

# STRONGER

*—Together—*



COMMUNITY BRIDGES  
PUENTES DE LA COMUNIDAD

..... 2015 *Annual Report* .....







# STRONGER, TOGETHER



## Dear Friend,



With nearly 500 nonprofits in Santa Cruz County alone, we thank you for choosing Community Bridges. We understand and value your commitment to us, and we don't take it for granted. We know how hard you work for your dollar, and we promise to use it in the most effective way possible.

Our goal is to work together to accomplish more for our community at a lower cost. We know that while each of our 10 programs is remarkable on their own, together, we're unstoppable.

Every day, your support makes it possible to empower seniors, increase access to medical care and good nutrition, and give children a better chance at life through education and family support.

As you'll see in this report, 2015 was an amazing year. We came together more than ever before, consolidating resources across our programs to improve services for our community. We helped more than 27,000 local kids, families and seniors in need live their best lives. And your support made all of it possible.

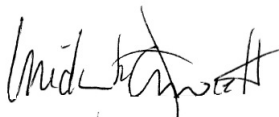
Thank you for joining us in this mission that touches every part of the Santa Cruz County communities we hold so dear. With your continued support in 2016, we can do even more.

**Thank you,**



**Raymon Cancino**

Chief Executive Officer



**Linda Fawcett**

Board Chair

# THE IMPACT OF OUR 10 PROGRAMS

It's amazing what we can accomplish together:

*The people we reached*

**13,265**  
CHILDREN/YOUTH



**6,555**  
FAMILIES



**3,000**  
PEOPLE WITH  
DISABILITIES



**2,537**  
SENIORS



**2,000**  
NURSING  
MOTHERS



**300**  
VETERANS



**1,400**  
SINGLE  
MOTHERS



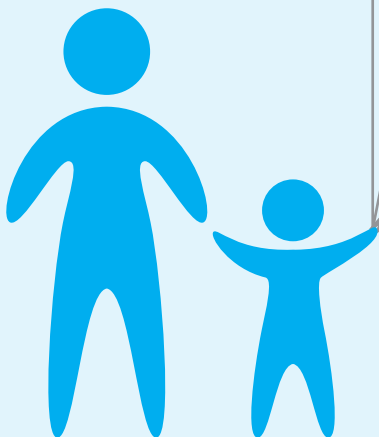
**300**  
EXPERIENCING  
HOMELESSNESS



**52%**  
live in South  
County.

**36%**  
live in North  
County.

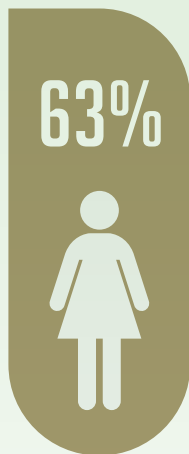
**12%**  
live in Monterey and  
San Benito Counties.







are **male**



are **female**

**87.2%** LIVE BELOW 200% OF THE  
FEDERAL POVERTY LEVEL [LESS THAN  
\$31,860 FOR A FAMILY OF 2]

**45.8%** LIVE BELOW 100% OF  
THE FEDERAL POVERTY LEVEL [LESS  
THAN \$15,930 FOR A FAMILY OF 2]

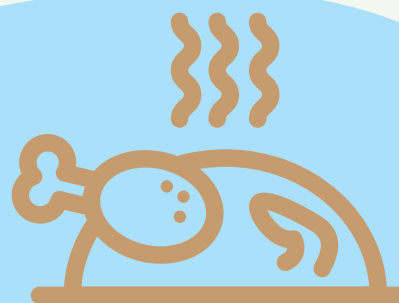


*The support we gave*

**2,576,069**

**NUTRITIOUS MEALS**

(MEALS ON WHEELS,  
SUMMER LUNCH FOR KIDS &  
TEENS, CHILDCARE MEALS, FOOD  
DISTRIBUTION FOR FAMILIES, & MORE)



**86,307**

free, door-to-door rides for  
seniors and disabled residents

**36,080**

days of subsidized child care  
and early education

**17,848**

days of medical and emotional  
support for seniors

**12,800**

hours of after-school and  
summer programs for kids

**11,223**

hours of one-on-one advocacy

**1,463**

hours of literacy education

**995**

days of parent education



# THE LIVES WE CHANGED:

## MEET VERONICA

“Roots & Wings [our foster family support program in Live Oak and Watsonville] has been a lifesaver for our family. The family resource liaison first called me just days after we started fostering our (then-six-week-old) daughter, offering Roots & Wings services. I met her just a couple days later, when she brought pajamas and a few other pieces of baby girl clothing, among other things, to our home. She also brought me a sense of relief, a warm smile, and great support — and these have all remained constant.

At first my husband wasn't sure if we really “needed” much tangible support, since he felt there were other families that had greater financial need than us. But as the services continued, we were so grateful – it was our first time being parents, and we didn't realize just how much we needed.

Roots & Wings brought us tangible support, and the clothes (like pajamas at every milestone, including our daughter's current 18-24 month size) were especially helpful. The family resource liaison still calls regularly to see if there's anything we need. There are times we don't need anything, but it's wonderful to know that the support is out there when we do. I can't say enough good things about Roots & Wings program and the resource center staff. They've literally transformed our journey.”

### Did you know?

*Community Bridges operates 4 of the 5 family resource centers in Santa Cruz County. Our Collective has centers in Santa Cruz, Watsonville, Live Oak and Felton. Family members often utilize resources at all locations, based on which location they are closest to in their time of need. These centers provide parent education, counseling, assistance with benefits, translation services, after-school programs, and so much more.*



© Kevin Johnson, Santa Cruz Sentinel



## MEET XOCHITL

(PRONOUNCED “SOCHILL”):

“I’m Aztecan, my family has been living in this region for a very long time. I’ve been waiting for a kidney transplant for over 10 years now, so I use Lift Line three times a week to be picked up from my dialysis. I love using Lift Line — I’m always well treated, the driver is always on time, and they’re just wonderful people. If my appointment isn’t finished and the driver has to continue on his route, they’ll always come back for me or send another driver.

Because of my health, I can’t drive. And I live with my daughter, but she works full time and can’t take time off to take me to the doctor. So on days when I have dialysis, my daughter drops me off on her way to work and Lift Line takes me to her office when I finish in the afternoon. If it weren’t for Lift Line, I’d have to take a taxi all the way from our home in Prunedale just to make my appointments. I can’t afford that kind of cost.”

**Together for seniors:** Our senior programs — Elderday Adult Day Health Care, Lift Line, and Meals on Wheels — share the goal of empowering local elders to stay independent, and in their own homes, for as long as possible. Often, our participants will benefit from all three of these services: transportation, healthcare, and nutritious meals. By taking care of their basic needs, we empower seniors to enjoy the finer things in life.

## MEET KARINA

“We’ve been with WIC since my son Jordan was born, for about four years now. And it’s helped a lot since I had my second child, 8 months ago. My mom was on WIC when I was little, but it was actually the hospital that told us about the services.

I had trouble with Jordan latching on at first, and WIC really helped me a lot. They’re all so helpful, and make me feel like I’m doing a good job!

Especially as a first-time mom, you wonder, ‘Is this normal? Am I doing this right?’ I had a lot of questions and they made me feel comfortable with the things that concerned me. And as a working mom, I wasn’t aware if I qualified based on my income, but I came in and they told me that I do qualify, even though I have a job. It’s a huge help.”



**It takes a village** — not just among communities, but across programs, to ensure kids build a foundation for success. Many of the children of our WIC families attend preschool at our Child Development Division centers across the county. And thanks to our Child & Adult Care Food Program, the preschools are able to offer healthy meals every day.



# PROGRAM HIGHLIGHTS OF 2015

*At Community Bridges, there's a lot to celebrate. Here's just a few of the many accomplishments you helped make possible in 2015:*

## CHILDREN & NUTRITION

**The Child & Adult Care Food Program** covered the cost of more than 2.3 million healthy meals, supporting 4,606 children and adults throughout Santa Cruz County, Monterey County, and San Benito County.

**The Child Development Division** ensured the success of our next generation by offering nurturing and affordable early education to 266 families at six centers throughout Santa Cruz County. This year, we are proud to say that all 6 of our centers rated a tier 4 or 5 in the California Quality Rating Improvement System.

**Women, Infants & Children (WIC)** helped more than 2,000 women breastfeed their babies, and provided \$6,218,104 of healthy food vouchers to 5,000 local families with young children.

## FAMILY RESOURCE COLLECTIVE

**Nueva Vista Community Resources** helped 2,307 residents of Beach Flats, Lower Ocean and other Santa Cruz communities with health insurance, employment, housing issues, nutrition education and emergency food. We also helped 167 students with homework, and led a summer recreation program for 100 youth.

**La Manzana Community Resources** made sure no child who relied on free lunches during the school year went hungry over the summer. For the first time, we were able to ensure there was no gap between the end of school and the start of this important program. At 13 locations throughout Santa Cruz County, LMCR served 12,500 lunches to kids in need.

**Live Oak Community Resources** led a free summer sports league for 400 local boys and girls. This year, the San Jose Earthquakes attended the kick-off event, surprising us with free tickets and transportation to the California Clasico against L.A. Galaxy. Our kids were even featured on the big screen at the game.

**Mountain Community Resources** re-stocked our emergency supplies, and helped San Lorenzo Valley residents prepare for El Niño. This year, we served nearly 1,500 families with food distribution, parent education, and more.

## SENIORS & TRANSPORTATION

**Elderday Adult Day Health** became a certified Music & Memory program, bringing the joy of music back into the lives of the people we serve. We also started new enrichment activities like yoga, art therapy, and storytelling, to ensure that Elderday was addressing all aspects of the people we serve — not just medical.

**Lift Line** provided 86,307 free, door-to-door rides to nearly 700 seniors and disabled residents. Our staff worked hard to ensure that the most vulnerable in our community had access to food, shelter, and medical attention.

**Meals on Wheels** fought to ensure no senior in Santa Cruz County went hungry. Our team of dedicated staff and volunteers delivered nearly 100,000 meals to the homes of frail seniors, and across 5 lunch sites throughout the county, we served 51,335 hot meals. Thanks to volunteers from Bay Federal Credit Union, we were also able to deliver 148 warm meals on Thanksgiving day, and 130 meals on Christmas day.







# VOLUNTEER SPOTLIGHT:

## ERICK CRUZ, AMERICORPS FELLOW FOR THE FAMILY RESOURCE COLLECTIVE

Despite his last name, Erick Cruz is not a Santa Cruz native, but he has our community's best interests at heart. Erick, age 24, is a dedicated AmeriCorps volunteer who plans to pursue a career that "elevates the quality of life for Santa Cruz County residents."

He is well on his way toward that goal in his work at one of our programs, Live Oak Community Resources, where he has built a tutoring program in partnership with local elementary schools.

Erick recruits local high school students, trains them to become tutors, and then assigns them to various after-school programs at Live Oak and Del Mar Elementary Schools, where they work one-on-one with younger students. This not only helps the younger kids, it prepares the high school tutors — many of whom will be the first in their families to go to college — with a diverse set of skills.

"The tutors see the value of providing individual support to students who are struggling, and they get to serve as role models for a younger generation," says Erick. "And in a lot of cases, the tutors are returning to the elementary schools that they, their siblings and their friends all attended. So they're making a real difference in their own communities."

Erick finds that many high school students want to get out and volunteer in their communities, but are often limited by distance. He made sure to make this program accessible. "The local elementary schools that we're working with are within walking distance to the high schools we chose, so the tutors are able to just go over after class," Erick said.

As someone who did not have tutoring available to him as a young student, Erick recognizes the impact it has on school success:

"It's great for the elementary students; they're much more focused and willing to do their homework when they have these older students there to help them."

### INTERESTED IN BECOMING A VOLUNTEER?

*See what program needs best match your skills and passion. Contact us at [info@cbridges.org](mailto:info@cbridges.org).*





# DONOR SPOTLIGHT:

## DAVID E. KAUN — MUSIC & MEMORY

How does an economist explain philanthropy?

Here's how David Kaun, a professor of economics at UC Santa Cruz since 1966, puts it: "My utility function [a way of measuring satisfaction or happiness] includes more than just my own well being."

David was first drawn to Community Bridges 10 years ago because of the variety of services we provide to Latino youth, and has been giving ever since. Recently, he extended this generosity to our older clients. On his 83rd birthday, David made a large gift to Elderday Adult Day Health Care for our new Music & Memory program.

This new program — a national model — enables seniors coping with dementia and other cognitive challenges to reconnect with the world through music-triggered memories. But we needed materials to really get going.

David's gift allowed us to purchase enough iPods, headphones, and songs to ensure that every participant at Elderday has access to a personalized playlist.

For seniors with dementia, PTSD, schizophrenia, or depression, this is life-changing.

By listening to their favorite songs from the past, these playlists unlock deep memories that can brighten their spirits better than any medication.

"I was very moved — very touched — by what I saw happening there," David said of his first visit to the program.

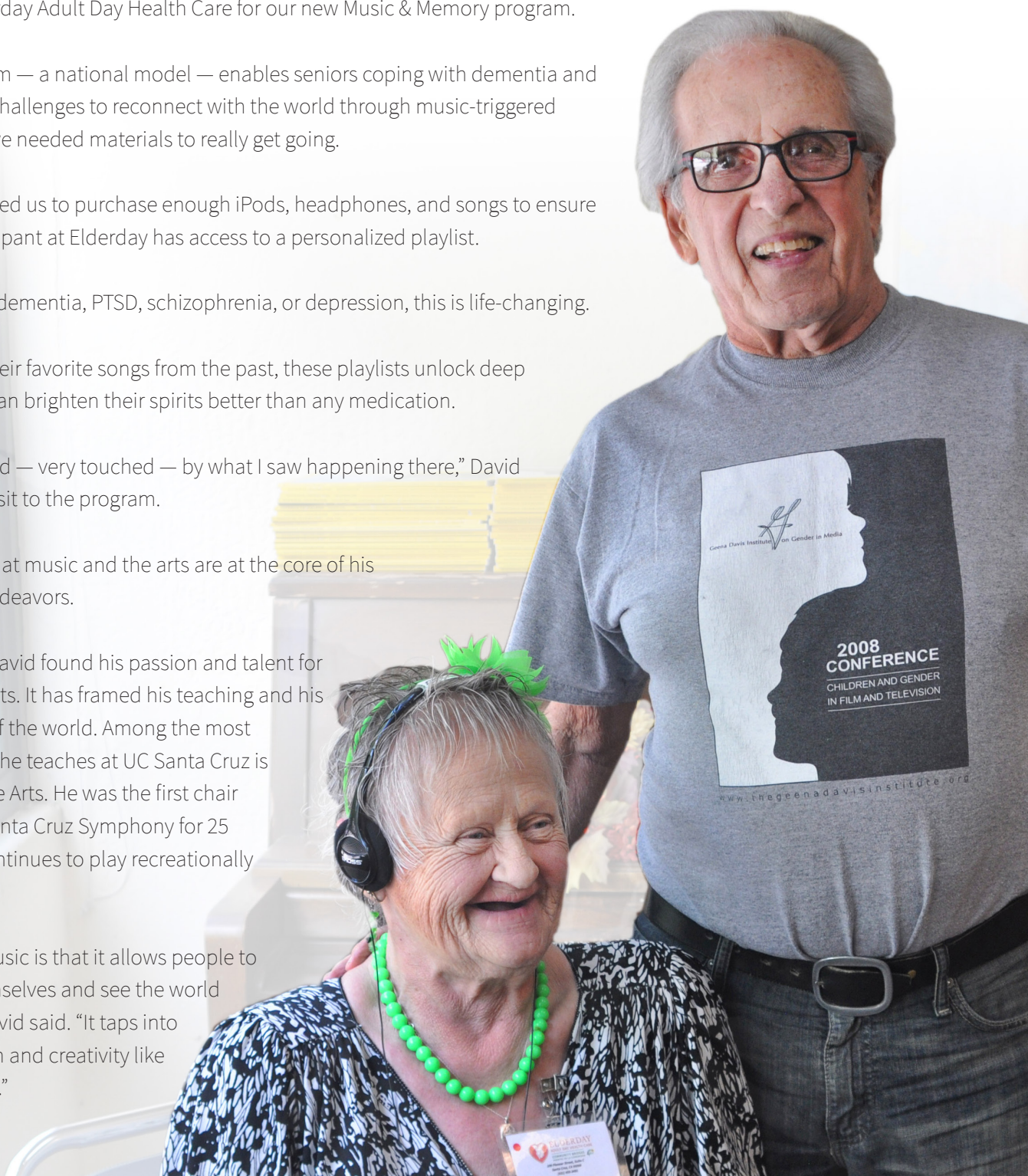
It's no surprise that music and the arts are at the core of his philanthropic endeavors.

In his early life, David found his passion and talent for music and the arts. It has framed his teaching and his understanding of the world. Among the most popular courses he teaches at UC Santa Cruz is Economics of the Arts. He was the first chair clarinet in the Santa Cruz Symphony for 25 years, and he continues to play recreationally today.

"The value of music is that it allows people to get outside themselves and see the world in new ways," David said. "It taps into their imagination and creativity like nothing else can."

**INTERESTED IN HELPING TO  
FUND A PROJECT?**

*Reach out to see where your  
values best match. Contact us at  
[donations@cbridges.org](mailto:donations@cbridges.org).*





# 10 PROGRAMS ACROSS SANTA CRUZ COUNTY

## CHILDREN & NUTRITION

### CHILD DEVELOPMENT DIVISION [6 SITES]

**Fairgrounds Child Development Center**  
2601 East Lake Ave., Watsonville, CA 95076

**Highlands Park Child Development Center**  
8490 Highway 9, Ben Lomond, CA 95005

**Nuevo Dia Child Development Center**  
135 Liebrandt St., Santa Cruz, CA 95060

**Redwood Mountain Child Development Center**  
8500 Highway 9, Felton, CA 95018

**Sycamore Street Child Development Center**  
121 Sycamore St., Suite 100, Santa Cruz, CA 95060

**Vista Verde Child Development Center**  
1936 Freedom Blvd., Freedom, CA 95019

### CHILD & ADULT CARE FOOD PROGRAM (CACFP)

236 Santa Cruz Ave., Aptos, CA 95003

### WOMEN, INFANTS & CHILDREN (WIC) [3 SITES]

18 West Lake Ave. Suite A  
Watsonville, CA 95076

1105 Water St.  
Santa Cruz, CA 95062

6134 Highway 9  
Felton, CA 95018

## FAMILY RESOURCE COLLECTIVE

### LA MANZANA COMMUNITY RESOURCES

521 Main St., Suite Y  
Watsonville, CA 95076

### LIVE OAK COMMUNITY RESOURCES

1740 17th Ave., Santa Cruz, CA 95062

### NUEVA VISTA COMMUNITY RESOURCES [2 SITES]

711 East Clif Dr., Santa Cruz, CA 95060  
133 Leibrandt Ave., Santa Cruz, CA 95060

### MOUNTAIN COMMUNITY RESOURCES

6134 Highway 9, Felton, CA 95018

## SENIORS & TRANSPORTATION

### ELDERDAY ADULT DAY HEALTH CARE

100 Pioneer Street #C, Santa Cruz, CA 95060

### LIFT LINE

236 Santa Cruz Ave., Santa Cruz, CA 95060

### MEALS ON WHEELS FOR SANTA CRUZ COUNTY [5 SITES]

**Highlands Park Senior Center**  
8500 Highway 9, Ben Lomond, CA

**Louden Nelson Community Center**  
301 Center St., Santa Cruz, CA

**Watsonville Senior Center**  
114 East Fifth St., Watsonville, CA

**Elena Baskin Live Oak Senior Center**  
1777 Capitola Rd., Santa Cruz, CA

**Scotts Valley Senior Center**  
360 Kings Village Rd., Scotts Valley, CA







COMMUNITY BRIDGES  
PUENTES DE LA COMUNIDAD

OUR WORK TOUCHES  
**EVERY PART**  
OF OUR COMMUNITY

  
Circles Indicate how many of  
each program category per  
city from opposite page

Ben Lomond

Felton

Scotts Valley

Live Oak

Santa Cruz

Aptos

Freedom

Watsonville









# OUR LEADERSHIP

## BOARD OF DIRECTORS

### OFFICERS

- Linda Fawcett, Chair
- Rebecca Fowler, Vice Chair
- Barbara Frank, Treasurer
- Jordan Ciliberto, Secretary

### MEMBERS

- Martín Bernal
- Shannon Brady
- Pam Fields
- Jack Jacobson
- Heather Lenhardt
- Jorge Méndez
- Rick Roberts\*
- Shannon Rose\*
- Sara Siegel

*\*Board term ended in 2015*

## MANAGEMENT TEAM

### ADMINISTRATION

- Raymon Cancino  
Chief Executive Officer
- Cathryn Benson  
Chief Finance Officer
- Julie Gilbertson  
Chief Human Resources Director
- Susan Marinshaw  
Chief Administrative Officer
- Libby Morain  
Director of Development

### PROGRAM DIRECTORS

- Myriam Scally  
Child & Adult Care Food Program
- Lisa Hindman Holbert  
Child Development Division
- Cathy Cavanaugh  
Women, Infants & Children (WIC)
- Yolanda Henry  
Family Resource Collective
- Lois Sones  
Elderday Adult Day Health Care
- Kirk Ance  
Lift Line
- Lisa Berkowitz  
Meals on Wheels for Santa Cruz County

## PUBLIC & FOUNDATION GRANT SOURCES

**JULY 1, 2014 - JUNE 30, 2015**  
**FISCAL YEAR 14/15**

### \$1 million and above

|                           |           |
|---------------------------|-----------|
| Federal Funds.....        | 7,280,853 |
| County of Santa Cruz..... | 1,554,019 |

### \$500,000 – \$1 million

|                                                                        |         |
|------------------------------------------------------------------------|---------|
| California State Funds .....                                           | 900,615 |
| Seniors Council of Santa Cruz County .....                             | 800,470 |
| Santa Cruz County Regional<br>Transportation Commission (SCCRTC) ..... | 633,145 |

### \$100,000 – \$500,000

|                                |         |
|--------------------------------|---------|
| First 5 Santa Cruz County..... | 286,138 |
| City of Santa Cruz .....       | 239,130 |
| City of Capitola.....          | 108,074 |

### \$50,000 – \$100,000

|                                              |        |
|----------------------------------------------|--------|
| California Department of Public Health ..... | 73,686 |
| Dignity Health.....                          | 51,193 |

### \$10,000 – \$50,000

|                                             |        |
|---------------------------------------------|--------|
| Community Foundation Santa Cruz County..... | 50,000 |
| The David & Lucile Packard Foundation.....  | 45,000 |
| Monterey Peninsula Foundation .....         | 40,000 |
| Live Oak School District .....              | 34,067 |
| Covered California.....                     | 26,968 |
| California Association of Food Banks.....   | 24,708 |
| City of Watsonville.....                    | 18,088 |
| S.H. Cowell Foundation.....                 | 11,125 |

### Up to \$10,000

|                                    |        |
|------------------------------------|--------|
| Mazon Foundation .....             | 10,000 |
| East Bay Community Foundation..... | 10,000 |
| City of Scotts Valley.....         | 8,903  |
| Nancy Buck Ransom Foundation ..... | 5,000  |
| Newman's Own Foundation .....      | 5,000  |
| Reiter Foundation .....            | 3,210  |
| Wells Fargo Foundation .....       | 2,500  |





# A COMMUNITY OF SUPPORT

RECOGNIZING DONORS FROM JANUARY 1, 2015 - DECEMBER 31, 2015

## Business Sponsors

Bay Federal Credit Union\*  
Cole Strickland, LPL Financial  
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Deluxe Foods of Aptos, Inc.  
Jack Jacobson\*  
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Wells Fargo Insurance Services  
Z Country 97.9 FM, kMozart  
95.1, Alt Rock 106.7, Classic  
Hits Q103.9  
Zinnia's Home & Garden

## \$10,000-\$49,999

Anonymous (1)  
Thomas A. Lehrer\*  
George Ow & Gail Michaelis-Ow  
Donald Richards

## \$5,000-\$9,999

Jacqueline Baker\*  
Berry Family Foundation  
Carolyn Hyatt  
Linda Fawcett & Joe Griffin\*  
Frank F. Orr & Zoe Ann Orr Fund  
David E. Kaun\*  
Jennifer Van Natta

## \$1,000-\$4,999

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The Sierra Fund  
United Way of Santa Cruz  
County  
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Jennifer Wills & Theresa A.  
Stone\*  
Robert & Claudia Wrathall\*

## \$100-\$499

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Beverly Adams  
Norbert Aichlmayr  
Joan & Joe Akers\*  
Nameera Akhtar  
Wara Alexander  
Rosaliad & Donald Alley\*  
Lynne & Dan Alper Fund\*  
Daniel Alvarez & Marie  
Hamilton  
Alzheimer's Association  
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Marcene Anderson  
Sherry Anderson  
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Ruth Bromall & Victoria Tucci  
Scotty Brookie  
Joe Brookshier  
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David Brundage & Susan Stuart  
Laurie & Chester Bruton  
Elaine Bryant  
Buckholdt Quality Builders\*  
Kathleen Buddington  
Mary Bull  
Peggy Burdick

Lisa Burgstrom  
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Cori & Jeff Burt\*  
Anne Butler  
Alygte Cabak  
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Anne Callaway  
Stephanie Camacho  
Carol Campbell  
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Josephine Carignano  
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\*\*In 2015, we saw a huge increase in the number of Community Bridges donors. We are so very grateful for every cent of your support. The ONLY downside is the increased cost to print this report... As a result, we will not be able to print donors \$1 to \$100 in the 2016 Annual Report and beyond. Rather, we will acknowledge and celebrate the total number of donors in this giving range. We trust that this change will allow us to spend our small administrative budget (6.22%) even more efficiently, and make every dollar stretch even further. If you have any questions, please don't hesitate to reach out: [info@cbridges.org](mailto:info@cbridges.org) or 831-688-8840. Thank you!

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Santa Cruz Mountain Brewing  
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Lisa Berkowitz  
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Joan Burns  
Robert Burkhart  
Raymon Cancino  
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## Memorial Donations

Chris Carless  
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**\* Loyalty Circle** — honoring donors who have made gifts for five consecutive years or more.

Please note that due to mergers with new programs over the last 5 years, some donors may have inadvertently been left off our Loyalty Circle list. We humbly apologize and ask you to contact us at [info@cbridges.org](mailto:info@cbridges.org) so we can update our records.



# IT ONLY TAKES A LITTLE TO MAKE A LASTING CHANGE

Through a charitable bequest in your will or living trust, you can ensure that Community Bridges and our 10 programs will be there for future generations of children, families and seniors in need.

No organization in Santa Cruz County reaches as many people in such diverse ways as Community Bridges. Through a charitable bequest in your will or living trust, you can help us ensure that our community is taken care of for many years to come.

Your gift to Community Bridges will support 10 programs, 20 sites, and 27,000 local kids, families and seniors in need.

All that is needed is a short statement in your will or trust:

"I give, devise and bequeath to Community Bridges, Inc., tax ID# 94-2460211, located at 236 Santa Cruz Ave., Aptos, CA 95004, (the sum of \$\_\_\_\_; percentage of your residuary estate; or designate real and personal property, including exact location), for the benefit of its general purposes (or specify the Community Bridges program(s) you wish to support).

This is merely suggested wording; please consult your attorney or an estate planning professional when preparing legal documents.

Questions? We're here to help. Please contact us at [info@cbridges.org](mailto:info@cbridges.org) or 831-688-8840.

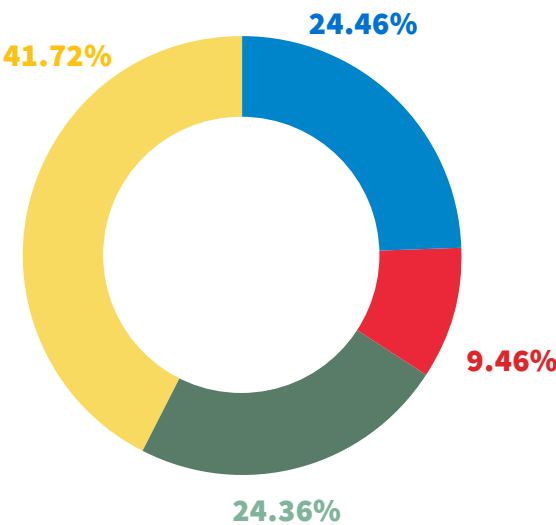
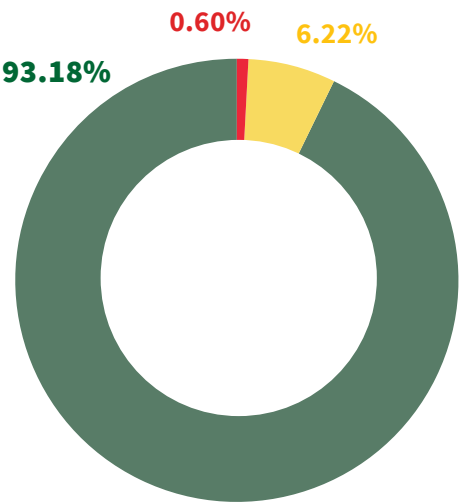
## LEGACY GIVING – POPULAR OPTIONS

| YOUR GIFT                                              | HOW TO MAKE YOUR GIFT                                                                                                                                    | YOUR BENEFITS                                                                                                                                                                                                            |
|--------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Cash Contribution</b>                               | Mail a check payable to Community Bridges or give securely online at <a href="https://CommunityBridges.org/Donate">CommunityBridges.org/Donate</a>       | <ul style="list-style-type: none"><li>• Receive an immediate tax-deduction for your gift</li><li>• See the benefits of your generosity in action</li></ul>                                                               |
| <b>Contribution to the Community Bridges Endowment</b> | Specify in your will or trust that you would like your gift to be placed in the Community Bridges endowment, or make an immediate gift to the endowment. | <ul style="list-style-type: none"><li>• Establish your legacy as part of the "Community Bridges Founding 100" (\$1,000 minimum)</li><li>• Provide a tax-deductible gift that continues to give for generations</li></ul> |
| <b>Gift from your Will or Living Trust</b>             | Name Community Bridges in your will or living trust with the help of your attorney or estate planning professional.                                      | <ul style="list-style-type: none"><li>• Maintain control of your assets during your lifetime, and control whom they'll benefit afterward</li><li>• Receive an exemption from future federal estate tax</li></ul>         |
| <b>Gift of Retirement Benefits</b>                     | Name Community Bridges as the beneficiary of the balance remaining after your lifetime, using your plan's beneficiary form.                              | <ul style="list-style-type: none"><li>• Receive an exemption from your most highly taxed assets, leaving more for loved ones</li><li>• Reduce your income and estate taxes</li></ul>                                     |

# 93 CENTS OF EVERY DOLLAR YOU GIVE GOES DIRECTLY TO OUR COMMUNITY

## 14/15 AGENCY EXPENSES

|                              |        |
|------------------------------|--------|
| Direct Services .....        | 93.18% |
| Administrative Services..... | 6.22%  |
| Fundraising Expenses.....    | 0.60%  |

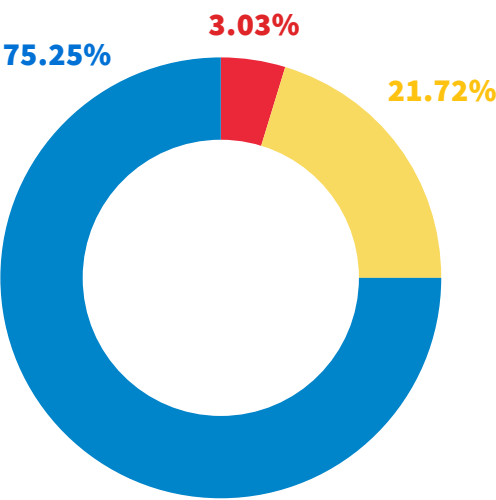


## 14/15 PROGRAM SERVICES

|                                     |        |
|-------------------------------------|--------|
| Children & Nutrition Services ..... | 24.46% |
| Family Services .....               | 9.46%  |
| Senior Services .....               | 24.36% |
| Food Vouchers & Meal Subsidies..... | 41.72% |

## 14/15 SUPPORT & REVENUE

|                     |        |
|---------------------|--------|
| Contributions ..... | 3.03%  |
| Grant Revenues..... | 75.25% |
| Earned Income.....  | 21.72% |





## 14/15 AUDIT & REPORT

### EXPENSES

|                                      |            |
|--------------------------------------|------------|
| Women, Infants, and Children (WIC) * | 7,065,019  |
| Child & Adult Care Food Program **   | 4,278,170  |
| Transportation Services - Lift Line  | 1,445,712  |
| Senior Nutrition Meals on Wheels     | 1,454,059  |
| Child Development Division           | 1,728,560  |
| La Manzana Community Resource Center | 685,975    |
| Live Oak Family Resource Center      | 306,788    |
| Nueva Vista Community Resources      | 407,869    |
| Mountain Community Resources         | 375,261    |
| Elderday                             | 1,673,186  |
| Management and General               | 1,297,278  |
| Fund Development                     | 125,992    |
| TOTAL                                | 20,843,869 |

### REVENUE

|                         |            |
|-------------------------|------------|
| Grant Revenues*         | 16,667,686 |
| Foundations             | 221,159    |
| Donations/contributions | 492,858    |
| Service fees            | 3,447,793  |
| Interest                | 30,248     |
| Other income            | 50,395     |
| TOTAL                   | 20,910,139 |

### TOTAL ASSETS AND LIABILITIES

|              |           |
|--------------|-----------|
| Assets       | 3,198,943 |
| Liabilities  | 1,212,680 |
| Fund Balance | 1,986,263 |

\* Includes \$4,663,578 in WIC food packages distributed to participants, based on 75,219 packages redeemed at average value of \$62 per package 4,663,578

\*\* Includes \$3,818,195 in CACFP day care home meal reimbursements. 3,818,195

Financial numbers represent fiscal year 2014-2015, audited by Kaku & Mersino, LLP. For a complete financial report, please contact us at (831) 688-8840 or visit [www.communitybridges.org/financials](http://www.communitybridges.org/financials)

## STATEMENT OF ACTIVITIES

### SUPPORT & REVENUE

|                         |            |
|-------------------------|------------|
| Grant Revenues*         | 12,004,108 |
| Earned Income           | 3,447,793  |
| Foundations             | 221,159    |
| Donations               | 492,858    |
| Interest                | 30,248     |
| Other Income            | 50,395     |
| Total Support & Revenue | 16,246,561 |

### EXPENSES

|                  |            |
|------------------|------------|
| Program Services | 10,938,826 |
| Support Services | 1,423,270  |
| Pass-throughs ** | 3,818,195  |

Total Expenses 16,180,291

Excess of Support & Revenues over Expenses 66,270

### CHANGE IN NET ASSETS

|                             |           |
|-----------------------------|-----------|
| Net Assets on July 1, 2014  | 2,054,235 |
| Net Assets on June 30, 2015 | 1,986,263 |
| Change in Net Assets        | (67,972)  |

## STATEMENT OF FINANCIAL POSITION

### ASSETS

|                             |           |
|-----------------------------|-----------|
| Cash and Cash Equivalents   | 251,923   |
| Investments                 | 546,240   |
| Grant Receivables           | 1,134,479 |
| Other Receivables           | 238,097   |
| Inventories                 | 18,328    |
| Prepaid Expenses            | 101,095   |
| Deposits                    | 44,630    |
| Deposit in Escrow           | 166,500   |
| Property and Equipment, net | 697,651   |
| Total Assets                | 3,198,943 |

### LIABILITIES

|                                       |           |
|---------------------------------------|-----------|
| Accounts Payable and Accrued Expenses | 370,959   |
| Salaries and Benefits Payable         | 606,434   |
| Deferred Revenue                      | 163,657   |
| Notes Payable                         | 71,630    |
| Total Liabilities                     | 1,212,680 |

### NET ASSETS

|                        |           |
|------------------------|-----------|
| Unrestricted           | 1,570,362 |
| Temporarily Restricted | 415,901   |
| Total Net Assets       | 1,986,263 |

Total Liabilities and Net Assets 3,198,943



**COMMUNITY BRIDGES**  
**PUENTES DE LA COMUNIDAD**

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*Saturday, July 30, 2016 · 5:30 to 10pm · Aptos Village Park*  
*Tickets for \$125 · Sponsor Opportunities Available*

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