



BOARD OF DIRECTORS
Wednesday, January 16, 2019
5:00 PM to 7:30 PM

Sutter/PAMF Education and Support Center, 2200 Soquel Avenue, Santa Cruz

DRAFT AGENDA

- 4:30 Dinner**
- 5:00 2. CLOSED SESSION**
- 5:59 3. Adjourn Closed Session**
- 6:00 4. Call to Order/Establish Quorum**
- 6:01 5. Agenda Review (4 min)**
- 6:05 6. Announcements/Program Updates (5 min)**
- 6:10 7. *CONSENT AGENDA – Action Items (5 min)**
In approving the consent agenda, the Board is approving recommendations within each committee’s minutes listed below.
- 7.1 Draft Minutes of the November 14, 2018 Board Meeting***
- a. *Jack /Lee moved to approve the consent agenda as presented. MSP.*
- b. *Jack/Pam moved to add the motion from the 11/8 Governance Committee to the 11/14/18 BOD Consent Agenda. MSP.*
- 7.2 Draft Minutes of the December 13, 2018 Governance Committee Meeting***
- a. *Lee/Pam moved to recommend approval of the 17/18 Audit to the Board, pending Audit Committee recommendation. MSP.*
- b. *Pam/Jack moved to recommend approval of the Agency Values to the Board. MSP.*
- 7.3 Draft Minutes of the January 10, 2019 Finance Committee Meeting***
Jack/Kenn moved to recommend to the CB Board to approve Resolution 2019-01-01 allowing a change in signers of MOW accounts at three financial institutions. MSP.
- 7.4 Draft Minutes of the January 10, 2019 Governance Committee Meeting***
- 6:15 8. Receive comments from members of the public on “Items not on the Agenda” (5 min)**
- 6:20 9. Agency Business – Ray Cancino (30 min)**
- 9.1 *MOW - \$85K Funding Secured*
- 9.2 *Grants*
- CDSS – Thriving Immigrants*
- 6:50 10. Development/Philanthropy Report– Virginia Wright (10 min)**
- 10.1 *Agency Values*
- 10.2 *Development Report*

- 7:00 11. Audit presentation - Peter Mersino (20 min)**
*11.1 *Approval of Agency Audit 17/18 – Action Item**
- 7:20 12. Finance Committee Update – Doug Underhill (10 min)**
12.1 Trend Report for 17/18 FY Ending
- 7:30 13. Written Reports**
13.1 Development Report for December 2018
13.2 Financial Report from the January 10, 2018 Finance Committee Meeting
13.5 Program Reports from MOW, LL, WIC
- 7:30 14. Newspaper Articles**
- 7:30 15. Items for Next Agenda**
- 7:30 16. Adjourn Regular Meeting**

Next Meeting:

Wednesday, February 20, 2018

5:00 PM to 7:30 PM

Location: Sutter/PAMF Education and Support Center, 2200 Soquel Avenue, Santa Cruz



BOARD OF DIRECTORS
Wednesday, November 14, 2018
5:00 PM to 7:30 PM

Sutter Surgery/Urology Clinic Conference Room, 2911 Chanticleer Avenue, Santa Cruz

DRAFT MINUTES

Members Present: Shannon Brady, Lee Slaff, Steve McKay, Pam Fields, Heather Lenhardt, Martin Bernal, Jack Jacobson, Stephanie Connor-Kent, Nicolette Lee, Sara Siegel.

Staff Present: Raymon Cancino, Doug Underhill, Seth McGibben, Kirk Ance, Lisa Berkowitz, Lisa Hindman Holbert, Lois Sones, Virginia Wright.

4:30 Dinner

5:00 2. CLOSED SESSION

5:59 3. Adjourn Closed Session

6:34 4. Call to Order/Establish Quorum

6:01 5. Agenda Review

6:05 6. Announcements/Program Updates

Lisa HH noted that CDD has hired a site supervisor at Redwood Mountain

6:10 7. *CONSENT AGENDA – Action Items

In approving the consent agenda, the Board is approving recommendations within each committee’s minutes listed below.

7.1 Draft Minutes of the September 19, 2018 Board Meeting*

- a. Jack /Pam moved to approve the consent agenda. MSP.
- b. Jack /Sara moved to approve the FY 18/19 Budget. MSP
- c. Pam/Jack moved to approve Resolution 2018-09-02 – AAA. MSP
- d. Stephanie/Steve moved to approve Resolution 2018-09-01 - Confirmation that Community Bridges moved to 519 Main Street, Watsonville, CA 95076 on April 17, 2018. MSP.

7.2 Draft Minutes of the October 12, 2018 Governance Committee Meeting*

- a. Pam/Lee moved, contingent on Finance Committee recommendation, to recommend that the agency pay off the \$51,593.89 (at present date) loan payable in full to Santa Cruz County Bank, for the ‘Familia’ property, used by Nueva Vista Community Resources. Payment is to be made on or after December 12, 2018. MSP.

7.3 Draft Minutes of the October 12, 2018 Finance Committee Meeting*

Due to lack of Quorum, the following vote was conducted by email:

- a. Recommendation to the Governance Committee that the agency pay off the \$51,593.89 (at present date) loan payable in full to Santa Cruz County Bank, for the 'Familia' property, used by Nueva Vista Community Resources. Payment is to be made on or after December 12, 2018. MSP.

7.4 Draft Minutes of the November 8, 2018 Governance Committee Meeting*

- a. Jack/Pam moved to recommend approval of the Agency Priority Dashboard and CEO Operating Plan. MSP.

7.5 Draft Minutes of the November 8, 2018 Finance Committee Meeting*

Jack/Lee moved to approve the November 14, 2018 Consent Agenda as presented. MSP.

6:15 8. Receive comments from members of the public on "Items not on the Agenda"

6:20 9. Agency Business – Ray Cancino (30 min)

9.0 Employee Survey

CEO presented an overview of the major themes staff indicated as important to them, with paid health insurance and other benefits rated as more important than wages. Other themes included more and better communication across the sites and programs, staff training, and information about internal hiring opportunities. The Board requested a comparative analysis of current and previous years' surveys.

9.1 Strategic Planning

a. Agency Priorities

CEO presented the Agency Priorities document with its three main initiatives and noted that as of now the agency is meeting the goals. CEO will report back quarterly on the progress.

b. CEO Operating Plan

CEO presented the Operating Plan as a more detailed version of the Agency Priorities with guidelines and metrics for success.

6:50 10. Program Presentations

10.1 MOW – Lisa Berkowitz

Lisa handed out local and statewide information about Meals on Wheels (MOW). Local data shows that provision of meals is helping 97% of participants stay in their homes, and 85% of congregate diners report eating healthier. Sixty-one percent of seniors served are at or below poverty level. MOW served 1,636 unduplicated seniors with 146,213 nutritious meals, which was made possible through the work of 16 staff members (12.5 FTEs) and 15K volunteer hours. MOW is seeing shifting demographics with a larger portion of younger participants in the 60-75 year age range. Last year MOW served 12K meals in excess of their contract and are in need of doing much fundraising to meet the community need. While the senior population is skyrocketing, funding decreased until 2013 and has since been flat. Lisa noted the need for support during advocacy efforts and mentioned how impactful Nicolette's brief address to the BOS was last spring. MOW will need to ask for a third year of funding and is in need of BOD

participation. Lisa asked the BOD for ideas of how to elevate the conversation about senior issues in their communities. BOD members noted that participant stories are powerful and could be used more frequently in social media communication. The infographic should include contact information and can be used as hand-out to stakeholders. Lisa explained how to become a MOW neighborhood sponsor. frameworksinstitute.org was suggested as a resource that has toolkits specifically on aging. Lisa shared a participant story and noted that there are always opportunities to ride along during meal deliveries or to visit the dining sites, and that MOW always makes room for volunteers.

7:10 11. Development/Philanthropy Report- Virginia Wright

Virginia handed out individual BOD giving summaries.

11.1 Development Report

Virginia noted that everything is keeping pace, and reported that ELD received a \$98K CBAS grant, and the FRCs programs received a \$100K grant from CCAH. LOCR crowd funding exceed expectations, and Mountain Affair net revenue increased by 12% to \$17,565. Virginia will add a column for new grants.

11.2 Board Development Committee

Lee is currently working with Virginia to revive the Development Committee. **Jack/Pam moved to add the motion from the 11/8 Governance Committee to the 11/14/18 BOD Consent Agenda. MSP.**

11.3 Board Giving Options

Ray noted that as the agency FY and the tax year is different this can cause some confusion, and the BOD giving 'menu' is providing a host of options with unrestricted donations preferred. Virginia pitched Giving Tuesday noting that CB just received a \$5K lead gift and is hoping to raise \$20K overall.

7:25 12. Finance Committee Update - Doug Underhill

Doug noted that reports from the last two months are included in the packet and gave a general overview of program budgets and agency financials. The \$98K ELD grant is not yet reflected in the budget. The two new GAs are doing great. The balance sheet now has a column for Measure D revenue and expenses. We are in the middle of the audit, and we are working closely with Peter Mersino to reach the finish line. We will need to convene the audit committee during the second week of December with committee members Martin, Jack and one more.

7:35 13. Written Reports

13.1 Development Report for October 2018

13.2 Financial Report from the October 12, 2018 Finance Committee Meeting

13.3 Financial Report from the November 8, 2018 Finance Committee Meeting

13.5 Program Reports from FRCs and ELD

7:35 14. Newspaper Articles

- 7:35 15. Items for Next Agenda-
- 7:35 16. Adjourn Regular Meeting

Next Meeting:

Wednesday, January 16, 2018

5:00 PM to 7:30 PM

Location: Sutter/PAMF Education and Support Center, 2200 Soquel Avenue, Santa Cruz



Governance Committee Meeting

Thursday December 13, 2018

10:00am-11:00am

Board Room @ Santa Cruz County Community Foundation, 7807 Soquel Drive, Aptos

DRAFT NOTES

Members Present: Shannon Brady, Pam Fields, Jack Jacobsen, Lee Slaff

Staff present: Ray Cancino, Seth Mc Gibbon

Notes: Tonje Switzer

10:00 1. Meeting to order/Establish Quorum

10:01 2. Agenda Review

Personnel committee will meet to discuss CEO evaluation, and will convene as soon as possible pending 12/14 Audit committee vote to recommend approval of the Audit.

10:02 3. CEO Report – Ray Cancino

a) Alliance Funding – Elderday

CEO noted that Alliance indicated there is still 4MM left in potential funding pool. Last time ELD received 1.3M after asking for 2.5MM. There is no stated criteria for receiving maximum funding in terms of numerical increases in capacity and has more to do more with relationship building. A larger building would accommodate more participants. A new funding application will be submitted mid-January. Twenty-five percent of the funding must come from other sources, and we will apply for CBDG next fall followed by a capital purchase grant. In the event of a combined ELD/MOW project, MOW cannot go south of mid-county due to reliance of volunteers. Alliance funding needs to be used for Medi-Cal recipients and MOW may qualify. CCAH is downsizing medical reimbursement rates for providers. While this does not affect ELD, we cannot expect reimbursements to increase as a foreseen consequence of their financials.

*b) *Audit – Recommendation to approve (pending Audit Committee recommendation)*

– Action Item

Lee/Pam moved to recommend approval of the 17/18 Audit to the Board, pending Audit Committee recommendation. MSP

*c) *Agency Values – Action Item*

CEO gave a brief overview of the collaborative effort that led to the establishments of the Agency Values.

Pam/Jack moved to recommend approval of the Agency Values to the Board. MSP.

10:20 4. CLOSED SESSION

11:00 5. Adjourn

Next Meeting:

Thursday January 10, 10:00am-11:00am

Solari West Room, Santa Cruz County Community Foundation, 7807 Soquel Drive, Aptos

Prepared by Tonje Switzer

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Finance Committee

Thursday, January 10, 2019, 9:00-10:00 AM

Aegis of Aptos

125 Heather Terrace, Aptos, 95003

DRAFT MINUES

9:05 Agenda review

Since the committee did not meet last month, this report represents two months of changes.

9:05 CFO Report – Doug Underhill

a) Program Budget Summary Review – November

Highlights: Projected Programs' Gain/Loss 18/19 at +77K

All programs saw a decrease in healthcare costs as the CB plan came in at an 8% increase while the anticipated increase was 15%. WIC saw a \$25K decrease in GA reimbursable expenses due to the drop in healthcare cost. At the FRCs, all site revenues increased by \$5,750 through receiving a Dignity Grant. The LOCR Capital Campaign is now being projected at a 5% loss for this fiscal year. ELD saw a decrease in personnel expenses due to severe difficulty in hiring RN since last fall. This is resulting in a \$25K gain this year-end without taking into account the \$98K grant received in December. ELD will need to maintain their ADA moving forward. MOW downwardly projected donations by \$20K and is seeing increased food costs. For the 521 Property activity, current expenses and revenue is actual.

b) Financial Statement Review – November

1) Prior year reserves are now final

2) 198K current gain for FY 18/19

c) Cash Flow and Line of Credit

Measure D funds are coming in in excess of expected levels. The balance sheet has been updated with an audited balance. Property fixes assets increased as well as our debt liability, leading to a slight reduction in ratios. All in all we are looking solid.

d) Investments and Funds – Status Report

The Familia property has been paid in full and the prepayment penalty was waived. A cocktail hour to celebrate was suggested.

e) Fed funding in current environment

There was a brief discussion about the Government shutdown, and how it may affect programs. California WIC is good through March, and CDD is seeing some slowdown of payments.

f) MOW bank account signers – **Action Item***

Jack/Kenn moved to recommend to the CB Board to approve Resolution 2019-01-01 allowing a change in signers of MOW accounts at three financial institutions. MSP.

g) Questions & Answers

9:50 Closed Session – Lift Line Discussion

9:55 Items for Next Agenda

10:00 Adjourn

Next Meeting:

February 14, 2019

Board Room, Community Foundation, 7807 Soquel Dr, Aptos, CA 95003



Governance Committee Meeting

Thursday January 10, 2019

10:00am-11:00am

Aegis Living (Library), 125 Heather Terrace, Aptos

DRAFT MINUTES

Members Present: Pam Fields, Jack Jacobson, Lee Slaff, Shannon Brady

Guest: Kenn Barroga

Staff: Ray Cancino, Seth McGibben

Notes: Tonje Switzer

10:50 1. Meeting to order/Establish Quorum

10:36 2. Agenda Review

10:50 3. CEO Report – Ray Cancino

a. 1/31 and 2/1 selected for Prevention Summit with County Office.

CEO noted that he will be going to San Diego to work on strategic planning with the County. CEO will be on vacation March 13 through March 18, and Tonje will work to reschedule GC and FC meetings.

b. Lift Line Presentations CARB

CEO noted there will be a press releases and presentation for the Watsonville City Council on January 22.

c. Grants Updates

i. CAB CDSS

FRCs received \$16K for outreach to the immigrant community. We need one BOD member to attend the press release on 2/1 at 9am, location TBD.

ii. Alliance

iii. Dignity

We received additional funds for FRCs provision of food access, clinical supervision and navigator programming.

Managers are needing to take on much day-to-day programming which allow for less time to pursue and implement grants. Committee members asked for the need for an FRC Manager or Director. CEO noted the desire to move to implement a new director once beacon funding

is secured. CEO noted that the cost of grant writing is not included in the business plan although the program is highly dependent on grants this will be a shift moving forward.

11:06 Closing Remarks

Committee Chair noted that the alliance has lost many members due to the public charge policy change.

CEO noted that LOSD will not sell their building, but rather build teacher housing. MOW will receive set-aside funding for one more year. Simpkins and Kaiser expansions provide potential for collaboration concerning commercial kitchen for MOW.

11:08 Items for next GC Agenda/BOD Agenda

11:08 5. Adjourn

Next Meeting:

Thursday February 14, 10:00am-11:00am

Board Room, Santa Cruz County Community Foundation, 7807 Soquel Drive, Aptos

Community Bridges						as of 12/31/18	
Foundation and Corporate Grant Proposals \$5,000 +							
	Funder	Purpose	Proposal	Amount	Grant Period	Notes	New?
To Submit or Pending							
FRC	California Public Utilities Comm.	Broadband Adoption	1/1/19	\$ 99,000			New
NVCR	CDBG	Block grant	1/14/19	\$ 100,000			Renewal
LMCR	Pajaro Valley Comm Health Trust	Mental Health for PV	1/15/19	\$ 15,000			New
FRC	California Emerging Tech Fund	Payment for residential broadband adoption	3/2/19	as provided			Recapture 2013
FRCs	Community Foundation SCC	Disaster Preparedness	1/17/19	as needed			Renewal
MoW	Subaru Share the Love	cause related marketing	11/14/18	est \$7,000	Nov 15 - Jan 2, 2019		New
MoW & Eld	Central Calif Alliance for Health	Capital campaign planning	1/22/19	\$ 150,000			Recapture 2016
LMCR	CF Monterey County	human services	3/1/19	\$ 15,000			Recapture 2016
MCR	Massage Therapy Foundation	massage for marginalized groups	4/1/19	\$ 10,000			New
Approved							
FRC	CAB	Immigration services	10/8/18	\$ 16,000	TBA	Funded 18/19	New
MoW	Disney	Day passes for fundraising	9/27/18	20 tickets	Nov 15 - Nov 26, 18	Funded 18/19	New
MCR	AT&T	youth programs	10/12/18	\$ 5,000	FY 18/19	Funded 18/19	Recapture 2009
FRC	Dignity Health Foundation	Navi Health for all services	8/31/18	\$ 25,000	1/1/19 - 12/31/19	Funded 18/19	Recapture 2015
MCR	Dudley-Vehmeyer	Youth	10/15/18	\$ 5,000	FY 18/19	email approval	Renew
FRC	Rockefeller, Listen for Good	Surveys	9/30/18	\$ 15,000	9/1/17-8/31/19	Funded 18/19, 2 year	Renew
Elder	CBAS	Elderday one time	8/17/18	\$ 98,215	One time funds	Funded 18/19	New
FRC	Central Calif Alliance for Health	Partners for Healthy Food Access, Navi-Health	7/16/18	\$ 100,000	28 months, from 11/08/18	Funded 18/19, 2 year	New
CB	Community Foundation SCC	50% dev; 25% FRC; 25% Eld	5/3/18	\$ 45,000	annual	Funded 18/19	Renew
FRC	Kaiser Foundation 18/19	At risk youth	6/29/18	\$ 15,000	8/15/18 - 8/15/19	Funded 18/19	New
LL	Monterey Peninsula Found	Lift Line Vets	7/1/18	\$ 45,000	9/20/18 - 5/20/2020	Funded 18/19, 2 year	Renew

MoW	Newmans Own	Meals on Wheels	5/23/18	\$ 10,000	annual	Funded 18/19	Renew
FRC	Packard Foundation	NVCR-Youth Summer Fun!	4/30/18	\$ 90,000	6/22/18 - 6/30/20	Funded 18/19	Renew
FRC	County of SC Probation Department	Youth at Risk	4/20/18	\$ 45,000	?	Funded 18/19	Renew
Good Prospects							
FRC	PG&E	Emergency Services	?	?		PG&E - changes...	New
LOCR	US Soccer Foundation	soccer programs	?	?		Guidelines in January.	New
FRC	Packard Foundation OE	Strategic planning	Open	\$ 50,000			Recapture 2015
FRC	CA Health Care Foundation	Latinx health care	Open	-			New
CB	Kresge	Policy	Open	-			New
	<i>Recapture: have received a grant, but not in the last 18 months</i>						
	<i>Renewal: have received a grant within 18 months</i>						

Final DRAFT Organizational Values

*Approved by Management Team at December 12, 2018 meeting.
For Board Approval at January 16, 2019 Board Meeting*

Commitment

We are dedicated to understanding community needs, and we are solution focused in our responses. We achieve long-term positive impact by seeking out and acting on feedback and by consistently improving the quality of our work.

Community

We create a warm, friendly, people-centered approach that is open to all, and we actively listen to employees, participants, and the public to build connections and to tailor services to meet local needs. We care about our community and we take action to make this a better place for us all to live.

Compassion

We are kind and caring in our interactions with each other and the public. To strengthen our common humanity, we take time to understand the needs of others and ourselves.

Integrity

We work to include participants in decision making, and to share information clearly and transparently. We apply policies and services consistently, justly, and equitably. We are reliable and honest with participants, co-workers, and supporters.

Respect

Our practices and communications are culturally competent and we embrace diversity. We assume good intentions and make every effort to be considerate and mindful in our approach. We honor the contributions of all community members for the common good.

Support

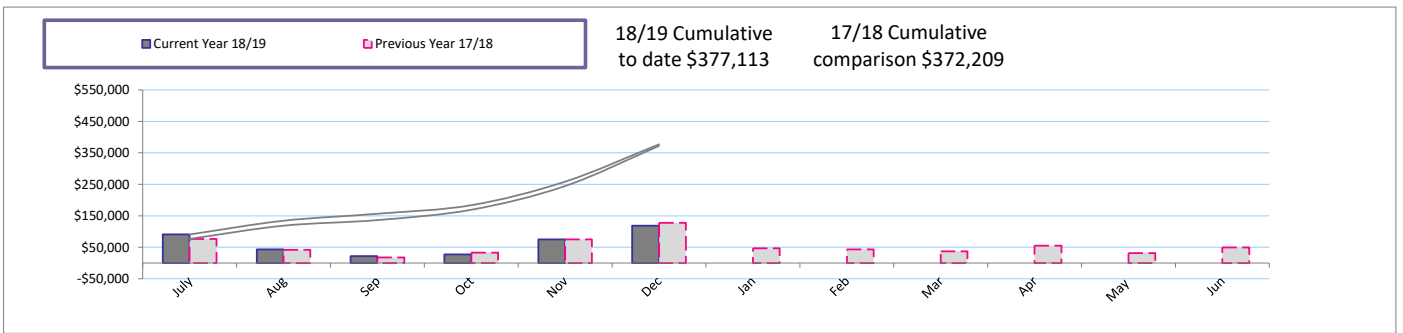
We care about and invest in each other as we collectively provide excellent service to those that need it the most. We value leadership and advocacy efforts that help people enhance their quality of life. We believe in the power of CB's mission and programs to improve all lives touched by the organization.

Development Progress Report
Fiscal Year 2018-19
 December 31, 2018

A. Revenue from Individuals & Businesses: donations, auctions, sponsorships, tickets. (Excludes unfulfilled pledges.)

Total	Fiscal Year	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
	Current Year 18/19	\$90,760	\$43,638	\$22,187	\$27,129	\$74,939	\$118,461							
Previous Year 17/18	\$76,795	\$41,825	\$17,779	\$32,874	\$75,415	\$127,521	\$46,433	\$43,568	\$37,199	\$54,823	\$31,484	\$49,677		\$635,394

Cumulative difference 12/31/17 to 12/31/18 **\$4,904** **1.3%** **change**



B. Active Grant Applications - See Grant Status Report

- Grant Revenue Goal \$1,053,074
- All Application Total \$1,606,289
- Total Awarded YTD \$589,215
- New Funds Awarded \$224,215

C. Fundraising Event Summary

- Farm to Fork 2018: Net revenue increased 26% to \$38,832 with 11 sponsors and 140 guests.
- Mountain Affair 2018: Net revenue increased 12% to \$17,565 with 4 sponsors and 110 guests.
- MOW March 2019 campaign to include luncheon event, coin drive, and volunteer ride alongs.

D. Campaigns and Other - See Campaign and Appeal Summary

- Database update increased email reach 204% to 5,500 initial email appeal audience.
- Giving Tuesday raised 60% more from 95 donors up from 75, incl. 38 gifts on Facebook!
- Year-End fundraising stable over prior year, despite 20% decrease in MOW mass mailer.
- Strategic Visioning Meetings complete, document in process, initiatives moving forward.

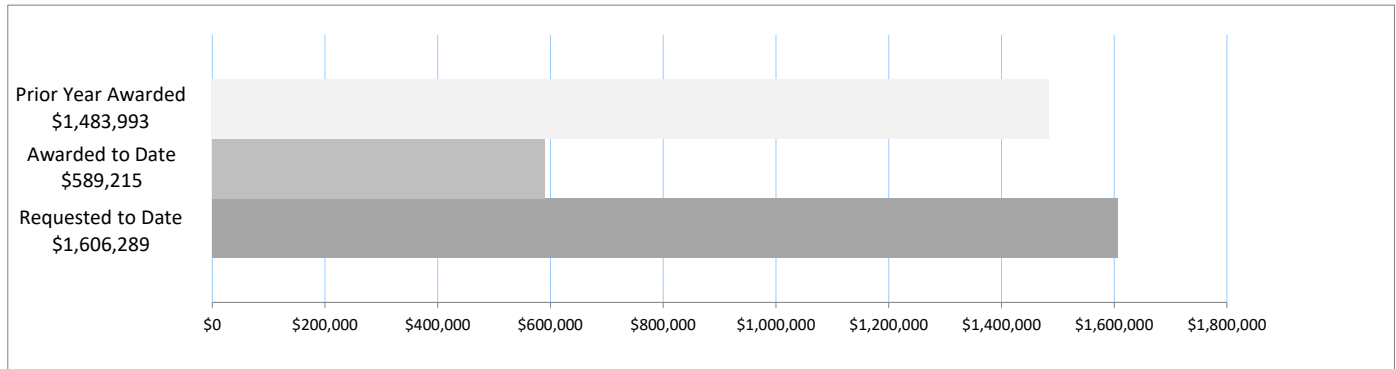
Grant Status Report

Fiscal Year 2018-19

December 31, 2018

B. Active Grant Applications: Applied in and Funding for FY18/19

Revenue Goal: \$1,053,074



FY18/19 Grant Applications

\$695,074 TDA Funding Claim (LL)	Submitted	Renewal
\$150,000 Sunlight Giving for Community Bridges	Approved	Renewal
\$150,000 Alliance Planning Grant (MoW & Elderday)	In process	New
\$100,000 Alliance Partners for Healthy Food Access (FRC)	Approved	New
\$100,000 Community Development Block Grant (NVCR)	Submitted	Renewal
\$98,215 California Department of Aging, CBAS (ELD) ☒	Approved	New
\$45,000 Community Foundation Santa Cruz (ELD, FRC)	Approved	Renewal
\$45,000 Packard Foundation (NVCR)	Approved	Renewal
\$45,000 County of Santa Cruz Probation for Youth (LORC & MCR)	Approved	Renewal
\$40,000 Monterey Peninsula Foundation (Lift Line)	Approved	Renewal
\$20,000 PG&E Emergency Response Outreach	Submitted	New
\$20,000 Dignity Health Dominican Hospital (FRC)	Submitted	Recapture
\$16,000 Community Action Board immigration services	Approved	New
\$15,000 Rockefeller Foundation for Listen for Good (FRC)	Approved	Renewal
\$15,000 Pajaro Valley Community Health Trust (LMCR)	Submitted	Recapture
\$15,000 Kaiser Foundation for At Risk Youth (FRC)	Approved	Renewal
\$12,000 Community Foundation Monterey advocacy (LMCR)	In process	Recapture
\$10,000 Newman's Own (MOW)	Approved	Renewal
\$5,000 Dudley-Vehmeyer-Brown Foundation (MCR)	In process	Renewal
\$5,000 Save the Redwoods (NVRC)	Approved	New
\$5,000 AT&T Youth (MCR)	Approved	New
in-kind Disney Points of Light (MOW)	Approved	New
TBD California Census Office 2020 (FRC)	Submitted RFI	Recapture
TBD California Public Utilities Corp (FRC)	Submitted	New
TBD Subaru Share the Love	Submitted	New
TBD California Emerging Technology Fund (FRC)	In process	New
TBD Massage Therapy Foundation (MCR)	In process	New
TBD US Soccer Foundation	In process	New
- AHEAD Financial Literacy (FRC)	Declined	New
- Chevron STEM (CDD)	Declined	New
\$1,606,289	\$589,215	\$224,215
Requested	Awarded	New

Campaign and Appeal Summary
Donations, Sponsorships, Events Revenue
FY 2018-2019 Progress Report – December 31, 2018

Programs	18/19 Goal	18/19 YTD	18/19 Goal %	17/18 Final
CB General Funds	\$124,606	\$122,836	99%	\$136,748
Child and Adult Care FP	\$3,066	\$2,160	70%	\$3,684
Child Development Dept	\$6,192	\$6,654	107%	\$6,491
Elderday	\$9,451	\$3,968	42%	\$9,765
La Manzana CR	\$2,049	\$1,057	52%	\$1,435
Lift Line	\$16,010	\$6,054	38%	\$18,351
Live Oak CR	\$27,914	\$33,040	118%	\$29,091
Mountain Community	\$62,459	\$42,863	69%	\$68,186
Meals on Wheels	\$285,098	\$149,307	52%	\$346,729
Nueva Vista CR	\$12,447	\$6,180	50%	\$13,307
WIC	\$1,172	\$2,995	256%	\$1,607
TOTAL	\$550,464	\$377,113	69%	\$635,394

2018-19 Appeal Results
December 31, 2018

Appeals/Campaigns	YTD 18/19 To Date	YTD 17/18 To Date	18/19 \$ change	18/19 % change
Annual Report	\$4,200	\$6,595	(\$2,395)	-36%
Bequests	\$5,429	\$0	\$5,429	0%
Calendar appeal	\$35,102	\$27,955	\$7,147	26%
Calendar Sponsor	\$3,000	\$3,750	(\$750)	-20%
Donates Monthly	\$6,618	\$5,415	\$1,203	22%
Farm to Fork Gala	\$62,667	\$59,159	\$3,508	6%
Founding 100/ CB Endowment	\$579	\$1,172	(\$593)	-51%
General Donation	\$68,716	\$85,847	(\$17,131)	-20%
Giving Tuesday	\$23,400	\$14,665	\$8,735	60%
Honor/Memorial	\$2,140	\$820	\$1,320	161%
LL Van Sponsorship	\$2,460	\$3,250	(\$790)	-24%
LOCR Tutoring	\$10,520	\$0	\$10,520	0%
MCR Mountain Affair	\$23,485	\$23,218	\$267	1%
MOW Food from the Heart	\$2,500	\$6,500	(\$4,000)	-62%
MOW mailer welcome packet	\$5,510	\$3,533	\$1,977	56%
MOW meal contribution donation	\$3,683	\$2,557	\$1,126	44%
MOW Spring Mailer	\$5,453	\$7,309	(\$1,856)	-25%
MOW Fall Mailer	\$83,221	\$98,669	(\$15,448)	-16%
NVCR Fall Mailer	\$1,457	\$2,458	(\$1,001)	-41%
Online donation/Internet search	\$16,329	\$8,049	\$8,280	103%
Outside Fundraisers	\$4,745	\$4,559	\$186	4%
Payroll Deduction - Employee	\$1,890	\$1,946	(\$56)	-3%
Payroll Funds - non-CB	\$1,862	\$3,782	(\$1,920)	-51%
Program Donation Box	\$2,147	\$1,001	\$1,146	114%
Total	\$377,113	\$372,209	\$4,904	1%

Board contributions (incl above)	\$7,084	\$2,935	\$4,149	59%
Board solicitations (incl above)	\$10,390	\$9,980	\$410	4%

**COMMUNITY BRIDGES
Program Budget Summary
November 30, 2018**

Projections for Year Ending 6-30-19

A	B	C	D	E	F	G	H	I	J	J	K
PROGRAM NAME:	6/30/18 Balance	Annual 18/19 Balanced Budget	Current Projected Expenses	Current Projected Revenues	As Yet Unsecured Revenues	(E-D) Net 2018-2019 Gain/Loss	(B+G) Cumulative Gain/Loss	Goal 25% Reserve %	Change from Prior Mo	% Change	14.64% Gen'l & Adm Exp
WIC (Oct-Sept FFY)	187,628	2,444,214	2,404,242	2,408,927	0	4,685	192,313	8.0%	2,896	0.1%	350,846
Child Development Div	85,195	2,204,760	2,135,172	2,184,840	172,142	49,668	134,863	6.3%	13,846	0.6%	312,355
Elderday	(95,337)	2,020,095	1,972,246	2,002,055	222,900	29,809	(65,528)	-3.3%	13,534	0.7%	288,825
Meals on Wheels	556,454	1,769,894	1,771,110	1,724,156	316,163	(46,954)	509,500	30.5%	(23,043)	-1.3%	242,911
Lift Line	(121,745)	2,887,618	2,861,613	2,890,218	88,195	28,605	(93,140)	-3.7%	(3,692)	-0.1%	211,266
La Manzana Commtty Res	117,098	663,512	653,271	634,637	11,012	(18,634)	98,464	15.4%	11,504	1.8%	90,435
Mountain Commtty Res	230,338	390,415	383,547	412,947	22,067	29,400	259,738	69.6%	9,088	2.4%	56,168
Nueva Vista Commtty Res	79,796	346,363	352,207	358,981	12,071	6,774	86,570	24.9%	3,705	1.1%	50,175
Live Oak Commtty Res	111,939	283,082	271,162	275,719	27,050	4,557	116,496	43.0%	4,114	1.5%	39,710
CACFP (Oct-Sept FFY)	25,661	3,810,720	3,811,467	3,810,770	0	(697)	24,964	8.5%	(697)	0.0%	63,418
Administration	57,914	1,797,947	1,813,484	1,801,346	3,400	(12,138)	45,776	2.5%	10,198	0.6%	7,083
Philanthropy	69,690	165,845	167,398	156,522	46,429	(10,876)	58,814	35.1%	(2,829)	-1.7%	24,576
TOTAL PROG OPERATIONS	1,304,631	18,784,465	18,596,919	18,661,118	921,429	64,199	1,368,830	9.66%	38,624	0.2%	1,737,768
LOCR-Capital Campaign	418,382	43,342	23,570	(20,000)	0	(43,570)	374,812	NA	(40,919)	-173.6%	0
521 Main Property Activity	(219,981)	-	110,420	166,951	0	56,531	(163,450)	NA	62,085		8,784
Fixed Assets & Gen'l Agy	1,266,918	-	197	280	0	84	1,267,002	NA	5,550	0.0%	0
TOTAL AGENCY	2,769,950	18,827,807	18,731,106	18,808,349	921,429	77,244	2,847,194	9.66%	65,341	0.3%	1,746,552

Note: MOW : \$350,000 of MOW reserve revenue shown on Fixed Assets & General Agency 6/30/18 Fund Balance.

Note: LL : \$250,000 of prior year LL losses included in Fixed Assets & General Agency Fund Balance.

** Fixed Asset purchases and Pass-Thru expenses exempt; Admin Program restricted to 5% gain due to Federal restrictions on indirect expenses

Total 6/30/18 Agency Estimated Ending Balance = Col B

Annual BOD approved Budget = Col C

Current Year Operating Expenses = Col D

Current Year Revenue is split into 2 categories, Firm and Unsecured (Cols E and F)

Current Year Gain or Loss = Col G. It is the sum of the 2 revenue columns less current expenses.

Cumulative Gain or Loss adds the Current Year Gain/Loss (Col H) to the 6/30/18 carryforward (Col B)

Column I is the percentage of reserve. The reserve goal is 25%.

Column J is the nominal change from the prior month projected gain or loss

**COMMUNITY BRIDGES
Program Budget Summary
November 30, 2018**

PROGRAM NAME:

WIC	-25K reimbursable expenses, mostly healthcare, less 4K GA
Child Development Div	Slight reduction in revenue projections, -16K personnel costs (healthcare)
Elderday	Decrease in personnel expense, estimate new RN hire 2/1
Meals on Wheels	-20K projected donations, increased food costs, -10K GA
Lift Line	Personnel increases in salary, less healthcare expense
La Manzana CR	4K decrease Personnel, 5K dignity grant
Mountain Commty Res	+5K Dignity
Nueva Vista CR	+5K Dignity Grant, less healthcare
Live Oak CR	Increased maint / contracted services expense, +5K dignity grant
CACFP	Minimal Change - Minimal Revenues Claimed/Determined
Administration	Decreased Personnel expense
Philanthropy	Minimal Change
LOCR-Cap Campaign	Stock market decline - current projection of -5% annual decline
La Manzana Property	CAM Revenues close to Expenses - Includes 60K Sunlight funding - Rev/Exp YTD
FAs & Agy Unrestr.	Fiscal Sponsorships, Unallowable exps, Fixed Asset values

Community Bridges
Agency-Wide Revenue and Expenses
November 30, 2018

DESCRIPTION	RECEIVED	EARNED	% OF TOTAL	A/R	UNEARNED	DESCRIPTION	ACTUAL	% OF TOTAL
	YTD 11/30/18	YTD 11/30/18		YTD 11/30/18	YTD 11/30/18		YTD 11/30/18	
REVENUE				EXPENSE				
County of Santa Cruz	608,600	574,544	8.5%		34,055	Salaries & Wages	2,883,619	44.0%
City of Santa Cruz	63,000	99,167	1.5%	36,167		Payroll Taxes	287,539	4.4%
City of Capitola		40,666	0.6%	40,666		Health Insurance/Retirement	371,930	5.7%
City of Scotts Valley		4,320	0.1%	4,320		Contracted Services	242,769	3.7%
City of Watsonville	8,250	6,875	0.1%		1,375	Transportation Services	169,872	2.6%
AAA-Title IIIB/C	270,636	271,693	4.0%	1,057		Staff Travel	15,808	0.2%
USDA-AAA / CAFB / SL	68,435	119,158	1.8%	50,723		Occupancy Expense	585,782	8.9%
Dept of Health Svcs-WIC / Snap Ed	597,690	1,065,272	15.8%	467,582		Office/Program Expense	111,045	1.7%
Dept of Educ-CACFP Admin	33,726	175,056	2.6%	141,330		Staff Training	5,847	0.1%
Dept of Educ-CACFP Homes Passthr	982,083	979,147	14.5%		2,937	Insurance	71,667	1.1%
Dept of Educ-CACFP Ctrs CCC / CBAS	12,958	57,013	0.8%	44,055		Taxes, Licenses, Interest & Fees	75,018	1.1%
Dept of Education-CDD	609,272	644,273	9.5%	35,001		Equipment Expense	43,393	0.7%
Transportation Development Act	393,875	289,614	4.3%		104,261	Raw Food and Related	298,388	4.5%
EFSP (FEMA)	6,152	5,469	0.1%		683	Vehicle Operations/Maintenance	69,728	1.1%
Covered CA-Navigator	325	1,405	0.0%	1,080		Payments to CACFP Homes/Ctrs	992,104	15.1%
FTA Section 5310 - Cal Trans Veh		0	0.0%	-		Payments to Other Agencies	20,916	0.3%
FTA Section 5310 - Cal Trans Ops		66,000	1.0%	66,000		Fixed Asset Purchases	27,708	0.4%
First Five	60,486	101,979	1.5%	41,493		Vehicle Related Purchases		0.0%
TDA - Measure D	388,553	388,553	5.7%		0	Real Property Purchases	2,247	0.0%
Ca Air Resources Board (CARB)	0	0	0.0%	-		Depreciation/Amortization	46,356	0.7%
Foundations & Other Grants	331,380	180,917	2.7%		150,463	Measure D Facility Reserve	173,750	
Donations/Fundraising	242,996	253,893	3.8%	10,897		236 Aptos Renovation	64,432	1.0%
Participant Contributions	35,083	35,083	0.5%	-				
Client Fees	146,694	146,694	2.2%	-				
Medi-Cal Fees	587,370	728,085	10.8%	140,715				
Program Income-Other	67,408	138,716	2.1%	71,308				
Transportation Fees/Scrp	3,717	3,717	0.1%	-				
Outside Contracts	16,037	93,280	1.4%	77,243				
Uncollectible Revenue	-57	-57	0.0%	-				
Interprogram Revenue	287,979	287,979	4.3%	-				
TOTAL REVENUE	5,822,650	6,758,511	100.0%	1,229,636	293,774	TOTAL EXPENDITURES	6,559,918	100.0%
				1,213,347	508,858	Net Gain (Loss) **	198,594	
						Estimated Prior Yr Reserves	2,769,950	
Change from last month	135,290					Net Assets:	2,968,544	

Community Bridges
Statement of Financial Position
November 30, 2018

ASSETS	Donor Unrestricted	-	-	Donor Restricted Net Assets	Current Month Total	Prior Period Total
Cash and cash equivalents	792,485	-	-	-	792,485	772,023
Cash reserved for LOFRC Facility Maint	-	-	-	421,913	421,913	437,897
Accounts/Grants receivable	1,949,106	-	-	-	1,949,106	1,608,618
Prepaid expenses	335,121	-	-	-	335,121	205,384
Inventory - Raw Food & Supplies	21,000	-	-	-	21,000	21,000
Refundable Deposits	42,399	-	-	-	42,399	42,399
Property and equipment	3,425,287	-	-	-	3,425,287	3,306,690
Leasehold improvements	536,626	-	-	-	536,626	115,718
TOTAL ASSETS	7,102,023	-	-	421,913	7,523,936	6,509,730
LIABILITIES						
Accounts payable	311,410	-	-	-	311,410	48,306
Salaries and wages payable	332,756	-	-	-	332,756	290,224
Payroll taxes payable	160,486	-	-	-	160,486	141,870
Retirement (401k) benefits payable	15,697	-	-	-	15,697	15,662
Accrued vacation salaries and wages	305,765	-	-	-	305,765	337,192
Health insurance payable/withheld	(2,776)	-	-	-	(2,776)	(5,621)
Short term debt (includes LOC)	-	-	-	-	-	16,755
Long term debt	2,311,445	-	-	-	2,311,445	1,809,089
Volunteer Center liability	2,537	-	-	-	2,537	2,531
Capitalized leases payable	4,968	-	-	-	4,968	6,774
Measure D fixed asset fund	596,811	-	-	-	596,811	501,500
Unearned revenue/advances	371,147	-	-	-	371,147	296,501
Other debts	138	-	-	-	138	513
Other liabilities	145,010	-	-	-	145,010	178,478
TOTAL LIABILITIES	4,555,392	-	-	-	4,555,392	3,639,773
Fund Balance June 30, 2018	2,351,568	-	-	418,382	2,769,950	2,806,652
Current Year Income (Loss)	195,063	-	-	3,531	198,594	63,304
TOTAL NET ASSETS	2,546,631	-	-	421,913	2,968,544	2,869,956

	G M	Current Month	Old Last Month	Proposed Goals	Revised Req Ratios
Cumulative Net Gain (Loss):	↓ ↑	198,594	63,304	\$200,000	None
Liquid Unrestricted Net Assets (LUNA)/Avg Mo Exps	↓ ↑	0.80	0.73	3.0	None
Current Ratio (Current Assets/Current Liabilities):	↑ ↓	2.8	3.0	2.8	None
Modified Current Ratio (Liabilities include advances):	↑ ↓	2.2	2.3	2.5	None
Net Asset Ratio (Total Assets/Total Liabilities):	↓ ↓	1.7	1.8	1.9	None
Debt to Equity (Total Liabilities/Total Fund Bal):	↓ ↓	153%	127%	116%	None
Debt to Assets (Total Liabilities/Total Assets):	↓ ↓	61%	56%	54%	None
Return on Reserves:	- ↑	6.7%	2.2%	6.7%	None
Current Assets (excludes property/fixed assets):		3,562,023	3,087,322	2,100,000	
Current Liabilities (excludes long term/unearned):		1,268,485	844,388	755,000	
Modified Current Liabilities (adds in unearned):		1,639,632	1,140,889	855,000	

PROGRAM REPORT to BOARD of DIRECTORS

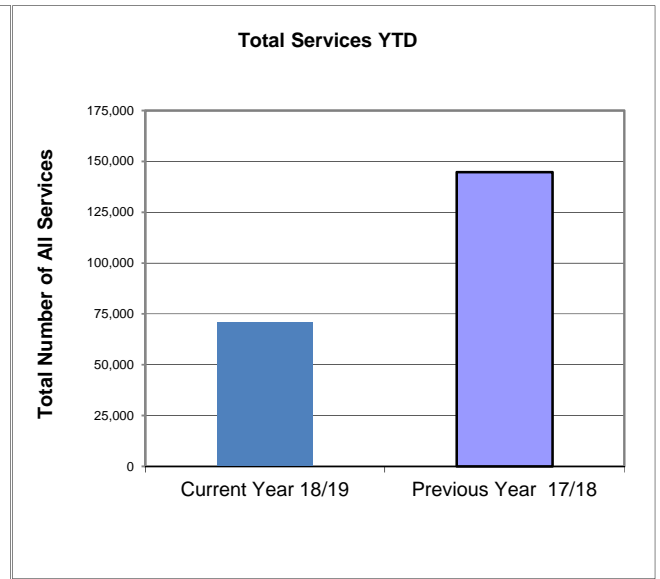
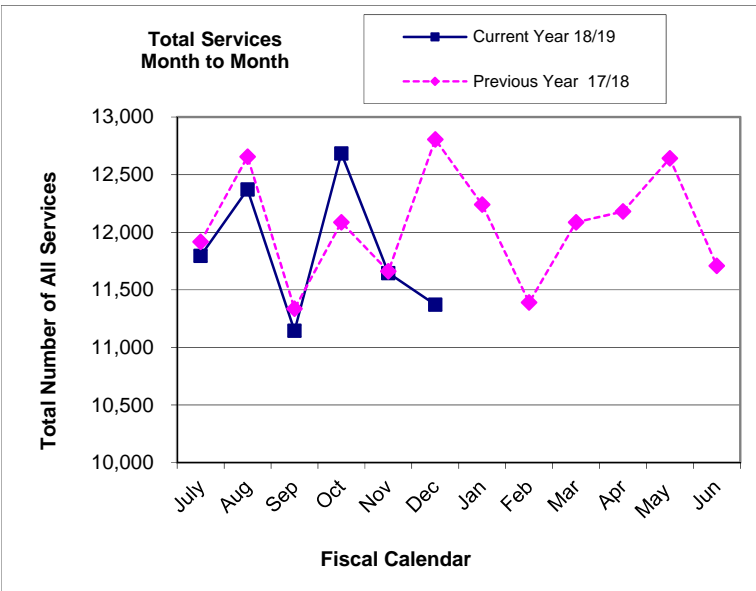
Program Name: Meals on Wheels for S.C. County



Date of Board Meeting: 9/19/18

A. Services: Congregate and Home Delivered Meals

Total number of all services	Fiscal Calendar	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	
	Current Year 18/19		11,794	12,371	11,144	12,684	11,645	11,371							71,009
	Previous Year 17/18		11,916	12,655	11,336	12,086	11,661	12,806	12,240	11,390	12,086	12,180	12,641	11,709	144,706



B. 2017-2018 Volunteers Report:

Fiscal Calendar (18-19)	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD
Number of Duplicated Volunteers		110	110	116	117	213							666
Number of Unduplicated Volunteers	110	0	6	1	96	20							233
Number of Volunteer Hours	1,229	1,202	1,115	1,247	1,396								6,189

C. Accomplishments:

Fiscal Year 2018-2019

I'm happy to report that our new Weekend Meals Program for homeless seniors attending Loudon Nelson has distributed close to 1000 meals since the first week in August. Each meal pack contains 2 shelf-stable main entrees, two Vit. C rich juices, two shelf-stable milks, one applesauce, one banana and two slices of WW Bread.

D. Challenges

We anticipate that meeting our fundraising goals is going to be more difficult this fiscal year. We saw an 18% reduction in funds received in our November /December holiday mailer.

PROGRAM REPORT to BOARD of DIRECTORS

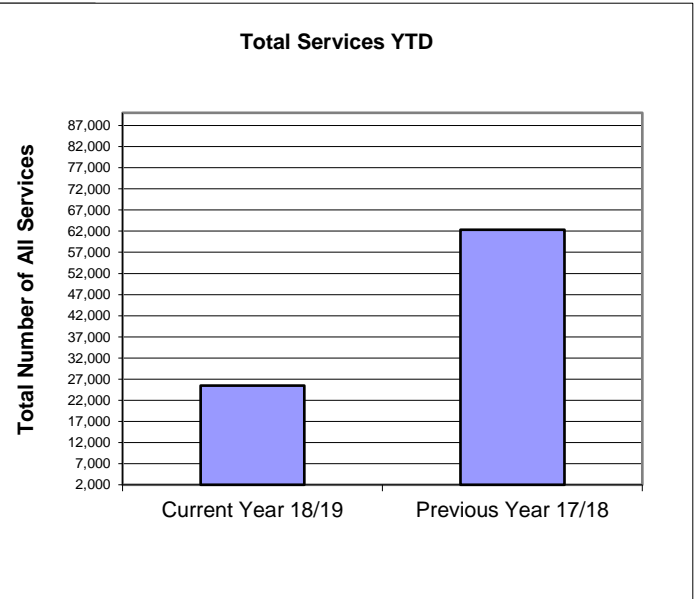
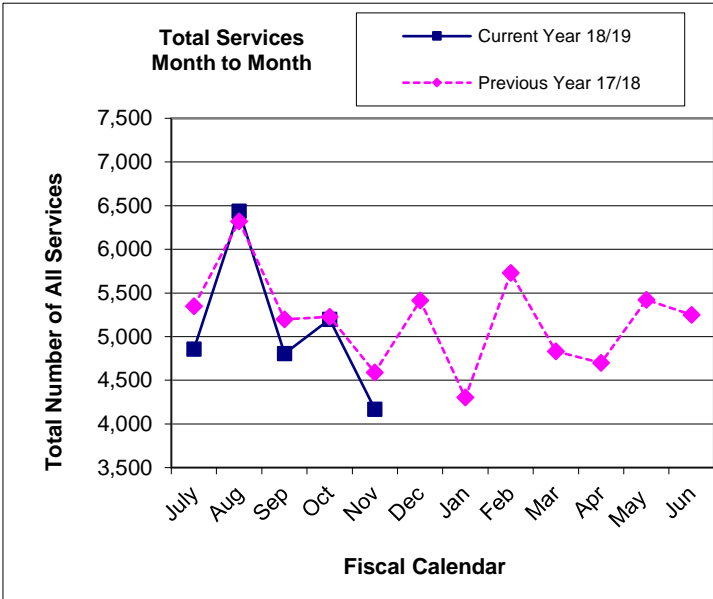


Program Name: LIFT LINE / CTSA

Date of Board Meeting:

A. Services: Specialized paratransportation services

Total number of all services	Fiscal Calendar	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	
	Current Year 18/19	4,856	6,438	4,804	5,197	4,168									25,463
	Previous Year 17/18	5,349	6,321	5,198	5,227	4,589	5414	4302	5731	4,832	4,698	5,423	5,248	62,332	



2016-2017 Volunteers Report:

Fiscal Calendar (16-17)	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD
Number of Duplicated Volunteers	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Unduplicated Volunteers	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Volunteered Hours	0	0	0	0	0	0	0	0	0	0	0	0	0

B.Accomplishments:

Notice this report is unaudited for Nov. 2018 the monthly service units could change. December numbers are not available yet.

C.Challenges:

Even though there have been some improvements FY1819, it is still challenging to stay fully staffed with drivers.

PROGRAM REPORT to BOARD of DIRECTORS

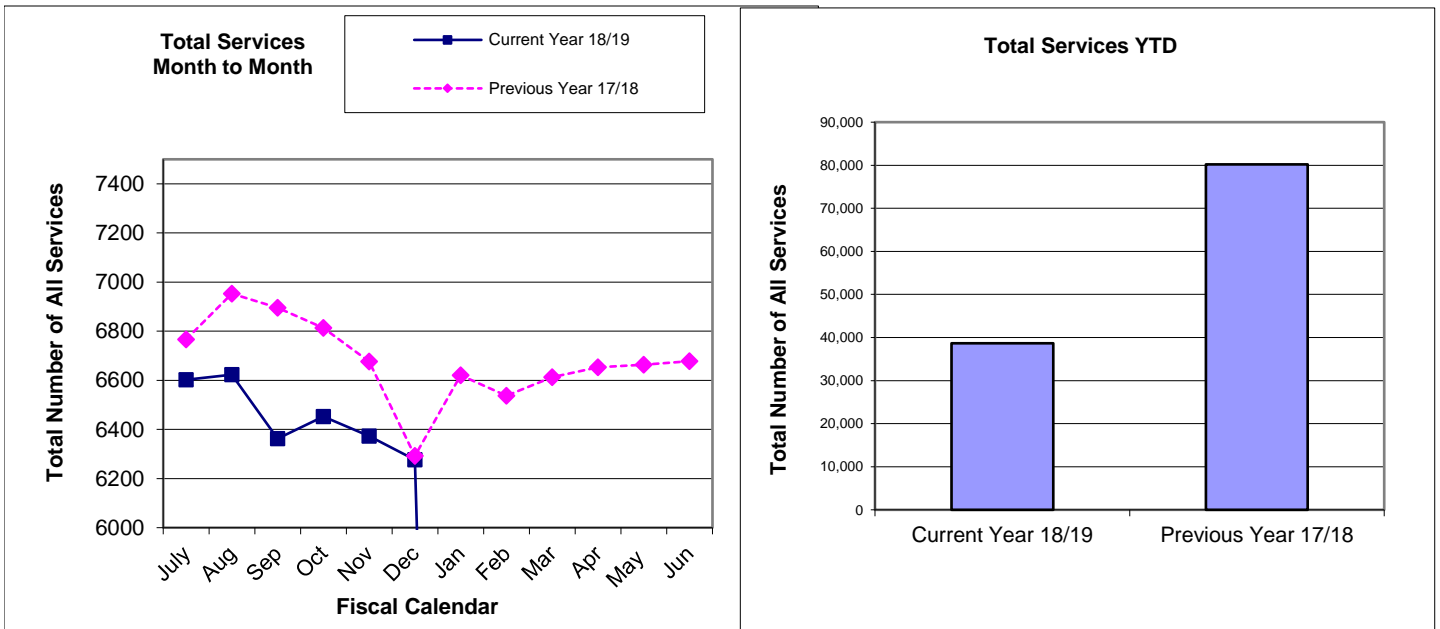
Program Name: WIC Program



Date of Board Meeting: January 16, 2019

A. Services: Nutrition Education, Breastfeeding Support, Distribution of Food Coupons.

Total number of all services	Fiscal Calendar	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD	
	Current Year 18/19		6602	6623	6362	6453	6373	6277							38,690
	Previous Year 17/18		6767	6953	6896	6813	6677	6292	6620	6537	6613	6653	6663	6678	80,162



B. 2017-2018 Volunteers Report:

Fiscal Calendar (18-19)	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	YTD
Number of Duplicated Volunteers	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Unduplicated Volunteers	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Volunteered Hours	0	0	0	0	0	0	0	0	0	0	0	0	0

C. Accomplishments/Challenges:

FEDERAL SHUTDOWN: WIC has remained open during the shutdown and WIC stores continue to accept checks. The CA Department of Public Health has guaranteed funding through March 2019.

CONTRACT: FFY 2019 will complete the fourth year of the FFY 16-19 WIC contract, and WIC will reapply this spring for a new three year subvention contract. Funding will decrease by approximately 4 % from FFY 2019 and will remain stable from FFY 2020-2022.

PARTICIPATION: Participation has been somewhat stable this quarter compared to last year. Clients continue to be concerned with immigration fears.

e-WIC UPDATE: CB WIC is one year away from issuing food coupons using an electronic transfer card called the "WIC Card." This enormous statewide project - referred to as "e-WIC" - begins with a pilot in Solano and Napa counties in May 2019 and will be completed by April 2020. Our agency will "Go Live" in February 2020. The e-WIC project also includes the implementation of a new WIC Web Information System referred to as "WIC WISE." Staff training has already begun and will escalate from July 2019 through February 2020. For more information on e-WIC visit the WIC website at wicworks.ca.gov.

Santa Cruz Sentinel

www.santacruzsentinel.com

Coast Lines | Parenting workshop is Saturday

By [SANTA CRUZ SENTINEL](#) | November 12, 2018 at 12:24 pm

LIVE OAK — A two-hour parenting workshop on “Positive Discipline” will take place from 10 a.m. to noon Saturday at Live Oak Community Resources, 1740 17th Ave.

The workshop is for married, unmarried, separated, divorced, step, foster parents, and relative caregivers of children of all ages (and for couples planning to have children) so they can become better aligned in their parenting styles and thus provide consistency.

The facilitator is Steve Weiss, a certified Positive Discipline educator. Cost is \$20 per person. Register at <https://www.pdcrc.org/> classes-schedule or call Steve at 831-476-7284 x107.

Letter | Measure H supporters can help in other ways

If you supported Measure H, consider donating the money you would have paid had it passed (\$16.77 per \$100,000 of your house's assessed value) to any of the numerous local non-profits helping provide people in need with affordable housing. Habitat for Humanity Monterey Bay, Mountain Community Resources, Valley Churches United, and others help those in need find temporary and permanent housing solutions. You can do it as a one-time donation or set up an annual automatic payment.

Triple P Workshop: Coping With Stress

By [Camisa Composti](#) on December 6, 2018

WHEN:

December 6, 2018 @ 6:00 pm – 7:30 pm

WHERE:

San Lorenzo Valley Elementary Library
7155 A Highway 9

COST:

Free

CONTACT:

Cori Burt, Community Bridges – Mountain Community Resources
(831) 335-6600, ext 6605

[Email](#)

[Event website](#)

[parenting workshop](#)

Triple P Workshops are brief classes that provide quick tips for handling everyday parenting issues. Attend this FREE parenting workshop to learn: Common causes of stress, and how stress affects parenting; How to recognize signs of stress; Healthy ways to reduce and manage everyday stress.

This Triple P Workshop is FREE and open to the public. Free child care is available with advance registration. Light snacks will be provided for adults and children.

Presented in English by: Cori Burt, Community Bridges – Mountain Community Resources

Location: San Lorenzo Valley Elementary Library, 7155 A Highway 9, Felton, 95018

To register: Contact Cori Burt at (831) 335-6600, ext 6605 or corib@cbridges.org or register online at <http://first5scc.org/calendar/parent-trainings>

REGISTER PAJARONIAN

FRIDAY, DECEMBER 14, 2018

Community briefs, Dec. 14, 2018

By: STAFF REPORT - Updated: 3 hours ago

Posted Dec 14, 2018

Parenting seminar focuses on raising resilient children

WATSONVILLE — Triple P will hold a seminar titled “Raising Resilient Children” on Monday from 6-7:30 p.m. at La Manzana Community Resources, 18 West Lake Ave., Suite E, in Watsonville.

The seminar will provide tips for helping children develop important social-emotional skills, such as: recognizing and expressing emotions in healthy ways; developing positive ways to think about themselves and the world around them; and coping with difficult emotions and stressful situations.

This Triple P seminar is free and open to the public. Free child care is available with advance registration. Light snacks will be provided for children and adults.

It will be presented in English by Gladys Gómez of Community Bridges – La Manzana Community Resources.

To register, contact Gómez at 724-2997, extension 220 or gladysg@cbridges.org or register online at first5scc.org/calendar/parent-trainings.

Coast Line: Meals on Wheels to deliver holiday meals Dec. 24

By [SANTA CRUZ SENTINEL](#) |
December 21, 2018 at 8:00 am

SANTA CRUZ

Meals on Wheels to deliver meals

Staff and volunteers of Meals on Wheels for Santa Cruz County will pack baskets for homebound senior citizens on Monday at 1777 Capitola Road. Subaru of Santa Cruz staff and volunteers will deliver the baskets to seniors around the county on Christmas morning.

Members of the community are invited to donate Christmas ornaments to pack in baskets, which can be dropped off at Meals on Wheels from 9 a.m. to 4 p.m. weekdays at 1777 Capitola Road. Subaru of Santa Cruz's participation in delivering meals is part of the nationwide Subaru Share the Love Event.

To join volunteers and Subaru of Santa Cruz in feeding homebound seniors, give a year-end gift to Meals on Wheels for Santa Cruz County at CommunityBridges.org/Donate. Information: call 831-688-8840 ext. 285.

Coast Line: Triple P Parenting seminar set Dec. 10 in Watsonville

By **DONALD FUKUI** | dfukui@santacruzsentinel.com and **SANTA CRUZ SENTINEL** |
Santa Cruz Sentinel
December 9, 2018 at 7:00 pm

WATSONVILLE

Triple P Parenting seminar set Monday

Triple P Parenting will teach the seminar “Raising Confident, Competent Children” from 6-7:30 p.m. Monday at the La Manzana Community Resources, 18 W. Lake Ave., Suite E.

This seminar is the second in a series of three for families with children up to 12 years old. It will focus on developing good communication, social skills and healthy self-esteem. Free and open to the public.

Free child care is available with advance registration. Light snacks will be provided.

To register, call 831-724-297 ext. 220, email gladysg@cbridges.org or register at first5scc.org.