



BUILDING BRIDGES,

ELIMINATING BARRIERS

Dear Friend,

This year marks Community Bridges' 40th anniversary, commemorating four decades of service and support for Santa Cruz County's most vulnerable communities. We know that without friends like you, our efforts would not be possible.

Throughout the years, we have cherished your commitment to us, and we do not take it for granted. Our goal as an organization is to be as efficient as possible, because this enables us to use each dollar we receive to provide more service for our community. In 2016, 92 percent of every dollar we received went to fund programs that make direct impacts in people's everyday lives.

Here at Community Bridges, we believe that every individual should feel valued and supported, and able to pursue their fullest potential. Every day, across our ten programs, we work to empower seniors to live with independence and dignity, to increase access to medical care and good nutrition, and to provide children better access to education and family support. Without your help, we would not have been able to accomplish what we have.

This year more than ever, our ability to provide these services is being threatened by changes to our nation's leadership and a political climate that is rife with division. That is why it is critically important that, with your support, we continue to build bridges that unite us, and eliminate barriers that divide us. If we commit to working alongside one another, we can ensure that thousands in our community continue to have the support they need to thrive.

As you'll see in this report, 2016 was an amazing year. Across our 10 programs, we helped over 22,000 local children, families, and seniors live better lives.

On behalf of the entire Community Bridges staff and board of directors, we would like to thank you for helping to ensure that we can continue serving this community for another forty years and beyond.

Thank you,

Raymon Cancino

Chief Executive Officer

Rebecca Fowler*
Board Chair

*incoming 2017

7,066 hours of after-school and summer programs for children

16,425 days

of medical and emotional support for seniors

36,652 days of subsidized early care and education

8,802 hours of one-on-one advocacy

77,268 free door-to-door rides for seniors and disabled residents

3,930 days

of parent education

2,422,271 nutritious meals

(Meals on Wheels, Summer Lunch for Kids & Teens, childcare meals, food distribution for families, and more)

42% MALE

57% FEMALE



15,487 CHILDREN/ YOUTH

6,600 FAMILIES



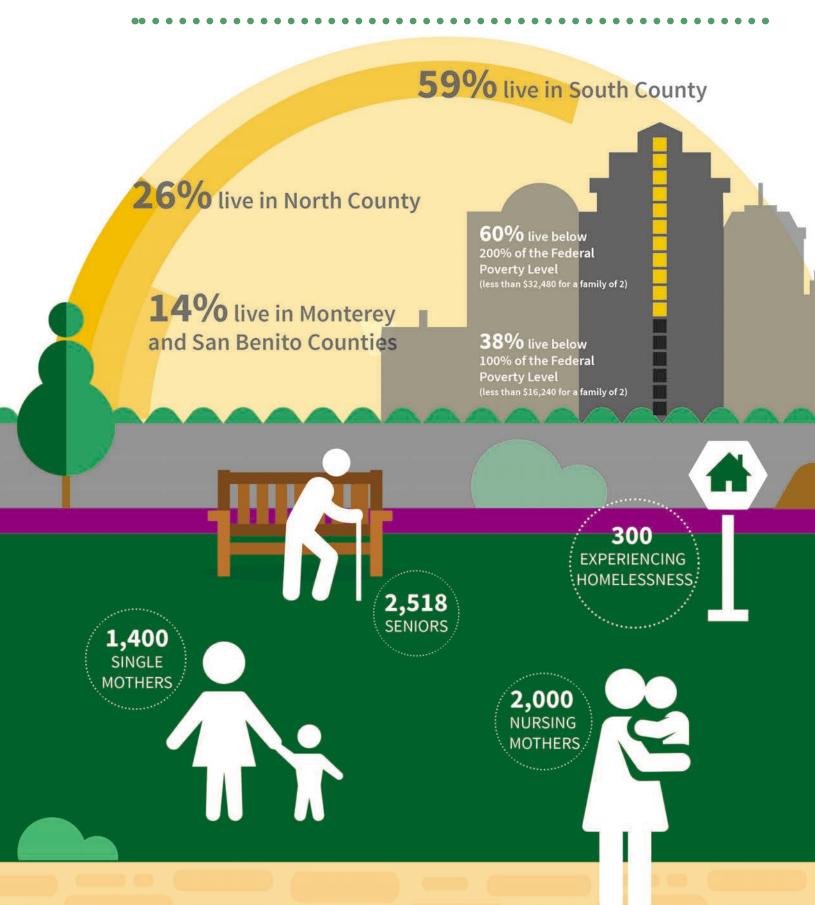
300 VETERANS





THE IMPACT OF OUR PROGRAMS

IT'S AMAZING WHAT WE CAN ACCOMPLISH TOGETHER



PROGRAM HIGHLIGHTS OF 2016

At Community Bridges, there's a lot to celebrate. Here's just a few of the many accomplishments you helped make possible in 2016:

CHILDREN & NUTRITION

The Child & Adult Care Food Program ensured that 6,000 local children received more than 2 million healthy meals. Since taste preference and eating habits develop early in life, CACFP plays a crucial role in ensuring young children develop healthy habits that will contribute to their long-term wellbeing.

The Child Development Division developed kindergarten readiness in 214 children across six preschools county-wide, with curriculum focusing on social emotional development, language & literacy, English, mathematics, visual & performing arts, physical development, health, history/social science, and science.

Women, Infants & Children (WIC) helped 3,000 local families access healthy food kids need to grow. WIC food vouchers also invest more than \$450,000 into our local economy each month. That's nearly \$5.5 million per year spent on healthy food for families with young children.

FAMILY RESOURCE COLLECTIVE

La Manzana Community Resources (in Watsonville) provided over 1,000 hours of **parent education and adult literacy** classes to 92 people. Our clients come from Campbell and Castroville, Salinas and Scotts Valley, to tell us that our center is the only place in the area they can receive vital services in a welcoming environment without being charged for services.

Live Oak Community Resources (in Live Oak) provided 110 Live Oak families with more than 3,000 hours of **advocacy and education** to help strengthen this diverse community. We work closely with families to refer services that help them meet their basic needs, so that all in our community can live healthier and happier lives.

Mountain Community Resources (in Felton) assisted more than 100 San Lorenzo Valley families meet their nutritional needs through food from our **weekly food distributions** every Thursday. Nearly all our participants (96%) are low-income families, and half (47%) live within the Federal Poverty Level. Many are chronically homeless individuals and seniors. When our community comes together to help our neighbors, we are all better for it.

Nueva Vista Community Resources (in Santa Cruz) empowered 71 youth age 8 to 15 with **afterschool homework assistance**. Connecting local elementary and middle school students with college-age mentors helps form a path to higher education.

SENIORS & TRANSPORTATION

Elderday Adult Day Health Care provided a **safe, engaging and supportive day program** for 170 seniors and disabled adults in our community. Most (64%) of our participants are eligible for intermediate skilled nursing care. Our goals are to promote health and independence, and avoid costly premature institutionalization for this fragile population.

Lift Line provided 77,268 **door-to-door rides** for low-income elderly and disabled county residents to access healthcare and nutrition services, safely and free of charge. Providing transportation helps seniors have better health outcomes and stay in their own homes longer to maintain their independence.

Meals on Wheels celebrated 40 years ensuring that no senior in Santa Cruz County goes hungry. This year, we delivered more than 90,000 meals to seniors in their homes, and served nearly 50,000 meals at dining sites throughout the county. More than a meal, our program provides community that helps ensure that our seniors can remain living safely in their homes.



10 PROGRAMS ACROSS

SANTA CRUZ COUNTY

CHILDREN & NUTRITION

CHILD DEVELOPMENT DIVISION [6 SITES]

Fairgrounds Child Development Center 2667 East Lake Ave., Watsonville, CA 95076

Highlands Park Child Development Center 8500 Highway 9, Ben Lomond, CA 95005

Nuevo Dia Child Development Center 135 Leibrandt Ave., Santa Cruz, CA 95060

Redwood Mountain Preschool 7103A Highway 9, Felton, CA 95018

Sycamore Street Child Development Center 121 Sycamore Ave., Ste. 100, Santa Cruz, CA 95060

Vista Verde Child Development Center 1936 Freedom Blvd., Freedom, CA 95019

CHILD & ADULT CARE FOOD PROGRAM (CACFP)

236 Santa Cruz Ave., Aptos, CA 95003

WOMEN, INFANTS & CHILDREN (WIC) [3 SITES]

18 West Lake Ave. Ste. A Watsonville, CA 95076

1105 Water St. Santa Cruz, CA 95062

6134 Highway 9 Felton, CA 95018

FAMILY RESOURCE COLLECTIVE

LA MANZANA COMMUNITY RESOURCES

521 Main St. Ste. Y, Watsonville, CA 95076

LIVE OAK COMMUNITY RESOURCES

1740 17th Ave., Santa Cruz, CA 95062

NUEVA VISTA COMMUNITY RESOURCES [2 SITES]

711 East Cliff Dr., Santa Cruz, CA 95060 133 Leibrandt Ave., Santa Cruz, CA 95060

MOUNTAIN COMMUNITY RESOURCES

6134 Highway 9, Felton, CA 95018

SENIORS & TRANSPORTATION

ELDERDAY ADULT DAY HEALTH CARE

100 Pioneer Street #C, Santa Cruz, CA 95060

LIFT LINE

236 Santa Cruz Ave., Santa Cruz, CA 95060

MEALS ON WHEELS FOR SANTA CRUZ COUNTY [5 SITES]

Highlands Park Senior Center 8500 Highway 9, Ben Lomond, CA 95005

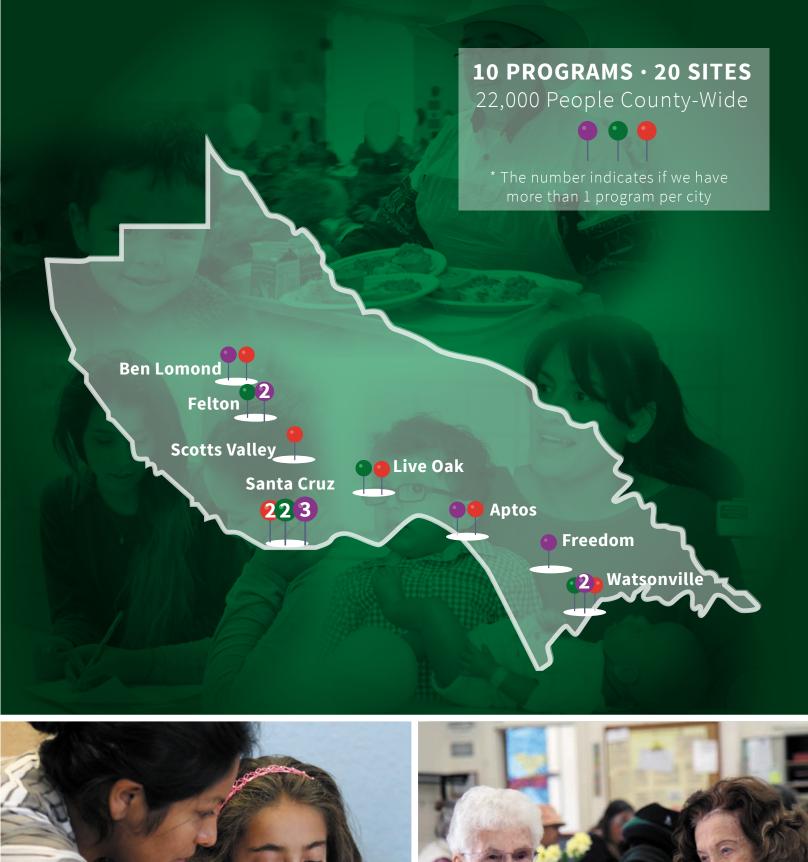
Louden Nelson Community Center 301 Center St., Santa Cruz, CA 95066

Watsonville Senior Center
114 East Fifth St., Watsonville, CA 95076

Elena Baskin Live Oak Senior Center 1777 Capitola Rd., Santa Cruz, CA 95062

Scotts Valley Senior Center 360 Kings Village Rd., Scotts Valley, CA 95066









THE LIVES WE CHANGED:

MEET VICENTA

"I started taking classes with La Manzana in 2004. Immigration sent me to take classes with them so I could test to become a citizen. My daughter always told me that I had to keep learning so I could be independent. She motivated me to start English and Spanish classes. And then eight months later, I passed the citizen test in my first try. I learned everything, and I became a citizen!

Eight years ago, my daughter passed away. She was only 26 years old, and left two kids behind, who are now 16 and 10 years old. Most times I feel depressed, and taking classes helps occupy my mind so I stay healthy. I love these classes a lot because I have met a lot of people, and I don't feel alone. For me, what's most important is school, because it helps me a lot with everything—with communication, with employment, because if I know two languages, I have more opportunities.

When I dream at night, I always dream about being a doctor. I really like medicine, and it's not only something that I dream about at night, but that I also really dream about being one day – a doctor.

I can't read perfectly, but compared to before, I can read a lot in both English and Spanish. Learning to read really created a lot of changes in my work life. I work with a woman who used to pay me only eight dollars an hour to clean her

house. At the time when I started, I didn't know any English, and I couldn't read or write anything. After I started taking classes at La Manzana, I started trying to communicate with her. Now I can communicate with her very well. She says, 'Wow Vicenta, now I can understand you very well!' Now she pays me 15 dollars an hour. This is why I love taking literacy classes, so I can better communicate with everyone and have more opportunities."



Did you know?

Community Bridges operates 4 of the 5 family resource centers in Santa Cruz County. Our Collective has centers in Santa Cruz, Watsonville, Live Oak and Felton. Family members often utilize resources at all locations, based on which location they are closest to in their time of need. These centers provide parent education, counseling, assistance with benefits, translation services, after-school programs, and so much more.

MEET AURELIA AND BLANCA

"This program has affected our family in big ways. Helping my mom at home was very hard work, and my mom gets bored and sad staying at home all day. Here, she doesn't want to miss a day!

I take care of my mom, but I also have my own family and a lot of things to do. So these programs are some of the best things that we could have asked for. They're very important to us.

When my mom got sick and was in the hospital, a social worker told us about this program. I did a little bit of investigating, and then applied.

Now that she's doing exercises in the gym, it's easier for me help her. Her hands are a little more strong so she can help me lift herself up. Here my mom has fun, does a lot of activities, and even dances! She jokes around, chats with her friends. We really enjoy everything.

Without these programs, we wouldn't know what to do. A lot of families have their elderly loved ones alone, so we're very happy with these programs."

Did you know? Our senior programs often work together to provide a higher level of care. Every day, Lift Line provides free door-to-door transportation for participants of Elderday Adult Day Health Care and Meals on Wheels dining sites. Elderday participants get to enjoy a hot meal every day, cooked by Meals on Wheels.

MEET MARIA RAMIREZ AND BABY ALEYDIS

"The WIC program helps me get healthy stuff. Instead of the kids eating a lot of Capri-Sun and Cheetos, I learned to cut the vegetables and put them on the table so they can eat from there. If I don't do that, my son won't eat. But if the food is cut, like the watermelon, the oranges, the kids will eat them.

I had my kids very distanced: seven years apart. The oldest is 24, then 14 then 7 then this one. So every time I come, every 7 years, I get different tips from them and I think, 'I should do that!' Even though I already have experience being a mom, with her it's like, 'Okay, is she eating that much? How many ounces should I give her now that she's growing?' So I ask those little questions, simple questions to them."



It takes a village — not just among communities, but across programs, to ensure kids build a foundation for success. Many of the children of our WIC families attend preschool at our Child Development Division centers across the county. And thanks to our Child & Adult Care Food Program, they're fed healthy meals every day.

VOLUNTEER SPOTLIGHT:

For music teacher and "Shady Characters" bandmember Linda Gibson, music is a way to connect with people through her lifelong passion. Linda has been volunteering with Elderday for 15 years, leading weekly guitar singalongs for seniors. As Linda strums chords and takes requests, some seniors dance and some sing, enjoying the rhythm of classic songs and catchy choruses.

"To me, it's the highlight of my week because I get to sing and play, and where else can you do that? And they're singing too, so it's a win-win situation. I really enjoy coming here," says Linda.

After working for the Braille Institute for 27 years, Linda moved from the LA area to Santa Cruz, connecting with Elderday soon after. Through teaching guitar and music for the blind, Linda knew she wanted to continue sharing music with others here in Santa Cruz. Every week, she spends an hour playing at Elderday. For holidays, she'll play themed tunes to celebrate Saint Patrick's Day, Christmas, or Valentine's Day.

No matter the day or occasion, Linda looks at music as a way to give to others and have fun at the same time. The power that music has to move people and keep them vital—connecting them to childhood memories and bringing them together—is what keeps her playing.

"You know, it's been proven scientifically that if you sing a lot, you live longer. Not that the purpose is to live longer; the purpose is to be healthy. It's important for health reasons, and of course happiness reasons," says Linda.

her cousins played with an accordion on a visit to her grandparents. From there, Linda has learned how to play the accordion, guitar, clarinet, electric bass, cello, mandolin, Peruvian charango, synthesizer, and several recorders. She keeps coming back to Elderday because of the warmth of the staff and participants, and the opportunity to interact with a range of personalities and individuals with different backgrounds.

Linda's musical journey began at the age of five or six, when she and

"I think it's because it's such a positive, happy, aware environment," says Linda. "There's no negativity. I can't get over how great the staff is. It's like everybody is openhearted—the clients, too. It's that wonderful setting that makes me feel very lucky to have found this place."

INTERESTED IN BECOMING A VOLUNTEER?

See what program needs best match your skills and passion. Contact us at info@cbridges.org.

DONOR SPOTLIGHT:

Having both been involved in nonprofits and human services for all of their professional lives, Linda Fawcett and Walter "Joe" Griffin made an immediate connection with Valley Resource Center (now Mountain Community Resources) after moving to the Santa Cruz area in 1991.

Linda connected with Valley Resource Center founder Mary Hammer to do some grant writing, and Linda and Joe became increasingly involved in the center's work with the San Lorenzo Valley community. Over the years, the two have attended and helped plan MCR and Community Bridges events, and participated in the annual MCR phone-a-thon.

In 2010, Linda joined Community Bridges' Board of Directors and served through the merger with Mountain Community Resources into the Community Bridges family of programs. Linda's term ended in 2016, following six years of service. During that time, she served on the Governance, Finance, Philanthropy, and Board Development committees of the Board.

Linda and Joe have both witnessed the transitions and development of Community Bridges as the agency evolves to address the ever-changing challenges and needs in the community. Both attest to the power programs can have when they are unified, supported, and working together, and they have enjoyed being a part of this process.

"We have a strong sense of wanting to give back, and we are fortunate in being able to do that," says Joe. "We really feel that's part of our mission: giving back, sharing our good fortune, and having the resources to do this."

"Anything we can contribute, I'm happy to do," adds Linda. "It's too important... you can't go to Elderday and not want to contribute. You can't watch the homeless people coming in at Mountain Community Resources and not feel a sense of sharing it, of wanting to be a part of the solution... It warms my heart that we're able to do those things, and ensure it keeps going—we want to do that."

Linda and Joe also participate in San Lorenzo Valley Rotary Club and Community Foundation Santa Cruz County. Many of their gifts are made through The Grifaw Fund at Community Foundation Santa Cruz County.

Linda offers this simple advice for those looking to jump into volunteering and giving to Community Bridges programs:

"There's nothing better you can do. The opportunity to be involved and caring for others is life-changing. It is very fulfilling. And if you don't have money, you can still volunteer and you can help people, and there's great joy in that."

INTERESTED IN HELPING TO FUND A PROJECT?

Reach out to see where your values best match. Contact us at donations@cbridges.org





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- Lisa Hindman Holbert Child Development Division
- Cathy Cavanaugh Women, Infants & Children (WIC)
- Yolanda Henry Family Resource Collective
- Lois Sones Elderday Adult Day Health Care
- Kirk Ance Lift Line
- Lisa Berkowitz Meals on Wheels for Santa Cruz County



PUBLIC & FOUNDATION

GRANT SOURCES

JULY 1, 2015 - JUNE 30, 2016 / FISCAL YEAR 15/16

\$1 million and above	
Federal Funds	7,284,696
County of Santa Cruz	1,421,023
\$500,000 - \$1 million	
California State Funds	858,900
Seniors Council of Santa Cruz County	772,314
Santa Cruz County Regional	
Transportation Commission	626,561
\$100,000 - \$500,000	
First 5 Santa Cruz County	285,463
City of Santa Cruz	238,500
Santa Cruz County Office of Education	142,694
City of Capitola	111,102
\$50,000 - \$100,000	
California Department of Public Health	72,427
The David & Lucile Packard Foundation	72,000

\$10,000 - \$50,000

Community Foundation Santa Cruz County	.52,067
Monterey Peninsula Foundation	. 40,000
Covered CA	.30,653
California Association of Food Banks	.31,588
City of Watsonville	.18,088
Community Foundation for Monterey County	.12,000

Up to \$10,000

• • •	
East Bay Community Foundation	10,000
Berry Family Foundation	10,000
Lakeside Organic Garden, LLC	10,000
United Way	10,000
Live Oak School District	9,307
City of Scotts Valley	8,903
Newman's Own Foundation	2,500
Soquel Unified School District	4,524
Allstate Insurance	1,000
Green Mountain Foundation	1 000

^{*}Outgoing as of 2017

^{**}Chair as of 2017

A COMMUNITY OF SUPPORT

RECOGNIZING DONORS FROM JANUARY 1, 2016 - DECEMBER 31, 2016

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\$1-\$100

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* Loyalty Circle — honoring donors who have made gifts for five consecutive years or more.

Please note that due to mergers with new programs over the last 5 years, some donors may have inadvertently been left off our Loyalty Circle list. We humbly apologize and ask you to contact us at info@cbridges.org so we can update our records.

IT ONLY TAKES A LITTLE TO MAKE A LASTING CHANGE

Through a charitable bequest in your will or living trust, you can ensure that Community Bridges and our 10 programs will be there for future generations of children, families and seniors in need.

No organization in Santa Cruz County reaches as many people in such diverse ways as Community Bridges. Through a charitable bequest in your will or living trust, you can help us ensure that our community is taken care of for many years to come.

Your gift to Community Bridges will support 10 programs, 20 sites, and 22,000 local children, families and seniors in need. All that is needed is a short statement in your will or trust:

"I give, devise and bequeath to Community Bridges, Inc., tax ID# 94-2460211, located at 236 Santa Cruz Ave., Aptos, CA 95004, (the sum of \$_____; percentage of your residuary estate; or designate real and personal property, including exact location), for the benefit of its general purposes (or specify the Community Bridges program(s) you wish to support).

This is merely suggested wording; please consult your attorney or an estate planning professional when preparing legal documents.

Questions? We're here to help. Please contact us at info@cbridges.org or 831-688-8840.

LEGACY GIVING – POPULAR OPTIONS

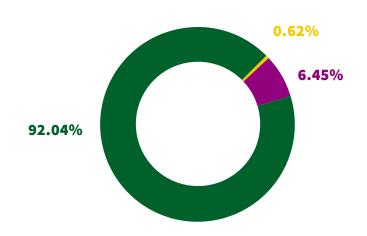
YOUR GIFT	HOW TO MAKE YOUR GIFT	YOUR BENEFITS
Cash Contribution	Mail a check payable to Community Bridges or give securely online at CommunityBridges.org/Donate	 Receive an immediate tax-deduction for your gift See the benefits of your generosity in action
Contribution to the Community Bridges Endowment	Specify in your will or trust that you would like your gift to be placed in the Community Bridges endowment, or make an immediate gift to the endowment.	 Establish your legacy as part of the "Community Bridges Founding 100" (\$1,000 minimum) Provide a tax-deductible gift that continues to give for generations
Gift from your Will or Living Trust	Name Community Bridges in your will or living trust with the help of your attorney or estate planning professional.	 Maintain control of your assets during your lifetime, and control whom they'll benefit afterward Receive an exemption from future federal estate tax
Gift of Retirement Benefits	Name Community Bridges as the beneficiary of the balance remaining after your lifetime, using your plan's beneficiary form.	 Receive an exemption from your most highly taxed assets, leaving more for loved ones Reduce your income and estate taxes

92 CENTS OF EVERY DOLLAR YOU GIVE GOES DIRECTLY TO OUR COMMUNITY

15/16 AGENCY EXPENSES

Administrative Services...........6.45%

Direct Services92.04%



21.71% 45.66% 7.21% 17.45%

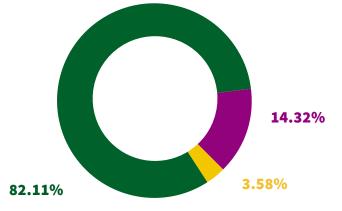
15/16 PROGRAM SERVICES

Children & Nutrition Services.........21.71% Senior Services 17.45% Food Vouchers & Meal Subsidies..... 45.66%

15/16 SUPPORT & REVENUE

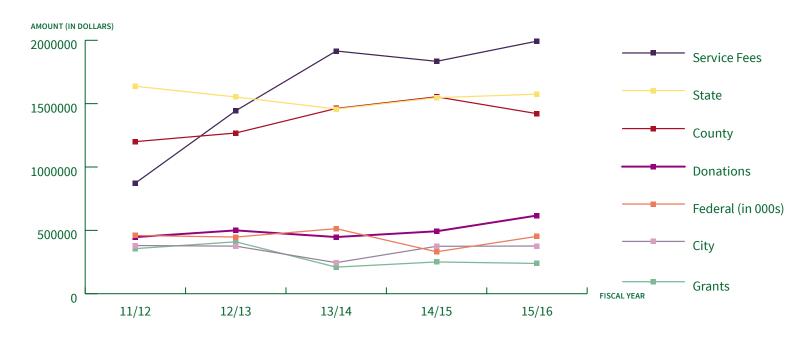
Contributions 3.58% Grant Revenues......82.11%

Earned Income..........14.32%





FIVE-YEAR TRENDS IN FEES AND FUNDING SOURCES





15/16 AUDIT & REPORT

EXPENSES

Women, Infants, and Children (WIC)*
Child & Adult Care Food Program** 4,108,612
Lift Line Transportation Services
Meals on Wheels for Santa Cruz County 1,260,734
Child Development Division
La Manzana Community Resources 571,828
Live Oak Community Resources
Nueva Vista Community Resources
Mountain Community Resources 310,211
Elderday Adult Day Health Care 1,102,845
Management and General
Fund Development
TOTAL19,950,898
REVENUE
Grant Revenues* 11,782,134
Foundations

TOTAL ASSETS AND LIABILITIES

Assets	3,020,802
Liabilities	1,059,545
Fund Balance	1,961,257

Donations/Contributions 522,162 TOTAL 14,602,185

Financial numbers represent fiscal year 2016-2016, audited by Kaku & Mersino, LLP. For a complete financial report, please contact us at (831) 688-8840 or visit www. communitybridges.org

STATEMENT OF ACTIVITIES

SUPPORT & REVENUE

JOFF ON I & NEVENUE	
Grant Revenues**	11,782,134
Earned Income	1,997,326
Foundations	
Donations	
Interest	
Other Income	43,300
Total Support & Revenue	14,602,185
EXPENSES	
Program Services	9,253,016
Support Services	1,587,749
Pass-throughs**	
5	, ,
Total Expenses	14 519 410
Total Experises	1 1,010, 110
Excess of Support & Revenues	
	02 775
over Expenses	82,115
CHANCE IN MET ACCETS	
CHANGE IN NET ASSETS	
Net Assets on July 1, 2015	
Net Assets on June 30, 2016	1,961,257
Change in Net Assets	(25,006)
5	. , ,

STATEMENT OF FINANCIAL POSITION

ASSETS

Cash and Cash Equivalents	113,027
Investments	521,918
Grant Receivables	1,039,912
Other Receivables	369,009
Inventories	15,325
Prepaid Expenses	46,683
Deposits	55,505
Deposit in Escrow	183,000
Property and Equipment, net	676,423
Total Assets	3,020,802

LIABILITIES

Accounts Payable and Accrued Expenses	s 406,857
Salaries and Benefits Payable	550,690
Deferred Revenue	27,732
Obligation Under Capital Lease	8,581
Notes Payable	
Total Liabilties	

NET ACCETS

NET ASSETS	
Unrestricted	1,580,302
Temporarily Restricted	380,955
Total Net Assets	

^{*} Includes \$5,431,488 in WIC food packages distributed to participants, based on 81,635 packages redeemed at average value of \$66.53 per package.

^{**} Includes \$3,678,645 in CACFP day care home meal reimbursements.



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