potenhuier Wilshusen Family
Jerel Philip
Tom Pickering
Lynn Pielow
Stephen Pierce
Carl Pimentel
Patricia Pimentel*
Marian & Frank Plant*
Sue Polk
Rick & Robin Polse*
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Garry & Ruth Rasmussen
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Gary Rauscher*
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Eric Rice & Patrice Maginnis
Andrea & Donald Rich*
Deborah Rider
Barbara Ridgeway &
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Lacy Rieber
Walter Rilliet
Grant & Pamela Ring
Rinker-Kan Family*
Michael & Elizabeth Rios
Raymond Rischpater
Roslyn Rissler*
Alma “Carrie” Ritsema
Robert & Sharon Rittenhouse
Lizanne & Allan Rixen
Lisa & Tim Robinson
Joyce Roby
Pamela Roby
Shane Rodriguez*
Eliane Roe
Joseph & Linda Romeo
Catherine & John Romero
Kim & Steve Rooks
Andrea Rosenfeld
Amy Ross
Dieter Rothmeier
Lana & Mark Rough
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Thomas Rucker &
Susan Packer
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April Masters Ruhne &
Brent Ruhne
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Phillip & Janet Rupp
Saundra Ruso
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Maxine Saunders*
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Emilia & Roland Schambeck
Ruth & Walter Schliller
Nancy Schlachte
Raymond & Loree Schmidt
Shirley Schneider
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Ron & Barbara Schroeder
Alice Schweizer
Janet Schwind
Sharon Sclabassi
Celia & Peter Scott*
Jonathan Scoville &
Tandy Beal*
Daniel & Lucienne Seftel
Marc & Francoise Seftel
Lisa Segnitz
James & Shannon Seigle
Jaap Selman
Susan & Charles Selvidge
Andrew Shachat
Steven Shade
Dorothy Shaffer
Susan Shane
Helen P. Shapero
Cindy Shepherd
Cindy Sherrett
Nancy & Ray Sherrod*
Robert Shoemaker
Jamie & Shane Shook
Cumba & Magnus Siegler
A COMMUNITY OF SUPPORT CONTINUED…

$100-$499 (continued)
Dieter Siegmund
Kathleen Silva
Curtis & Karen Simmons
Stuart Simon
Sharon & James Simpson
Lan Sims
Lynda Sisk
Rob Slawinski & Carol Slawinski
Charlotte & Derril Smith
Elizabeth Smith
George Smith
Holly & John Smith
Theresa Smith
Stanley Sokolow
Mary Soltis
Lois & Michael Sones*
Annie Song
David & Mary South*
Joan Spannagel
Steven & Diane Spence
Sycha Spengemann
Walter & Janice Spichtig
John & Elke Spires*
D Michael Splain & Susan Ritter Splain*
Dale & Carolyn Sprankle
David Spriggs & Anne Tharpe
Jeffrey D Steimer
Suzanne & Paul Stephens
Edwin Stevens
Marc & Julie Stiller
Hilary Stinton
Juanita Stock
Robert & Therese Stoll
Kathleen Strasnick & Dorothy Tulane
Pete & Lorraine Strassman
Anne Striffler
Susan Stuart
Lorraine Stucki
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Betty Sutherland & Wendell Glenn
Karen & Steven Sutherland
Claire Sweetland & Denis Webb*
Sebastian Little &
Tonje Switzer
John M Takemoto
Adele Talmadge
Pierre Tardif
Ashley Taylor
Liz Taylor-Selling & Dan Selling*
Lea Tedrowe
Terry Teitelbaum*
Paige Thibodeau DC
Barbara Thomas*
Byron & Anne Thomas
Dawn Thomas
Jerry Thomas*
Phil Thomas*
Sue Thomas & Charles Tremer*
Elene Thompson
M Earl Thompson & Carol Thompson
John Thornton
Diane Thorsen
Dale & Barbara Thurston
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Ellen Timberlake
Lorrie Timmons
Miriam Ting
Jevon & Gary Todd
Fred & Jan Tomlinson
Jose Torres Jr
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Julie Trahan*
Elizabeth Traugott*
Mark Traugott
Paul Treanor
Clara Troyer*
Patrick True
Kristen Tsukushi
Naomi Tuck
Tracy Tucker
Cheryl Tutko*
Susan Marie Ueno*
Doug Underhill
Bill Underwood & Karen Zelin
Sherman Unell*
Douglas Urbanus
Calvin A. Uren
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Lorraine Voight*
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Elinor Wapner
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Valerie & Rodney Warren
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Kristine & Vincent Waskell*
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Elizabeth Watson*
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Katherine & Steve Williams*
Patricia & James Williams*
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Jennifer Wills & Theresa Stone
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Wilson Family
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Daphne Winkler*
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Patty & Ken Winters
Beverly Winthers
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Candace Wright
Gail & Alan Wright
Jan & Les Wright
Casey Wu
Maria Yap*
Greg Yarbrough
Gwen Yeo & Richard Yeo
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Bonnie Zahn
Judy Ziegler
Donna Ziel*
Sylvia Zito & Michael Tozer*
John Zuur
Frank Zwart & Julia Armstrong
Brian & Carol Zwetzig

Under $100
We are grateful for the 1,461 individuals who gave $1-99 in 2019! If you have questions about your contributions, please don’t hesitate to contact us anytime at info@cbridges.org or (831) 688-8840. Thank you for making a difference!

HONOR DONATIONS
Nick & Stella Banovac
Lisa Berkowitz
Paul Breese
Robert Burkhart
Maya Campbell-Unsoeld & Ryan Silsbee
Raymon Cancino
Carol Childers
Elderday Staff
Crystal Gianopoulos
Catherine Gross
Michelle Gross & Chuck Gross
Mary Hammer
Sandra Hawthorne
Vivian Headings
Tyler, Quinn, Erin, Evan, Harlan, Christian, Jack, & Kate
Janice Hulderson
Guadalupe Mendoza
Forrest Parker
Ruth Seigle
A COMMUNITY OF SUPPORT CONTINUED…

MEMORIAL DONATIONS
Frank Beyea
Mark Briggs
Harriet Deck
Rhea DeHart
Beatrice Drobac
Donald Fahrney
Donald and L Forst
Leonard Gerstein MD
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Paul Hausner
Sheila Hough
Nancy Lockwood
Ben & Virginia Lopes
Aurelia Maldonado
Tellford and Alleeene Marsh
Shinichi Misumi
Diane Monts
Betty Rose Paller & Orrie Paller
Maganal Panchal
Bart & Barbara Snyder
Katherine “Kitty” Sutton
Carol Taylor
Lillian Wilder
Thomas Zia

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Alan and Denise Holbert
Alfaro Family Vineyards
Amber Waves Jewelry
Andrea Carvey Art
Andromacha Beads
AnnieGlass
Armitage Wines Corp
Art Services
Awakenings Bookstore
Barbara & Co. Catering
Bargetto Winery
Barnyard Birdhouses
Bee Happy Today
Better With Time
Betty Burgers
Big Paw Olive Oil Company
Bloom & Bestow
Boulder Creek Golf & Country Club
Boulder Creek Pizza & Pub
Bound By Hand
Brookdale Lodge
Cabrillo Stage
California Jam Queen
CC Apothecary
Central Home Supply
Chardonnay Sailing Charters
Chibi Jay Designs
Cooper-Garrod Estate
Vineyards
Costanoa Lodge
DamselFly Designs
Discretion Brewing
Disneyland Resort
Dynamic Press, Inc.
El Palomar Restaurant
Elkhorn Slough Safari, LLC
Ernie’s Service Center
essential sol
Flora/Fauna Art
Follow the Sun
FreedomTouch
Golden Bee Apothecary
GoldenGirl Designs
Gratitude Pastries
Great Infusions Co.
Hahn Family Wines
Healthy Dragon
Hilltop Wash & Dry
HisBroidery
Kathryn Kennedy Winery
Kayak Connection
KION
Kitayama Bros Inc.
La Selva Beach Recreation District
Lester Estate Wines
Linda’s Seabreeze Cafe
Loma Prieta Winery
Lost Mine Jewelry
Luna Ceramica
Marianne’s Ice Cream
Massage Harbor
Microsoft
Mosaic Visions by Vickie
Mount Hermon Adventure Center
Mountain Community Theatre
Mountain Spirit
Native Nirvana
Nicholson Vineyards
Oh-Dip-licious!
O’Neill Yacht Charters
Pacific Wave Surf Shop
Partage Winery
Pebble Beach Company
Penny & Pine
Persephone Restaurant
Pristine Clinical Skin Care
Reign Blow Dry Bar
San Francisco Forty Niners
San Francisco Museum of Modern Art
San Lorenzo Valley Winery
Santa Cruz Balsamics
Santa Cruz Film Festival
Santa Cruz Mountain Vineyard
Santa Cruz Mountains Winegrowers Association
Santa Cruz Shakespeare
Santa Cruz Somatic Massage
SAP Software Solutions
Segway Santa Cruz
Sequoia Silver
Shadowbrook Restaurant
Shale Canyon Wines
The Garden Company
The Green Waffle LLC
The Missing Bead
Tilapia Film
Uncommon Brewers
United Way Monterey County
Vino Cruz
Vintage Moon at Sea Level
Vitamin Sea Sales
Watsonville Coast Produce Inc.
Wild Roots Market

*Loyalty Circle – honoring donors who have made gifts for five consecutive years or more.

Volunteers from SAP donating their time and talents to give back to their community.
YOU CAN MAKE A DIFFERENCE

I have been very impressed with the work of Community Bridges and I am proud to be able to offer financial support to the organization’s varied and worthwhile efforts.

~ Christopher B. Schofield, Trustee of the Schofield-Locke 1999 Charitable Remainder Unitrust.

In 2019, Community Bridges received a $150,000 gift from the Schofield-Locke 1999 Charitable Remainder Unitrust for our endowment fund to ensure long-term security and sustainability.

YOUR LEGACY
If you want to make a lasting positive difference in Santa Cruz County, consider including Community Bridges in your financial plans. Community Bridges’ programs serve all kinds of people from every part of the county. The right planned gift can provide you and your loved ones with tax and income benefits, while leaving a lasting impact on the people and programs that mean the most to you. To leave a gift in your will or trust, just discuss this language with a qualified professional:

“I bequeath $_____ or _____% of my estate to Community Bridges, tax ID# 94-2460211, located at 519 Main Street, Watsonville, CA 95076.”

You can leave your gift for general purposes, or for a specific program. You can direct your planned gift to the general fund, or to our endowment.

APPRECIATED ASSETS
An easy way to make an important gift is to donate assets, including appreciated shares of stocks and mutual funds. This may be one of the most tax-efficient ways to give. You may be able to receive a deduction based on the full appreciated value, and you might also avoid the capital gains tax that would have been due had you sold the shares.

RETIREMENT BENEFITS
If you are over 70 ½, you are required to take distributions from an IRA. Instead of creating a taxable event for yourself, make the distribution a charitable gift. As long as the distribution is paid directly to Community Bridges from your IRA administrator, the amount will not be counted in your taxable income for the year, which may result in tax savings for you!

This is not legal advice. Please consult with a qualified professional to determine how these gifts will affect you.

If you have questions about how your gift can impact Community Bridges, contact Anna Vaage, Senior Development Analyst at 831-688-8840 ext. 205 or annav@cbridges.org.
3 EASY WAYS TO SUPPORT COMMUNITY BRIDGES

1. Matching Gifts
   Many companies offer matching gift programs to encourage employees to contribute to charitable organizations. Check with your employer today!

2. Vehicle Donations
   Donate your vehicle and receive a tax-deductible receipt!
   Call 855-500-RIDE (7433)

3. Be a Bridge Builder!
   Join our monthly giving program. Visit communitybridges.org/donate to sign up.
YOUR IMPACT

EXPENSES
Administrative and development services are only 14% of our operating budget, however, they are key to our success. Community Bridges leverages these core services such as accounting, human resources, facilities management, and development to support 10 unique programs. This allows the agency to realize economies of scale and reduce expenses like bulk purchasing of health insurance, while allowing the program staff to focus on what they know best – serving the people of Santa Cruz County.

REVENUE
While support from individuals and private foundations makes up only 5% of our revenue, these resources are critical to addressing community needs. These funds allow us to respond to emerging issues and expand the breadth of services we offer. Non-governmental revenue sources are more flexible and can fill in gaps when government funding shifts unexpectedly.

Operating Expenses
- **86% Direct Program Costs**
  - 10 programs serving 17,564 seniors, families and children
- **14% Core Mission Support**
  - 13% Shared Human Resources, Facilities, Finance and Contracts
  - 1% Shared Fundraising and Partnerships

Operating Revenue
- **77% Government Grants**
- **2% Foundation and Other Institutional Grants**
- **5% Individual and Business Contributions**
- **13% Service Fees**
- **3% Interest & Other**
Since our founding, the federal government has been the largest source of revenue. Over the last five years as funding for projects and services fluctuates, general federal funding has fallen by 15%. Federal funding for the Child and Adult Care Food Program (CACFP) has remained stable.

Federally funded programs CACFP and WIC are an important part of children eating healthy as they grow, while injecting nearly $8 million dollars into the local economy each year. As other agencies close and consolidate, our services stand to expand in coming years in cases where our fiscal strength, longevity and diversity allows us to step in.

State funding has increased 19% in the last five years, as more families have been able to access quality early care and education. County funds have increased 60%, half of this coming from the recently passed county sales tax measure supporting accessible transportation for elderly and disabled residents to access healthcare services. City funding has remained relatively flat, although saw a 16% reduction in the last 12 months.

To grow and gain control of our revenues, we have increased our fee for service and investment revenue by more than 30% in the last five years. We have also dedicated focus to seeking grant opportunities that fund services and operations.

And, thanks to generous individuals, donations have increased nearly 65% in the last five years. Although still a small percent of the budget, individual giving is vital to our pursuit of sustainability and diversification.
STATEMENT OF ACTIVITIES
for the Year Ended June 30, 2019

Support and Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Grants</td>
<td>$11,990,927</td>
</tr>
<tr>
<td>Service Fees</td>
<td>2,017,154</td>
</tr>
<tr>
<td>Individual and Business Contributions</td>
<td>735,475</td>
</tr>
<tr>
<td>Foundation and other Institutional Grants</td>
<td>377,075</td>
</tr>
<tr>
<td>Interest and other</td>
<td>443,526</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$15,564,157</strong></td>
</tr>
</tbody>
</table>

Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Child &amp; Adult Care Food Program (1)</td>
<td>3,533,786</td>
</tr>
<tr>
<td>Women, Infants &amp; Children (WIC)</td>
<td>1,911,954</td>
</tr>
<tr>
<td>Child Development Division</td>
<td>1,814,250</td>
</tr>
<tr>
<td>Meals on Wheels</td>
<td>1,419,381</td>
</tr>
<tr>
<td>Lift Line</td>
<td>1,701,353</td>
</tr>
<tr>
<td>Elderday</td>
<td>1,268,705</td>
</tr>
<tr>
<td>La Manzana Community Resources</td>
<td>489,448</td>
</tr>
<tr>
<td>Mountain Community Resources</td>
<td>332,007</td>
</tr>
<tr>
<td>Nueva Vista Community Resources</td>
<td>304,856</td>
</tr>
<tr>
<td>Live Oak Community Resources</td>
<td>270,183</td>
</tr>
<tr>
<td>Management General</td>
<td>1,930,711</td>
</tr>
<tr>
<td>Fund Development</td>
<td>226,232</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$15,202,866</strong></td>
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</tbody>
</table>

Excess/(Decrease) of Support over Expenses $361,291

Increase in Grant Funded Assets 797,825

Depreciation (153,124)

Increase/(Decrease) in Net Assets 1,005,992

Net Assets, Beginning of Year $2,769,950

Net Assets, End of Year $3,775,942

STATEMENT OF FINANCIAL POSITION
at June 30, 2019

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$440,977</td>
</tr>
<tr>
<td>Investments</td>
<td>620,684</td>
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<tr>
<td>Grant Receivables</td>
<td>2,255,811</td>
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<tr>
<td>Other Receivables</td>
<td>544,784</td>
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<tr>
<td>Inventories</td>
<td>19,392</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>305,292</td>
</tr>
<tr>
<td>Deposits</td>
<td>39,399</td>
</tr>
<tr>
<td>Property and Equipment, net</td>
<td>7,083,689</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$11,310,028</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$1,245,373</td>
</tr>
<tr>
<td>Salaries and Benefits Payable</td>
<td>852,634</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>279,128</td>
</tr>
<tr>
<td>Obligations under Capital Lease</td>
<td>3,161</td>
</tr>
<tr>
<td>Notes Payable</td>
<td>4,887,206</td>
</tr>
<tr>
<td>Reserve Fund</td>
<td>266,584</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$7,534,086</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donor Unrestricted Net Assets</td>
<td>3,321,943</td>
</tr>
<tr>
<td>Donor Restricted Net Assets</td>
<td>453,999</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$3,775,942</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$11,310,028</strong></td>
</tr>
</tbody>
</table>

1. Includes $3,502,759 distributed directly to day care home meal sites.

2. These audited statements do not include the value of the WIC food vouchers. In 2019, WIC distributed 76,361 voucher packages with the total value of $4,320,757.

These numbers reflect our 2018/19 financial statements as audited by Kaku & Mersino, LLP. For a complete financial report, please contact us at (831) 688-8840 or visit communitybridges.org/financials.
OUR MISSION

Together, our family of ten programs delivers essential services, provides equitable access to resources, and advocates for health and dignity across every stage of life.