Together, Anything is Possible

2018 Annual Report
# Table of Contents

<table>
<thead>
<tr>
<th>Page</th>
<th>Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>Letter from the CEO and Board Chair</td>
</tr>
<tr>
<td>3</td>
<td>Leadership</td>
</tr>
<tr>
<td>4</td>
<td>Living Shared Values</td>
</tr>
<tr>
<td>6</td>
<td>Family of Programs</td>
</tr>
<tr>
<td>8</td>
<td>Our Mission &amp; Vision</td>
</tr>
<tr>
<td>9</td>
<td>Our Values</td>
</tr>
<tr>
<td>9</td>
<td>2018-20 Strategic Initiatives</td>
</tr>
<tr>
<td>10</td>
<td>Child &amp; Nutrition Programs Spotlight</td>
</tr>
<tr>
<td>11</td>
<td>Family Resource Collective Spotlight</td>
</tr>
<tr>
<td>12</td>
<td>Senior &amp; Transportation Programs Spotlight</td>
</tr>
<tr>
<td>13</td>
<td>A Community of Support</td>
</tr>
<tr>
<td>21</td>
<td>Powerful Ways to Make A Difference</td>
</tr>
<tr>
<td>22</td>
<td>Your Impact</td>
</tr>
<tr>
<td>23</td>
<td>Five Year Revenue Trends</td>
</tr>
<tr>
<td>24</td>
<td>Financials</td>
</tr>
</tbody>
</table>
Dear Friends,

Thank you for your dedicated commitment to equity and justice, which has enabled positive change in Santa Cruz County. You continue to show us the true power of community through your relentless resolve to pursue solutions even in times when the outcome is uncertain. Your desire to be true agents of change is an invaluable asset, both to this agency and to our community.

Together, in 2018, we demonstrated resolve in our recognition that people are able to unleash their full potential when we afford them opportunities. When we seek to make our community more affordable through advocating for affordable housing policies, and when we protect and support local marginalized communities amidst hostile federal immigration policies, we exemplify our mission and values through action. We would like to thank donors that supported us and inspired us to advocate so boldly.

Last year we were faced with divisive federal immigration narratives that sought to diminish the beautiful diversity in our community while undermining the power of collaboration and commitment. Community Bridges’ mission guides us to recognize and reinforce that all our neighbors have inherent worth and deserve the opportunity to succeed regardless of immigration status. We would like to thank the hundreds who upheld our shared humanity by passionately collaborating, advocating and delivering messages of hope in a show of support for one another …… in spite of resistance. We wholeheartedly thank all those who spoke up with their time and resources to:

- **Promote Health and Nutrition** by opposing changes to the federal public charge policy, and advocating that basic health and nutrition services should be available for all those that need them.
- **Protect Families** by opposing separations for those seeking asylum or during immigration raids.
- **Uphold Equity and Dignity** by advocating for equitable resources to underserved communities such as seniors through our Meals on Wheels and families living in Lower Ocean communities through Nueva Vista Community Resources.

In the coming year, Community Bridges will be focused on supporting an economy that works for everyone, where people only have to work one job to survive and where all work is valued. In 2016, we completed an analysis spanning thirty local human services nonprofits and found that nonprofit workers are twice as likely to use public benefits to cover basic needs, as compared to all Santa Cruz residents. We believe in an economy that values the work of those that educate, counsel, nurture, and provide healthcare, and a host of other vital services. We believe this equity is possible, regardless of the challenges, and resolve to work towards making this a reality in our county.

We would like to thank all of you that have supported Community Bridges with your dollars and your time, as well as the staff and volunteers that help make our community thrive. Without your passion, commitment to our values, sacrifice, and steadfast daily leadership, our children, families, seniors and our community would not be as healthy, educated and nourished.

With gratitude,

Raymon Cancino  
Chief Executive Officer

Shannon Brady  
Board Chair
Leadership

Board of Directors

Shannon Brady  
Chair  
Pam Fields  
Vice Chair  
Lee Slaff  
Treasurer  
Jack Jacobson  
Secretary  
Kenn Barroga  
Martin Bernal  
Stephanie Connor Kent  
Katy King  
Nicolette Lee*  
Heather Lenhardt*  
Amy McEntee  
Steven McKay  
Sara Siegel  
Richard Vasquez  
Casey Wu

Management Team

Administration

Raymon “Ray” Cancino  
Chief Executive Officer  
Douglas Underhill  
Chief Finance Officer  
Julie Gilbertson  
Chief Human Resources Officer  
Seth McGibben  
Chief Administrative Officer  
Virginia Wright,  
Development Director*  
Amy Hanley  
Marketing & Communications Manager

Programs

Leslie Telles  
Program Director, Child and Adult Care Food Program  
Lisa Hindman Holbert  
Program Director, Child Development Division  
Cathy Cavanaugh,  
Program Director, WIC  
Lois Sones  
Program Director, Elderday  
Kirk Ance  
Program Director, Lift Line  
Lisa Berkowitz  
Program Director, Meals on Wheels for Santa Cruz County

* Outgoing
Living Our Shared Values
Celebrating Commitment to Community

Food from the Heart Luncheon

Farm to Fork Gala Dinner

The Mountain Affair Dinner

Breastfeeding Walk & Fair
Advocating Respect and Support for All

- Immigration Policy/Public Charge
- Support Medi-Cal Funding and Block Grants
- City, County and State Affordable Housing Efforts
- Expanding Access to Early Childhood Education Services to More Families
- Free Lunch for Charter School Children
- Economic Justice
- Wage Equity
- Family Preparedness Planning

Reaffirming our Purpose

Community Bridges retained The Grove consulting firm to facilitate a strategic visioning process. Together, staff and volunteers restated our vision and mission, articulated our shared values, and developed four key strategic initiatives for 2018-20. (See page 9 for detail.)

Serving with Compassion and Integrity

Communities Served

- 56% South County
- 21% North County
- 15% Monterey and San Benito
- 8% Mid County

People Served

- 48% Children Under 5
- 8% Youth (6-18)
- 27% Adults (19-59)
- 17% Seniors (60 and Over)
Our Family of Programs

Children & Nutrition Programs

Child Development Division (CDD)

CDD helped lead the charge on state legislation that changed the way families qualify for services. Due to county and state advocacy efforts, family income thresholds increased allowing more children to be eligible for childcare.

- **Fairgrounds Child Development Center**
  2667 East Lake Avenue, Watsonville, CA 95076
  (831) 786-9496

- **Redwood Mountain Child Development Center**
  7103A Highway 9, Suite A, Felton, CA 95018
  (831) 335-3222

- **Highlands Park Child Development Center**
  8500 Highway 9, Ben Lomond, CA 95005
  (831) 336-2857

- **Sycamore Street Child Development Center**
  121 Sycamore Street, Santa Cruz, CA 95060
  (831) 454-9927

- **Nuevo Dia Child Development Center**
  135 Leibrandt Avenue, Santa Cruz, CA 95060
  (831) 426-1276

- **Vista Verde Child Development Center**
  1936 Freedom Boulevard, Freedom, CA 95019
  (831) 724-3749

Child and Adult Care Food Program (CACFP)

CACFP implemented a set of new nutrition standards. Meals and snacks now include a greater variety of vegetables and fruit, more whole grains, and less added sugar and saturated fat. The new standards encourage breastfeeding and better align the CACFP with WIC and other child nutrition programs.

- 18 West Lake Avenue, Suite R, Watsonville, CA 95076
  (831) 688-8840

Women, Infants & Children (WIC)

Awarded the 2018 USDA Gold Level Loving Support Award for exemplary breastfeeding practices.

WIC provided 26 prenatal and early post-partum classes and 34 monthly nutrition classes to participants, and distributed food vouchers to 4,000 children, 1,300 infants, 600 pregnant women, 800 breastfeeding women, and 300 postpartum women each month. The vouchers are valued at $4,493,334 for the year.

- 18 West Lake Avenue, Suite A, Watsonville, CA 95076
  (831) 722-7121

- 1105 Water Street, Santa Cruz, CA 95062
  (831) 426-3911

- 6134 Highway 9, Felton, CA 95018
  (831) 426-3911
Family Programs

Family Resource Collective (FRC)
The FRCs share resources to provide comprehensive services to local families. New county-wide services this year include free or reduced cost counseling services, and the Parent Project, which supports families of youth on probation.

- **La Manzana Community Resources**
  521 Main Street, Suite Y, Watsonville, CA 95076
  (831) 724-2997
  Expanded partnerships with Second Harvest and Grey Bears to coordinate food access, and with HEAP to reduce families’ PG&E bills.

- **Live Oak Community Resources**
  1740 17th Avenue, Santa Cruz, CA 95062
  (831) 476-7284
  Pioneered the Listen4Good feedback loop, revamped the children’s playroom, and led the first agency crowdfunding campaign which exceeded goals.

- **Nueva Vista Family Resource Center**
  711 East Cliff Drive, Santa Cruz, CA 95060
  (831) 423-5747
  133 Leibrandt Avenue, Santa Cruz, CA 95060
  (831) 426-2322
  Re-established partnerships with Dignity Mobile Wellness Clinic and strengthened partnerships with Santa Cruz Museum of Art and History, Watershed Council, and California State Parks. Co-sponsored Posadas in Beach Flats.

- **Mountain Community Resources**
  134 Highway 9, Felton, CA 95018
  (831) 335-6600
  Collaborated with Ayurvedic practitioners to offer free natural health clinic services for the valley communities. Initiated a New Parent Support group to provide resources and reassurance to new parents.

Seniors & Tranportation Programs

Elderday Adult Day Health Care
Elderday provided 17,569 days of care to adults with complex medical problems. The Matter of Balance evidence-based fall prevention program was established. Participants displayed their artwork at Mandala Holistic Hair and Wellness Studio, and staff and participants took part in developing a Museum of Art and History exhibit exploring senior isolation.

- **100 Pioneer Street, Suite C, Santa Cruz, CA 95060**
  (831) 458-3481

Lift Line
Lift Line continued its growth enabled by Measure D and local foundations, including expanding services in Monterey County, purchasing electric buses and charging stations with funds from the California Air Resources Board, and combating senior isolation through partnerships with the Museum of Art and History and Louden Nelson.

- **521 Main Street Suite H, Watsonville, CA 95076**
  (831) 688-9663

Meals on Wheels for Santa Cruz County
This year the program began providing shelf-stable weekend meals for homeless seniors at Louden Nelson, in addition to serving 162,325 meals to over 1,800 seniors.

- **Main Office & Dining Site**
  Elena Baskin Live Oak Senior Center
  1777 Capitola Road, Santa Cruz, CA 95062
  (831) 464-3180

- **Highlands Park Senior Center**
  8500 Highway 9, Ben Lomond, CA 95005

- **Louden Nelson Community Center**
  301 Center Street, Santa Cruz, CA 95060

- **Watsonville Senior Center**
  114 East Fifth Street, Watsonville, CA 95076

- **Scotts Valley Senior Center**
  360 Kings Village Road, Scotts Valley, CA 95066
Our Mission & Vision

In 2018, Community Bridges restated its mission, vision and values, and launched four agency-wide strategic initiatives.

Our Mission

Together, our family of 10 programs delivers essential services, provides equitable access to resources and advocates for health and dignity across every stage of life.

Our Vision

Community Bridges envisions a thriving community where every person has the opportunity to unleash their full potential.
Our Values

**commitment**
Achieve long-term positive impact by seeking out and acting on feedback and by consistently improving the quality of our work.

**community**
Actively listen to employees, participants, and the public to build connections and to tailor services to meet local needs.

**compassion**
Kind and caring in our interactions with each other and the public. We take time to understand the needs of others and ourselves.

**integrity**
Apply policies and services consistently, justly, and equitably. We are honest and reliable with participants, coworkers, and supporters.

**respect**
Communications are culturally competent and we embrace diversity. We assume good intentions and are considerate and mindful in our approach.

**support**
Care about and invest in each other as we collectively provide excellent service to those that need it the most.

---

**2018-20 Strategic Initiatives**

- ✔ Build a permanent center for senior services.
- ✔ Develop intake strategies to share metrics and refer clients across programs.
- ✔ Implement a salary policy that balances market conditions, our values, the impact on our programs, and is understood agency-wide.
- ✔ Create an integrated and intentional workplace culture.
Child & Nutrition Programs Spotlight

Alissha starts each weekday by saying excitedly, “I have to go to school to see my teacher!”

Alissha reveres her preschool teacher so much that if Alissha’s mom tells her to behave or she will inform her teacher, Alissha is always quick to behave. Alissha’s mom, Conception, says “I tell her teacher that she is my hero because my daughter just hears her name and behaves.”

Beyond helping with behavior at home, Conception appreciates the staff at the Sycamore Street Child Development Center for their dedication to her daughter each day. She states that all of the “Parents who come here see the affection [of the teachers]. It’s really beautiful.” She can go to work knowing that Alissha is safe, learning new skills and having opportunities that she may not have had without being in an early care and education program.

When 3-year old Alissha began attending the Sycamore Street Child Development Center, she was shy, not used to socializing with children her age and spoke only Spanish. But now, a little over a year later, she has noticeably changed. Her mother and teachers have watched her develop and flourish. She is now dual language learner, asks many questions and is joyful. Conception says that Alissha “used to be shy and now she lets loose. She has changed so much.”

Because of the early education program at the Sycamore Street Child Development Center, one of the six early care and education sites of the Child Development Division of Community Bridges, Alissha will start kindergarten with a passion for learning and strong foundation that will have long-lasting benefits for her, and her families lives.
“This place is more of a community than an outreach program.”

*Dawn, family resource collective client*

Mountain Community Resources (MCR), one of the four centers in the Community Bridges Family Resource Collective (FRC), provides support to families in need, like the Pitts family of San Lorenzo Valley.

When the family encountered financial trouble due to a job loss, they relied on MCR to get them through a hard time. Dawn was diagnosed with high blood pressure and the staff at MCR helped her with information and support she needed to access care and medicine. She praises the genuine warmth and kindness of the staff, “All the volunteers are really great.”

Dawn appreciates easy access to a wide variety of needed services, as well as the friendly staff. “You can use a computer, get clothes and books. I love the fresh foods they give.” In addition, the family has received firewood, blankets, and even their dog has been able to get free supplies and services. With no family in the area, MCR has been one of the only ways that the family was able to cover their basic needs during a tumultuous time.

“I love the place,” says Dawn with a smile.

Fifty-three percent of families receiving services at FRCs are below the Federal Poverty Level, which means that their income is less than $2,000 per month. The FRC enables access to physical and behavioral health services, provides hands-on support, supplies practical education, and offers tangible resources to families in need throughout Santa Cruz County.
About a year ago Susan, aged 70, started feeling different.

Susan lives alone and she began experiencing mental confusion and forgetfulness that made accomplishing previously routine tasks onerous. She would stand in the aisle at the grocery store and not remember what ingredients she needed to purchase to make affordable and nutritious meals. At home she would sometimes forget that the oven was on for many hours after she had cooked, an admittedly dangerous situation. Around the same time, rent on her mobile home went up and she struggled to make her money last each month. “I was trying to keep my life the way it was, but finally accepted I needed help,” says Susan. Since Susan began receiving Meals on Wheels (MOW) home deliveries, she worries less and can use her limited energy to keep up on household chores and arrange rides to get to the bank and church. “I don’t want to get to the point where I cannot manage on my own,” Susan states, and MOW is helping keep her independent. “And the food is very satisfying and fills up my plate!”

Living alone as a senior can be very isolating. It can be hard to feel connected to others and your community. Susan values the positive interaction with the MOW volunteers and trusts that they would recognize if she wasn’t well and needed to seek medical care. Susan notes that she is crossing a bridge to a new phase of life, and she expresses deep gratitude for the support that Meals on Wheels is providing to her through this transition.
A Community of Support

Public & Foundation
Grant Sources
Recognizing grants from July 1, 2017 - June 30, 2018

$1 million & above
Federal Funds
California State Funds
County of Santa Cruz

$500,000 – $1 million
Santa Cruz County Regional Transportation Commission
Seniors Council of Santa Cruz County

$100,000 – $499,999
City of Capitola
City of Santa Cruz
First 5 Santa Cruz County
Sunlight Giving Foundation

$50,000 – $99,999
California Association of Food Banks
California Department of Public Health
Community Foundation Santa Cruz County

$10,000 – $49,999
Berry Family Foundation
City of Scotts Valley
City of Watsonville
Covered California
Kaiser Foundation
Monterey Peninsula Foundation
Rockefeller Foundation
The David & Lucile Packard Foundation

Up to $10,000
Community Foundation for Monterey County
Dudley-Vehmeyer Brown Foundation
East Bay Community Foundation
Friends of Santa Cruz County Parks
Newman’s Own Foundation
Palo Alto Medical Foundation
United Way of Santa Cruz County

Businesses
Recognizing businesses from January 1, 2018 - December 31, 2018

Adobe
Advantage MFG, Inc
Aegis of Aptos
AnnieGlass
Apple Inc
AT&T Employee Giving
Bay Bed & Mattress*
Bay Federal Credit Union*
Biggam, Christensen & Minisloff*
Blind Pilot Jewelers*
Bontadelli, Inc
Buckholdt Quality Builders
Cafe Cruz Rosticceria & Bar
California Giant, Inc
Canyon View Capital
Carol Kent Studios
Citrix Systems, Inc
Computer Studios
Congregational Church of Soquel*
Deluxe Foods of Aptos, Inc*
Discretion Brewing
Driscoll Strawberry Associates, Inc
Dynamic Press, Inc
ENGAGE (Explore New Growth and Gain Experience)
Falcon Trading Company
Famco LLC
Felton Veterinary Hospital, Inc
Gayle's Bakery & Rosticceria*
Giant Electric
Google Inc
Granite Construction Inc
Green Mountain Foundation*
Harper Street Ink Fund
Innomax Home Solutions LLC
Intel Corporation
Italian Catholic Federation
Kiss My Glass
Langlois Fancy Frozen Foods, Inc
Lautman, Maska, Neil & Company
Lifeforce
Lifetouch
Live Earth Farm
LPL Financial
Macken Construction
Marianne’s Ice Cream
Microsoft
Mike Bloch Real Estate Team
Mmē
Modern Woodmen Fraternal Financial
Mountain Mechanics*
NonProfits United
Nordic Naturals
Nourish
Oath, Inc
Original Stagnaro Fishing Trips
Pacific Ag Pak, Inc
Penrose Chun & Gorman LLP*
Petrinis Gardening Services
Resurrection Church
Retirement Funding Solutions*
Rossi’s Towing*
Rotary Club of Capitola/Aptos
Santa Cruz Community Credit Union
Santa Cruz County Bank*
Santa Cruz Mountains Makers Market
Santa Cruz Seaside Company*
Scharf Investments, LLC
Sheet Metal Workers Local Union 104
Shopper’s Corner*
Sisters Of The Holy Family
Small Acts
Solar Technologies
Sons of DeRose Trucking LLC
Soquel High School
St Andrew’s Episcopal Church
St Stephens Lutheran Church
Staff of Life*
Super Steam
Sutter Maternity & Surgery Center
System Studies Incorporated*
Target Foundation
Tasos Restaurant Supplies
Taylor’s Office City
ToTel Communications
Tres Americas
United Way of the Bay Area
Valley Women’s Club*
Volunteer Centers of Santa Cruz County
Wolfsen Properties, LLC
Yvonne Zinnia’s Home & Garden

Individuals
$10,000-$49,999
Anonymous* (1)
Frank & Zoe Ann Orr Fund*
Brian & Patricia Herman
Donald Richards*
Barbara Wright
### A Community of Support

#### $5,000-$9,999
- Anonymous (1)
- Ray & Trisha Cancino*
- Estate of Betty Ann Durham
- Shige & Amy Honjo
- Jerry Lopez & Ana Espinoza*
- Anonymous
- Estate of Dale O’Rourke
- Mari & Edward Rossi

#### $1,000-$4,999
- Anonymous (1)
- Kirk Ance*
- The Applewood Fund*
- Jacqueline Baker*
- Richard Beale
- Martin & Martha Bernal
- Steve & Meg bontadelli
- Mary & Edward Breiling
- Vivian & Michael Brown*
- Judith & Robert Burick
- Ken Carlson
- Paul & Tere Carrubba*
- Marc & Maurene Catto*
- Lin Florinda Colavin*
- Douglass & Hannah Crocker*
- Michele Bassi
- The O’Connell Family
- Michele & Denis Pomroy*
- Cheryl & Joseph Pruss*
- Phyllis Rosenblum*
- Alison Ruday
- Cherri Rupert-Canfield
- Robert Russell
- Tisha Scurich
- HenrySearle
- Susan Seeger
- Frank Shelley
- The Sierra Fund
- Lee Staff*
- Dora & Jeffrey Solinas
- Richard & Karima Spencer
- Cole Strickland & Charissa Garcia*
- Michael & Lesley Tierra*
- Doug Underhill
- Lee & Mary Vaage*
- Claudia & Alec Webster
- Charlie Wilcox & Kelly Dillon
- Bill & Rita Witmer
- Richard Woodbury*
- Casey Wu
- Jan & Margaret Ysselstein*
- Randy & Steve Ziganti
- Mary & George Herbert
- Zimmerman Foundation

#### $500-$999
- Anonymous* (3)
- Michele Bassi
- Frank Baudino*
- Thomas & Lilian Beggs
- Lisa Berkowitz & Craig Mitchell*
- John Bowman
- Shannon & Tom Brady*
- Bill & Barbara Bryant
- Kelly & Martin Buhr
- Cori & Jeff Burt*
- Lois Carle
- Elizabeth Carr
- Kate Carrubba & Michael Best
- Mary Castro & Dennis Hurley*
- Robert & Maryellen Cavanagh
- Cathy & Dan Cavanaugh
- Brian & Kathleen Cayton*
- Gail & Lawrence Clark*
- Stephanie Connor Kent & Todd Kent
- W. Patrick & Betty Crowley
- Klaus & Sara Daehne
- Robert Davidson
- Candace Dekkert
- Dennis DeMille
- Edward & Jane Dewees
- Kenneth & Anne Dobler
- Evelyn Blossom Dorosin*
- Theresa Dunton
- Bill & Vicki Dyas
- Jeffrey Eby
- Lily Fillmore
- Bette Garcia
- Dionne Gayle
- Greta & Ethan Hamm
- Mary & Joe Hammer*
- Penny Hargrove & Daniel Friedman*
- Marina & Daniel Harkins
- Dan Heiser
- Marie Hoffman

#### $5,000-$9,999
- Karen Holl
- Polly Hughes & Cecily Cahill
- Carolyn Hyatt*
- Leila Jewell
- Majel Jordan*
- Glenn Joy
- The Tim & Sarah Jur Foundation*
- Geri & Phil Karleen
- Paul Lawton & Patty Durkee*
- Michael Leahy
- Donna Lind*
- Thomas & Yalenda Listmann*
- Catherine Locke
- Glenn Lyons & Nancy Gerdt*
- Paul Machlis & Mira Haslam*
- Eve Majure
- Scott Malsom
- David & Patricia Marsh*
- Richard & Claire McAdams
- Barbara & Thomas McIntyre
- Bruce & Mary McPherson*
- Joanna Miller
- Carolyn Misumi
- Kennetth & Anne Moonie
- Marsha Muir
- Donna Murphy & Mark Mesiti-Miller
- Robert & Joan Murphy
- Barbara Murray
- Dan Nishimoto
- Erik Ottem & Sherry Woo
- Ms. Shane L Rodriguez*
- Dorothy Ruby
- Mary Ryan
- Carol & Frank Saveria
- Harold Schellenger Jr.
- Ruth & Walter Schillinger
- Charlene & Ray Selle
- Jan Shirchild
- Jamie & Shane Shook
- Andrew Shore
- Sara Siegel & Devin Gott
A Community of Support

$500-$999 (continued)
Robin & Greg Sirakides*
Stocker Family Fund
Ada & P Earl Stuart
Arlie Takahashi
John Takemoto
Craig Underhill
Richard & Elaine Wadsworth
Elizabeth Watson*
Alice Weigel*
Paul & Baylee Whitted
Linda Wilshusen & Rock Pfothenauer
Mike & Janet Windt
Nan Wojcik*
Glen Worstell

$100-$499
Anonymous (16)
Emily Abbink
Doug & Edie Achterman*
John Adams
Sue & Sean Adams
Albert Agresti
Beth Ahlgren
Joan & Joe Akers*
Geoff & Judy Alexander*
Wara Alexander*
Sharon & David Allshouse
Julie Almquist
Dan & Lynne Alper*
Jane Alsobrook
Barbara Anderson & Joe Nigos
Diane & Wayne Anderson
John Anderson
Judy Anderson
Melvin Anderson
William & Linda Anderson*
Peter & J Irma Andrews
Diane Anest
Ruth & Jeffrey Antolini
Betina Aptheker
Margit & Albert Aramburu
Donna Archer
Susan Archibald*
Raymond Arneson
Nathan Atkinson
Dan & Judy Atwell
Yong Bai
Adrianna Bailey
Larizza Bailey
Sandra Baird & Steven Throner
Richard Baldwin
Corinne Barch
Charles Barnes
Leslie & Anne Barnes*
William & Charlene Barnes
Jane & Peter Barr
Maggie Barr
Mary Ellen Barr
Theresa Barreras & David Rose
Courtney & Michael Barrett
Kenneth Barroga & Sarah Rice
Marion & Michael Bashista
Diane & Michael Beatty
William Beauchamp
Marie Beauchemin
Janice Beebe*
Laura Belzer
Norbert Benceke & Paula Maciel-Benceke
Robert & Cynthia Benge
Cathy Benson*
Cheryl Bentley*
James Berg
Carmen & Michael Bergmann*
Mary & Rudy Bergthold
Duane & Wendy Berndt
Susan Bernstein
Jerry Bertsch
Len Beyea*
Donald Biek
Theresa & Lawrence Biggam
Bridge Binko & Fred Molnar
Daniel Birch
Peter & Eileen Blacklock
Sally & Carl Blair
Gerri Lyn Ashton & Michael Bliden
Ralph Bogner*
Thomas Bolich
Marybeth & Charles Bontadelli
Lowell & Sally Bookman*
Jane Boone
Marianne & Michael Booth
Frank Borges
Doris & James Borza
Bill Bottenberg
Debra Bour & Richard Strayer
Barry & Emma Jean Bowman*
Marybeth Boyle
Sharon Bradburn
Mari & Ryan Brandt
Babette Brekka
Elisa Breton*
Sarah Briggs
Lori & Tony Britton
Judith Brock
Harold Brockman
Scotty Brookie*
Penelope Brooks
Joe & Tracey Brookshier
Ruth Broomall
Edward Browder
Laura Brucken
Laurie & Chester Bruton
Marc Bryant
Mai Bui-Duy & Sean Murray
Christine Burdick
Lisa Burgstrom
Colleen & Robert Butterfield
Doyle Byford
M Gay Byington
Alyce & Gerald Cabak
Carol & Paul Cabanlit
Marc Cabrera
Frederick & Sharon Caiocca
Shannon Calby
Anne Callaway
Deborah Calloway & David Zucker
Carol Campbell
Dawn Campbell
Linda Canepa
Susan & Peter Canepa
Barbara Canfield
Leslie Capozzi
Joseph Carbajal & Katy King
Althea Cardoso
Barbara Carey
Theresa Carino
Penelope Carless*
Sherry Carslen
Rex & Leslie Carper*
Patrick Carri & Mary Sinclair
James & Nancy Carroll
Patty Carter
Norma & Paul Cartwright
Ron Castro
Michael & Miriam Cavanagh
Robert & Brenda Chadwick
Lila Chagolla & Dulce Lizarraga-Chagolla
Marian & Warren Chaney
Lynn Chappell
Cathy Chavez Miller
Frederick & Kate Chen
Kathryn Chetkovich
Mark Chetkovich*
Anne & Carl Christensen*
Connie & Michael Clark
Janet Claunch
Hans & Peggy Coffeng
Trina Coffman-Gomez
Morty Cohen
Beth & Russell Cole
Kermit Cole
Michael Collins
Lynn & Marylois Comeskey
Austin Comstock
Susan Cony
A Community of Support

$100-$499 (continued)
Mary Jane Cope
Renner Corbin II
Sharon & Jack Corkrean
Monica Cornish
Teresa & Mark Conwin
Gina Cota
Kimberly Couder
Joan Courteen
Jane Crabb
Diane Crawford*
Don & Stacey Crawford
Patricia & Edward Cross
Sandi & Mary Crouser*
Christina Cuevas & Gilberto Reyes*
Liza Culick & Geri Megielicz
Susan & Joseph Curtis
Virginia & Eugene Cutshaw
Linnea Dakota*
Judy & Larry Darnell*
Deborah & John Davis
Gail Davis
Marjorie Davis
Rebecca Davis & Jacques Ferare
Gale Day
Beverly & James De Barrios
Shiela Dean
Hilarie DeGroot
Donna Delong
Gloria DeOcampo
Michael DeRosa
Leigh Detweiler
Carolyn & William Dickinson
Margaret Dickson
Jack & Lisa Dilles*
Stephanie & David Dockendorf
Rodd Doerr
Susan Donatelli*
Ana Elisa Dover
Allan Dow
David & Melanie Downey
Virginia Draper
Prudence Drew*
Mark Drobac
Nicholas Drobac
Daniel Drozen
Emily DuBois
James & Patricia Duncan
Thomas P. Duncanson & Doris Massa
Kathy & Roger Dunton
Roberta Dunton
Cynthia Dzendel
Sabrina Eastwood & Russell Krebs
Steven Edwards
Raymond Eitreim*
Denise & Bruce Elerick
Robert Ellingsen
Gerda Endemann
Harland & Johanna Epps
Leah Erez*
Lewis & Bobbie Erickson
Lorraine & Lawrence Evans
Meryl Everett*
Stan Evers
Susan & Robert Fair
Paul Farley & Molly Horn
John Fasolas
Harry Federico
Eileen Fegan
Adela Feron
Robert & Thamara Fernanco
Carol Ferris
Carolyn Fetler
Nancy & Terrence Fetterman
Dianne & John Field
Rose Filicetti*
Michele Finch
Ronaele Findley*
Patricia Finlay
Tom Finn
Paula Fischer
John & Dorotha Fisher
John & Theresa Fisher
Christina Fisher
Marilynn Foree
Byron Foster
Marguerite Foster
Ross & Shelley Foti
Rebecca Fowler & Caleb Baskin*
Nancie Franotovich
Robert Franz & Larissa Farias
Mark & Joanne Frasco
Jane Freedman & Jean-Paul McDaniel
Carol & Michael Freeman
Don & Dolores French*
Rachel Fresco
David Fried
Sharon & Frederick Friedman
Warren & Nadine Frush
Kathryn Fulghum
GV Fulischer*
Margaret Gallagher
Betty Gangware
Alicia & Jose Gaona*
Francis Garcia
Vernon & Ila Garcia*
Lorraine Gelb
David Gelphman*
Adele Gemignani
David & Teodora George
Jean & Peter Gergen
Offra Gerstein
Joseph Giallo
Julie Gilbertson*
Virginia & Harold Gilbertson
Jim & Linda Gilcrest
Tom Ginsburg*
Jane Goddard
Alice Godfrey
Roxyana Goin*
Robert Goldstein
Jennifer Gonzalez & Warren Sack
Holly Goodman
Margaret Gorman
Rebecca Gail Gottfried
Shawn Gould
Paul Gould & Jenni Fox
David & Jean Grabost
J Pail Greene & Carol Greene
Carol Griffith
Jacquelyn Griffith*
Elizabeth & Roger Griffiths
Lise Groleau
Anna Guagnini
Karen & John Gullic
Julie & Mario Gullo*
Richard Gurnee
Marguerite Haans
Patricia Hackbarth
Linda Halloran
Diane & Shawn Hamilton*
Kathleen & Glen Hamilton
Maureen Hanagan
Alice Hansen & Ron Heath
Sharon Hansen
Anne Harding
Glenna Harlamoff
Stephanie Harlan*
Meg & Don Harlor*
Arlene Harmon
Leritha Harris
Larry & Suzanne Hart
Steven Hartness
Zia Hashemi
Jack Hassler
Kathleen Hatfield
Bradley Hawthorne*
Carolyn & Edmund Hayes
Ron Heath
Sara Hector
Janet Heien*
Gordon Heitmann
Karen Hellgren-Allen & Steve Allen
WR Hencke
Heather & Harry Henderson
Robert & Margaret Hennager
A Community of Support

$100-$499 (continued)
Richard & Niada Hensolt*
Pamela & Michael Hernandez
Cindy & Gary Hickey
Ralph & Jane Hickey*
William Bond Higgins
Robert & Cindy Higginson
Ed Hill
Lindsay Hinck & Jay Rorty
Ron & Evelyn Hirsch
Julie Hitchcock*
Karen Hockemeyer
Rubilda Hohmann & Sharon Assam
Judith & Laurence Holguin
Brenda Holmes
Marilyn Holmes
Robert & Monica Holmes
Michael Holton
Tanya & Michael Honig
Sandra Hope-Scott
Alexandra & Joseph Horne
John & Marlene Horvath
Keith & Monina Houchen
Kathleen Howlett
Diane Hoxeng
Sara Hoyle
Gloria Hudson
Robert Hughes
Janice Hulderson
Marilyn Humphrey
Lowell & Wendy Hurst
Susan Hurst & Joseph Slafkosky
Dottie & Hal Hyde
Marianne Hyer
Mary Iggliden
Mary Ellen Irons
Timothy Isaacs
Nick & Dee Iuliano
Amy Ivey & Jason Trey
Karen Jackson
Nancy & Brad Jackson
Jack Jacobson*
Amit Jain
Iris Jensen
Cindy & Steve Jewell
Amy Jimenez
Jessie Jimenez-Garcia
Darrell & Janet Johnson
Gertie Johnson*
Harland & Therese Johnson
Robert & Christine Johnson
Abra Jones
Stan Jones
Kimberly Jorgensen
Gerda & Franz Judas
Mike Kamimoto
Susan Kamprath
Nina & Michael Kaping
Mahlah Karpavage
Peter & Jeanette Katzberger*
John & Jean Kegebein
Ginaia & Tom Kelly
Herbert Kelly
Mary Kelly
Bruce & Diane Kennedy
Jo Kenny & Gloria Nieto
Susan Kerr
Brandon & Trisha Kett
Robert & Michele Kibrick*
Laurie Kiguchi
Elaine Kihara & David Sweet
Erika Kindlund
Shelly King & John Schuur
Richard & Diane Klein
Joyce Kling & Elizabeth Ingham
Laura Knapp
Wanda & Ken Kocina
Sara Koehring
Mary Kovacs
MR Kreb
Bruce & Susan Krogstad
Gregory Allen Kroop
Karen Kurokawa
Barbara LaBarbera
Janice & Michael LaFever*
Gerard & Carole Lallemand
Harry & Nora Lalor
Linda & Gene Lamb
Julie Lambert
Joan & Earl Lamprech
Vance Landis-Carey
Charles & Pamela Landram
Patricia Landreth
Judy & Bill Landrum
Georgann Lane & Thomas Guyer
Robert & Jane Langdon
Jan Lange
Linda Larkin*
Catherine Larrick
Don & Brenda Lauritson
JE Lawless
Sophie Le Guen
Connie Leas*
Gary Lehner & Darryl Fiorina
Kathleen Leifels-Geerin & Thomas Geerin
Nancy Lenox*
Margaret Leonard
Mateo Lettinich
Carolyn & Robert Levering
Janice Levin
Gail Levine*
Jocelyn Levy
Meryl Lewin
Gregory Lewis & Lori Medlen
James Lewis & Dale Ann Roche
Nancy Lewis & Michael Morton
Robert & Nancy Ley
Carol & Michael Libby
Dorothy Lieber
Evelyn & Marc Liesching
Johanna Lighthill
Sharon & Charles Lindberg
Rolf & Jennifer Lingens
Eliza Linley & David Richardson
Ingrid Lion
Ming Chung & Kwan-Hwa
Wang Liou
Ronnie Lipschutz
Marie Lipscomb
Marcia Lipsenthal
Nancy Lockwood
Amy Lonetree
Amy Longinotti
Ilse & Benjamin Lopes
Deborah & Bruce Lorenzen
Nancy Loshkajian*
Bill & Sally Lovejoy*
Rachel & Rodney Lowe
Antoinette Lukrich
Talya Lutzker
Vickie Lynch*
Sylvia & Charles Machado
Ken & Nancy Macy*
Jane Madsen*
Chris Maffia
Lori Mahan
Linda & George Malloch
Merrill Malvin*
Jill & George Marino
Marlene Mariolo
Merrilyn & Ronald Marker
Cheryl Marquez
Marty & Robert Martin*
Laura Martin*
Charles & Judith Martin-Hoyt
Ron & Ryan Martino
Thomas & Jeanne Mason
John & Dorene Masterman
Judith Masters
Maura Matera
Sally Matheson
Lori & William Mathis
Owen Mathys
Richard & Sandra Matteson
Janice Matthews
Melanie Mayer
Stephanie & Neal Mayer
Angie Mays
Ellen Mazaika
Elroy McAttee & Shonnie Uslaner

communitybridges.org 17
A Community of Support

$100-$499 (continued)
Patricia McCausland
Michael McCawley
Craig McCroskey & Bronwyn Black
Patricia McDonald
Tish McGlynn & James Dixon
Joseph & Pamela McHenry
Carolyn McIntyre
Eva McKee & Michael Hayes
Mary & James McKenna
Yvonne McKenna
Lynn McKibbin*
Donna McMillan
Carol McQuillin*
Mardy Meadows
Roy Melander*
James Memmott & Nicole Morelli*
Smyrna & Bernardo Merilos*
Michael Merrithew*
Susan & Gene Meschi*
Ken Meshke & Barbara Sprenger*
Teall Messer
Kathryn Metz
Charles & Ann Michaelis
Mitsuru Mihara
Joe & Sara Mikles
Gary & Margaret Miles
Judith Miligram
Patricia & Carter Milhous
Carol Miller
Irene Ann Miller
Sharron & Mike Miller
Katharine Minott
Louise Mintun
Martha & Marvin Miracle
Nada Misunas
Michael Mizer
Rick Moe
Margus Moeller
J Peter Moedtyke
Annemarie Mollar
Shirley Mooers
Lynn Mooney
Christine & Thomas Moore*
Kathleen Morgan
Nedra & Kimpton Morgan
Beatrice & David Morris*
Ian Morris & Kathy St John
Maria Morris & Wendi Griggs
Pamela Morrison & Marc Weiss
Michele & Jim Mosher*
Daniel Mountjoy & Anne Hayes
Cambria Fast & Kevin Mulkey
Sonya Mullin
Socorro Murillo
John Murray
Kathleen & Johnny Musser
John & Deborah Muth*
Matthew Nathanson
Jack & Kathleen Navarez
Joan & Robert Nelson
John & Jackie Nelson
Peter & Francie Newfield*
Gary Niblock
Edward Nicholson*
Linda Nicholson & Thomas Adam
Jesse & Christine Nickell
Kallee Noel & Andrew Wilkinson
Ramona & Mark Nomi
Bill Normandin
Annemarie & Lance Nottle
Jeffrey Oberman
Debbie Ogawa*
Michael O'Leary
Daniel Oliver
Kelly Olmstead
Kathleen Olsen
Lawrence Olsen*
Jane Orbuch
Irene Osterbrock
Jasmine Ow-Hurst & Kelly Hurst
Patricia Oyama
Scott Paine & Iwona Gorzynska
Jan Palia
Richard & Marion Palm*
Sharon Papo
Barbara Parker
Susan Parodi
Mary Patterson
Christine Pavan
Scott Payne
Stephen Pearl
Patricia Pease
Michael Peck
Terri Pelope
Frank & Marilyn Penko
Janet Perry
Kenneth Peterson
Barbara Petrie
Michael Petrini
Kathleen Phelps
Jerel Philip
Tom Pickering
Don Pilcher
Marian & Frank Plant
Barbara & Eli Pokriots
Jeffrey Pollard
Rick & Robin Polse
Ronald Pomerantz & Jane Weed-Pomerantz
Stephen Pond
Donna Pope
Sara Pope & Ana Pope-Cullen
Dave Potter
Peter Poznanski
Nancy Prevedelli & Sharon Corkrean
Ernest Prochnow
Yolanda Provoste-Fuentes & Daniel Speece
Georgiana & Peter Purtscher*
Doug & Margaret Putnam-Pite
Cynthia Quattro
Karleen Quick
Lisa Racine & Dennis Heekin
Susan Raineri & Daniel Krapf
Peter Ralls
Frank Ramirez
Bruce Ramsey
Melody Randel*
Garry & Ruth Rasmussen
Amy Rather*
Gary Rauscher
Marla Reckart & Lawrence Cronin
Janet Reese
Frank & Nancy Remde
William Rentz
David Resnikoff
Jo Ann Resteigen
Heidi & David Reynolds
Andrea & Donald Rich Deborah Rider
Anita Ridpath
Steven Rieger
Rick Righetti & Wendy Gittings
David & Saundra Rinde*
Grant & Pamela Ring
The Rinker-Kan Family*
Raymond Rischpater
Roslyn Rissler
Edwin & Becky Roberts
John Roberts
Wendie Leah Roberts
Marilyn Robertson
Kathryne Robinson
Linda Robinson
Lisa & Tim Robinson
Joy & Elio Rodoni
Barbara Rogoff*
Ann Makaya Roma
Kim & Steve Rooks
Doug Rosener
Lana & Mark Rough
Robert & Joanne Rudolph
Bonnie Ruger
William & Joy Rush
Saundra Ruso
Lucy Russell
$100-$499 (continued)

William & Janice Ruxton*
Victoria & John Ryan
Brenda Rysdam
Leticia & Jorge Salazar
Serafina Sands
Maxine Saunders*
Michael & Amy Savage
Neil & Ameeshi Sawhney
Judith Scarabello
JoAnn Schaffner
Emmi Schambeck
Barbara & William Scherer
Gregg Schilman
Gary Schmidt
Marlene & Herb Schmidt
Paul Schmidt
Cathy & Tibor Schoenfeld
Lynne Schuyler-King
Dan & Carol Schwarzach
Curtis J Schwebke & Matthew E Sager
Janet Schwind
Sharon Sclabassi
Jonathan Scoville & Tandy Beat* 
Julie Scurfeld
Marc & Francoise Setef
James & Shannon Seigle
Linda & Roderick Seigle
Darlene & Norman Seligman
Daniel Seltz*
Erica & Terrance Seto
Susan Shane
Helen Shapero
Creedence Shaw
Judi Sherman*
Stefanie Sherman & Henry Kondrat
Cumba & Magnus Siegler
Dieter Siegmund
Mark Silverman
Steve & Randie Silverstein
Sharon & James Simpson
Ken & Carol Sisk
Linda Skeff
Anthony & Debra Sloss
Elizabeth Smith
George Smith
Patricia Smith
Sachi & Philip Snyder
Tangie Rowland Solow
Huikyong Song
David & Mary South*
Patricia Sovyak
David Spini
John & Elke Spires*
D Michael & Susan Ritter Spalin
Elisabeth & Louis Sporleder
David Spriggs & Anne Tharpe
Kizhanatham Srikanth
Anna Steed
Jeffrey Steimer
Donna Lee Stepovich
Richard Dennis Stewart
Anne & Thomas Stickel
Beth Stiles
Marc & Julie Stiller
Hilary Stinton
Desmond Stockard
Mark & Kathy Stone*
Stephanie & Ric Straus
Niels Sundermeyer*
Karen & Steven Sutherland
Katherine & Peter Sutton
Geraldine Sweet
Claire Sweetland & Denis Webb
Aven Switzer
Patricia Talbert*
Satoru Taniguchi
Pierre Tardif
Laura Tavernier
Ashley Taylor
Liz Taylor-Selling & Dan Selling*
Terry Teitelbaum & Mark Diekhans*
Stephen Temple
Uli Theissen
Barbara Thomas*
Gordon Thomas
Jeffrey & Meg Thomas
Jeffrey
Phil Thomas*
Sue Thomas & Charles Tremper
Alan & Teresa Thorne
John Thornton
Virgil Thrasher
Dale & Barbara Thurston
Laurel Tice
Lorrie Timmons
Jevon & Gary Todd
Julie Trahan*
Elizabeth C Traugott
Paul Treanor
Lauralyn Truax & Ian
MacGregor
Patrick True
Debbie & Steve Trybom
Cheryl Tutko
Susan Marie Ueno
Sherman Unell*
Douglas Urbanus
Alexander Van Zyl
Richard Vasquez*
Vicki & Frank Vassallo
Kelly Veit
Leon & Maria Ventura
Thomas Vincent*
Lorraine Voight
Steven & Teri Vomvolakis
Bill & Joean Wagner
Susan Wallace
Colleen & James Walter
Jim Walters
John & Sandra Warren
Mary Warren
Lorraine & Michael Washington
Michael Weatherford
Janice & Robert Weaver
Nancy Weavers
Mary & Patrick Webb
Pat & James Weber
Elaine Wedegaertner
Katherine Welch
Stephen Weldon
Larry Wendell & Elena Capella
Erich & Catherine Werner
Rhonda Weston
Barbara White & Robert Haight
Sheila Wickens & Roger Bach
John Wiechman & Patricia Emard
Kimberly Wigley
Russell Wiitala
Roger Willenborg
Elizabeth Williams
Katherine & Steve Williams
Patricia & James Williams
Gary Wilson
George & S Wilson
Beverly & William Winchell
Elizabeth Winchester
Daphne Winkler
Jon & Jill Winston*
Gail Wisler
Jonathan & Susan Wittwer
Nancy Woolf
Carolyn Woolston
Dorothy & David Wright
Jan & Les Wright
Virginia Wright & Tom Frederick
Thomas Wynn & Beth Lilienthal
Joanne Yablonsky
Maria Yap
Greg Yarbrough
Bonnie Young & Mark Mathews
Sarah Ann Young
Stephen & Barbara Young
Cheryl & William Zachmeier
Karen & Weldon Zaske
Stephen Zaslaw
Margaret & Marco Zavaroni
Judy Ziegler

A Community of Support
$100-$499 (continued)
Donna Ziel
Sylvia Zito & Michael Tozer
Frank Zwart & Julia Armstrong-Zwart

Under $100
We are grateful for the 1,576 individuals who gave $1-99 in 2018! Your partnership is key to our success! In order to make sure all your dollars do the most good, we have opted to stop printing all these names in our annual report to help us offset the increased printing costs. If you have questions about your contributions, please don’t hesitate to contact us anytime at info@cbridges.org or (831) 688-8840. Thank you for making a difference!

In-Kind Donors
Anonymous (1)
Art Services
Awakenings Bookstore
Brandon Basics
Cabrillo Stage
California Giant, Inc
California Jam Queen
Ray & Trisha Cancino*
Canepa Classic & Collector Cars
Sherry Carlsen
Paul & Tere Carrubba*
Chardonnay Sailing Charters
Whitney Connell
Discretion Brewing
Dorothy Emmons
Yvonne Falk
Garden Liquor & Deli
Gratitude Pastries
Great Infusions Co
Robert & Denise Hartmann
Il Biscotto
Geri & Phil Karleen*
Kathy Nails
Kianti’s Pizza & Pasta Bar
KION
Kissed by an Angel Wines
Kitayama Bros Inc
Live Earth Farm
Jerry Lopez & Ana Espinoza*
Lucy Emery
Joseph “Rollie” Freitas
Bill Furnish
Carolyn Grissom
William Hudson
Rudy Kawata
Patricia Kerr
Jerome Mack
Diane Mesiti-Miller
Shinichi Misumi
Betty Rose Paller
Frederick Roberts
Joan Scholz
Anthony Souza

Thanks to Rotary Club of Capitola-Aptos for choosing Meals on Wheels to benefit from their annual fundraiser dinner. President-Elect Michele Bassi (pictured) is also a founding member of Friends of Meals on Wheels.

Honor Donations
Bobby Brewer
Robert Burkhart
Raymon Cancino
Rand Catto
Chuck Gross
Sandy Hansen
Ima Hernandez
Lisa Hindman Holbert
Shige Honjo
Lane Lawson
Dolores Martin
Jebediah Northern
Marilyn Rockey
Scotts Valley Senior Center
Ruth Seigle
Warren Family

Memorial Donations
June Batty
Mary Crompton
Beatrice Drobac

Lucy Sierra
Kathy Sinnott
Sones Cellars
Bonnie Stohne
System Studies Incorporated*
Teen Kitchen Project
The Hideout
Times Publishing Group, Inc
Toys R Us
Lyle Troxell
Uhaul Felton
United Way Monterey County
Lee & Mary Vaage*
Watsonville Coast Produce Inc
Ian Weckler
Stephen Weldon
Well Within Spa
Marc Winquist
Woodworm Party Rentals
Wyland Foundation
Carola & Stephen Yarrow
Yoso Wellness Spa

*Loyalty Circle – honoring donors who have made gifts for five consecutive years or more.
Powerful Ways to Make A Difference

This place matters to me. I care about the whole world but what can one person do about the whole world? You can really see the difference you make in a community. I know how to serve the San Lorenzo Valley. I will keep doing so—even after I am gone.

Mary Hammer, Mountain Community Resources Founder and Current Supporter

Your Legacy

If you want to make a lasting positive difference in Santa Cruz County, consider including Community Bridges in your financial plans. Community Bridges’ programs serve all kinds of people from every part of the county. The right planned gift can provide you and your loved ones with tax and income benefits, while leaving a lasting impact on the people and programs that mean the most to you. To leave a gift in your will or trust, just discuss this language with a qualified professional:

“I bequeath $_____ or _____% of my estate to Community Bridges, tax ID# 94-2460211, located at 519 Main Street, Watsonville, CA 95076.”

You can leave your gift for general purposes, or for a specific program. You can direct your planned gift to the general fund, or to our endowment.

Appreciated assets.

An easy way to make an important gift is to donate assets, including appreciated shares of stocks and mutual funds. This may be one of the most tax-efficient ways to give. You may be able to receive a deduction based on the full appreciated value, and you might also avoid the capital gains tax that would have been due had you sold the shares.

Charitable IRAs

If you are over 70 ½ and make a contribution from your IRA, your gift could count towards your required minimum distribution (RMD). This is a great way to meet your annual RMD obligation and help our community thrive.

This is not legal advice. Please consult with a qualified professional to determine how these gifts will affect you.

If you have questions about how your gift would impact Community Bridges, contact Anna Vaage, Senior Development Analyst at 831-688-8840 x 205 or annav@cbridges.org.
Your Impact

Expenses
Administrative and development services are only 12% of our operating budget, however, they are key to our success. Community Bridges leverages these core support services such as accounting, human resources, facilities management, and development, across 10 unique programs. This allows the agency to realize economies of scale and reduce expenses like bulk purchasing of health insurance, while allowing the program staff to focus on what they know best – serving the people of Santa Cruz County.

Revenue
While support from individuals and private foundations makes up only 6% of our revenue, these resources are critical to addressing community needs. These funds are used to address pressing community needs, while allowing us to respond to emerging issues. Non-governmental revenue sources are more flexible and can fill in gaps when government funding shifts unexpectedly.

Operating Expenses

88% Direct Program Costs
10 programs that help Santa Cruz County residents thrive

- 60% Children & Nutrition
- 30% Seniors & Transportation
- 11% Shared Human Resources, Facilities, Finance, and Contracts
- 10% Family Resource Collective
- 12% Core Mission Support

Operating Revenue

- 78% Government Grants
- 13% Service Fees
- 4% Individual and Business Contributions
- 2% Foundation and other Institutional Grants
- 1% Other
Five Year Revenue Trends

Since our founding, the federal government has been the largest source of revenue and over the last five years those funds have continued to decline. General federal funding has fallen by 3%, while federal funding for the Child and Adult Care Food Program (CACFP) has increased by 1%—not enough to match inflation.

CACFP funding is an important part of healthy eating for children and people in day care, injecting over $4 million dollars into the local economy each year.

County, city and state funding has increased over 23%, making up a portion of the reduced federal funding, and eliminating the deficits of prior years.

To grow and gain control of our revenues, we have continued to increase our fee for service and investment revenue by over 72% in the last five years.

Thanks to generous individuals, donations have increased over 44% in the last five years. Although still a small percent of the budget, individual giving is becoming steadily more important to our pursuit of sustainability and diversification.
## Financials

### Statement of Activities
for the Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Support and Revenue</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Grants</td>
<td>$12,716,351</td>
</tr>
<tr>
<td>Service Fees</td>
<td>2,173,138</td>
</tr>
<tr>
<td>Individual and Business Contributions</td>
<td>721,760</td>
</tr>
<tr>
<td>Foundation and other Institutional Grants</td>
<td>361,537</td>
</tr>
<tr>
<td>Interest and other</td>
<td>325,117</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$16,297,903</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Child &amp; Adult Care Food Program (1)</td>
<td>4,497,948</td>
</tr>
<tr>
<td>Women, Infants &amp; Children (WIC)</td>
<td>2,071,989</td>
</tr>
<tr>
<td>Child Development Division</td>
<td>1,818,374</td>
</tr>
<tr>
<td>Meals on Wheels</td>
<td>1,394,002</td>
</tr>
<tr>
<td>Lift Line</td>
<td>1,460,827</td>
</tr>
<tr>
<td>Elderday</td>
<td>1,273,115</td>
</tr>
<tr>
<td>La Manzana Community Resources</td>
<td>556,710</td>
</tr>
<tr>
<td>Mountain Community Resources</td>
<td>322,686</td>
</tr>
<tr>
<td>Nueva Vista Community Resources</td>
<td>289,258</td>
</tr>
<tr>
<td>Live Oak Community Resources</td>
<td>267,267</td>
</tr>
<tr>
<td>Management General</td>
<td>1,841,341</td>
</tr>
<tr>
<td>Fund Development</td>
<td>214,065</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$16,007,582</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Excess/(Decrease) of Support over Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess/(Decrease) of Support over Expenses</td>
<td>$290,321</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(107,002)</td>
</tr>
<tr>
<td><strong>Increase/(Decrease) in Net Assets</strong></td>
<td><strong>183,319</strong></td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of Year</strong></td>
<td><strong>$2,586,631</strong></td>
</tr>
<tr>
<td><strong>Net Assets, End of Year</strong></td>
<td><strong>$2,769,950</strong></td>
</tr>
</tbody>
</table>

1. Includes $4,214,742 distributed directly to day care home meal sites.
2. These audited statements do not include the value of the WIC food vouchers. In 2017-18, WIC distributed 80,162 voucher packages with the total value of $4,493,334.

### Statement of Financial Position
at June 30, 2018

<table>
<thead>
<tr>
<th>Cash and Cash Equivalents</th>
<th>$934,432</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investments</td>
<td>575,749</td>
</tr>
<tr>
<td>Receivables</td>
<td>1,480,387</td>
</tr>
<tr>
<td>Inventories</td>
<td>$18,690</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>258,297</td>
</tr>
<tr>
<td>Deposits</td>
<td>42,399</td>
</tr>
<tr>
<td>Property and Equipment, net</td>
<td>3,812,220</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$7,525,453</strong></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$1,154,822</td>
</tr>
<tr>
<td>Salaries and Benefits Payable</td>
<td>778,326</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>69,590</td>
</tr>
<tr>
<td>Obligations under Capital Lease</td>
<td>4,968</td>
</tr>
<tr>
<td>Notes Payable</td>
<td>2,339,736</td>
</tr>
<tr>
<td></td>
<td>408,061</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$4,755,503</strong></td>
</tr>
<tr>
<td>Unrestricted Net Assets</td>
<td>2,351,568</td>
</tr>
<tr>
<td>Temporarily Restricted Net Assets</td>
<td>418,382</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$2,769,950</strong></td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$7,525,453</strong></td>
</tr>
</tbody>
</table>

These numbers reflect our 2017/18 financial statements as audited by Kaku & Mersino, LLP. For a complete financial report, please contact us at (831) 688-8840 or visit communitybridges.org/financials.
Save the Date

SATURDAY AUGUST 3, 2019

GALA HOSTED BY COMMUNITY BRIDGES

CELEBRATION OF LOCAL FOOD AND WINE TO BENEFIT SANTA CRUZ COUNTY PROGRAMS

LA SELVA BEACH CLUBHOUSE

314 Estrella Ave • La Selva Beach, CA

communitybridges.org/events